



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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1 **[REPORT OF ACTION TAKEN IN CLOSED SESSION**
2 **ON SEPTEMBER 16, 2008 GEBINS ON PAGE 235.]**

3
4
5
6 **SUP. BURKE, CHAIR:** THE INVOCATION THIS MORNING BY PASTOR SAM
7 CHUNG OF HILLSIDE COMMUNITY CHURCH OF THE NAZARENE, COMMUNITY
8 OF ROWLAND HEIGHTS FROM THE FOURTH DISTRICT. THE PLEDGE WILL
9 BE ROBERT SAXTON, WHO IS MILITARY AND VETERANS' AFFAIRS.
10 PLEASE STAND.

11
12 **PASTOR SAM CHUNG:** LET'S PRAY. BLESSED BE THE NAME OF GOD WHO
13 ART IN HEAVEN. WE THANK YOU FOR THIS WONDERFUL DAY AND I THANK
14 YOU FOR THESE LADIES AND GENTLEMEN AROUND THE TABLE HERE. AND
15 I THANK YOU FOR CHAIR OF THE BOARD, SUPERVISOR BURKE. SHE'LL
16 BE REMEMBERED IN HISTORY AS A DEDICATED PUBLIC SERVANT. SHE
17 HAS PUT IN A GREAT DEAL OF EFFORT TO BUILD UP THE RIGHTS FOR
18 FEMALES. SHE HAS DONE SO MUCH, NOT ONLY FOR THE AFRICAN-
19 AMERICANS, BUT FOR THE GENERAL POPULATION AS WELL. HER GREAT
20 WORK ON THE BOARD FOR THE PAST 15 YEARS WILL HAVE AN IMPACT
21 FOR A LONG, LONG TIME. I THANK YOU FOR HER. BLESS HER DAYS AND
22 YEARS TO COME, AND GIVE HER A GREAT LIFE BECAUSE SHE DESERVES
23 IT. AND I THANK YOU FOR SUPERVISOR YAROSLAVSKY, ALSO. FROM HIS
24 OWN EXPERIENCE HE WANTS TO HELP OTHERS. ESPECIALLY HE WANTS TO
25 HELP PEOPLE TO EAT RIGHT. HE HAS A SPECIAL HEART FOR THE YOUNG



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1 GENERATION. HE WANTS THEM TO BE HEALTHY. HE WANTS THEM TO GROW
2 UP WELL. I PRAY THAT YOU WILL CONTINUE TO BLESS HIS PASSION
3 AND MAKE THE PEOPLE IN THE COUNTY AWARE OF THEIR HEALTH. TRULY
4 YOU WILL GUIDE THE OTHER PUBLIC SERVICES THAT MR. YAROSLAVSKY
5 IS DOING TO HELP THE PEOPLE IN THE COUNTY. AND THANK YOU FOR
6 SUPERVISOR KNABE. YOU KNOW THAT HE IS HIGHLY RESPECTED FOR THE
7 STRENGTH OF HIS GRASSROOTS SUPPORT. YOU KNOW THAT HE HAS DONE
8 SO MANY GOOD WORKS IN THE PAST YEARS AND THAT HE HAS A HEAVY
9 LOAD IN HIS DISTRICT, WHICH IS SPREAD ACROSS MANY MILES. THANK
10 YOU FOR HIS HARD WORK, HIS DOWN-TO-EARTH CARING OF PEOPLE, AND
11 THE WAY HE TRANSFERS HIS PASSION FOR THE ARTS TO THE VARIOUS
12 COMMUNITIES. I ASK YOUR BLESSINGS, YOUR GRACE, AND YOUR
13 PROTECTION UPON HIM AS HE CONTINUES TO SERVE THE DISTRICT. AND
14 I THANK YOU FOR SUPERVISOR ANTONOVICH, ALSO. HIS LEADERSHIP IS
15 SO BROAD, COVERING 2,000 SQUARE MILES IN THE FIFTH DISTRICT.
16 AND I ASK FOR YOUR PRESENCE TO BE WITH HIM AND GIVE HIM YOUR
17 WISDOM TO LEAD THIS SPECIAL DISTRICT. AND ALSO, THANK YOU FOR
18 SUPERVISOR MOLINA, WHO IS SUCH A KIND, COMPASSIONATE LADY. SHE
19 HAS DONE SO MUCH WORK FOR THE BETTERMENT OF OUR PARKS AND
20 LIBRARIES. SHE IS CONCERNED ABOUT OUR WORKING ADULTS, THEIR
21 FAMILIES, THEIR CHILDREN, SCHOOL KIDS AND KIDS AT RISK. AND I
22 THANK YOU FOR ALL THAT SHE HAS DONE FOR THE COMMUNITY. I PRAY
23 THAT YOU WILL CONTINUE TO STRENGTHEN HER WORK. AND, GOD, YOU
24 ARE THE HIGHEST AND YOU ARE THE SUPREME BEING. I ASK THAT YOU
25 GRANT YOUR WISDOM TO EVERY ONE OF OUR SUPERVISORS TODAY AND



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1 EVERYBODY HERE AND MAY TODAY'S MEETING BE PRODUCTIVE, CREATIVE
2 AND FRUITFUL SO THAT L.A. COUNTY CAN BE A GOOD EXAMPLE TO THE
3 WHOLE CALIFORNIA STATE AND ALSO TO THE WHOLE COUNTRY. AND AT
4 THIS TIME I PRAY THAT YOU WILL COMFORT ALL THE FAMILIES WHO
5 LOST THEIR LOVED ONES IN THE METROLINK TRAGEDY IN CHATSWORTH
6 AND PRAY THAT ALL THOSE WHO WERE INJURED WILL RECUPERATE
7 QUICKLY. I PRAY ALL THESE ACCORDING TO THY WILL AND MAY THY
8 WILL BE DONE ON EARTH AS IT IS IN HEAVEN. AMEN.

9

10 **ROBERT SAXTON:** PLEASE FACE THE FLAG AND FOLLOW ME IN THE
11 PLEDGE OF ALLEGIANCE. [PLEDGE OF ALLEGIANCE RECITED.]

12

13 **SUP. BURKE, CHAIR:** SUPERVISOR KNABE?

14

15 **SUP. KNABE:** THANK YOU, MADAME CHAIR, MEMBERS OF THE BOARD,
16 LADIES AND GENTLEMEN, IT'S MY PRIVILEGE TO THANK PASTOR SAMUEL
17 CHUNG, WHO IS THE PASTOR, AS WAS MENTIONED, OF THE HILLSIDE
18 COMMUNITY CHURCH OF THE NAZARENE IN ROWLAND HEIGHTS. PASTOR
19 CHUNG WAS BORN AND RAISED IN HONG KONG, EARNED HIS BACHELOR OF
20 THEOLOGY DEGREE FROM THE EVANGELICAL THEOLOGICAL COLLEGE, AND
21 HAS HIS MASTER OF ARTS AND RELIGION FROM OLIVET NAZARENE
22 UNIVERSITY. HE HAS BEEN A MINISTER FOR 38 YEARS, SPEAKS THREE
23 LANGUAGES. THREE YEARS AGO HE WAS CALLED TO BE THE SENIOR
24 PASTOR OF THE HILLSIDE COMMUNITY CHURCH OF THE NAZARENE IN
25 ROWLAND HEIGHTS. BESIDES HIS ENGLISH SPEAKING CONGREGATION, HE



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1 STARTED KOREAN AND CHINESE MINISTRIES THERE ON CAMPUS. THE
2 CHURCH IS ALSO LOOKING FORWARD TO LAUNCHING A SPANISH MINISTRY
3 IN THE NEAR FUTURE. THE CHURCH OF THE NAZARENE WILL ALSO BE
4 HAVING A CENTENNIAL CELEBRATION ON OCTOBER FIFTH, CELEBRATING
5 100 YEARS OF SERVICE TO THE CONGREGATION. PASTOR CHUNG, ON
6 BEHALF OF MYSELF AND MY COLLEAGUES, WE WOULD LIKE TO THANK YOU
7 FOR TAKING TIME OUT OF YOUR VERY BUSY SCHEDULE TO JOIN US,
8 GAVE A WONDERFUL INVOCATION THIS MORNING, VERY APPROPRIATE AND
9 VERY MOVING. AND WE'D LIKE TO PRESENT YOU THIS SCROLL FIRST OF
10 ALL IN RECOGNITION OF THE INVOCATION. MADAME CHAIR, JUST ONE
11 MORE THING. I HAVE A SORT OF LITTLE SURPRISE HERE FOR THE
12 PASTOR. WE ALSO HAVE A SCROLL HERE SIGNED BY ALL OF US IN
13 RECOGNITION OF HILLSIDE COMMUNITY CHURCH, CHURCH OF THE
14 NAZARENE'S 100TH ANNIVERSARY. [APPLAUSE.]

15

16 **SUP. BURKE, CHAIR:** WE'LL START THE ADJOURNMENT.

17

18 **CLERK SACHI HAMAI:** GOOD MORNING, MADAME CHAIR, MEMBERS OF THE
19 BOARD. WE WILL BEGIN TODAY'S AGENDA ON PAGE 4, AGENDA FOR THE
20 MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION. ITEM 1-D. AND
21 ON THIS ITEM THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO
22 HOLD THIS ITEM.

23

24 **SUP. BURKE, CHAIR:** WE'LL HOLD 1-D.

25



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1 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE HOUSING
2 AUTHORITY. ON ITEM 1-H, THIS MATTER WILL BE HELD AND MOVED
3 INTO CLOSED SESSION AS INDICATED ON THE SUPPLEMENTAL AGENDA
4 UNDER ITEM CS-6. ON PAGE 7, AGENDA FOR THE MEETING OF THE
5 REGIONAL PARK AND OPEN SPACE DISTRICT, ITEM 1-P.

6

7 **SUP. BURKE, CHAIR:** MOVED BY KNABE, SECONDED BY YAROSLAVSKY.
8 WITHOUT OBJECTION, SO ORDERED.

9

10 **CLERK SACHI HAMAI:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 15.

11

12 **SUP. BURKE, CHAIR:** MOVED BY YAROSLAVSKY, SECONDED BY
13 ANTONOVICH. WITHOUT OBJECTION, SO ORDERED.

14

15 **CLERK SACHI HAMAI:** ON PAGE 11, CONSENT CALENDAR, ITEMS 16
16 THROUGH 55. ON ITEM NO. 16, THERE'S A REQUEST FROM A MEMBER OF
17 THE PUBLIC TO HOLD THIS ITEM. ON ITEM NO. 22, SUPERVISOR
18 YAROSLAVSKY AND A MEMBER OF THE PUBLIC REQUEST THAT THIS ITEM
19 BE HELD. ON ITEM NO. 26, AS INDICATED ON THE SUPPLEMENTAL
20 AGENDA, THE CHIEF EXECUTIVE OFFICER REQUESTS THAT THIS ITEM BE
21 CONTINUED ONE WEEK TO SEPTEMBER 23RD, 2008. AND THERE'S ALSO A
22 REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS ITEM. 26.

23

24 **SUP. BURKE, CHAIR:** ALL RIGHT. WE'LL HOLD IT AND THEN WE'LL
25 CONTINUE IT.



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1

2 **CLERK SACHI HAMAI:** ON ITEM NO. 27, THERE'S A REQUEST FROM A
3 MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM NO. 28,
4 SUPERVISOR MOLINA REQUESTS THAT THIS ITEM BE HELD. ON ITEM NO.
5 52, AS INDICATED ON THE SUPPLEMENTAL AGENDA, THE CHIEF
6 EXECUTIVE OFFICER REQUESTS THAT THIS ITEM BE CONTINUED THREE
7 WEEKS TO OCTOBER 7TH, 2008.

8

9 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, 52 WILL BE CONTINUED FOR
10 THREE WEEKS.

11

12 **CLERK SACHI HAMAI:** ON ITEM NO. 54, AS INDICATED ON THE POSTED
13 AGENDA, SUPERVISOR BURKE REQUESTS THAT THIS ITEM BE REFERRED
14 BACK TO THE REGIONAL PLANNING COMMISSION.

15

16 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, SO ORDERED.

17

18 **CLERK SACHI HAMAI:** THE REMAINING ITEMS ON THE CONSENT CALENDAR
19 ARE BEFORE YOU.

20

21 **SUP. BURKE, CHAIR:** MOVED BY ANTONOVICH, SECONDED BY
22 YAROSLAVSKY; WITHOUT OBJECTION, SO ORDERED.

23



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1 **CLERK SACHI HAMAI:** ON PAGE 26, DISCUSSION ITEMS. AS INDICATED
2 ON THE POSTED AGENDA, ITEM 56, THE CHIEF EXECUTIVE OFFICER
3 REQUESTS THAT THIS ITEM BE CONTINUED TO OCTOBER 7TH, 2008.

4

5 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, THAT WILL BE CONTINUED.

6

7 **CLERK SACHI HAMAI:** MISCELLANEOUS ADDITIONS TO THE AGENDA WHICH
8 WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE MEETING AS
9 INDICATED ON THE SUPPLEMENTAL AGENDA. ON ITEM 57-A, THERE IS A
10 REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS ITEM.

11

12 **SUP. BURKE, CHAIR:** 57.

13

14 **CLERK SACHI HAMAI:** 57-B?

15

16 **SUP. BURKE, CHAIR:** MOVED BY KNABE. SECONDED BY YAROSLAVSKY,
17 WITHOUT OBJECTION, SO ORDERED.

18

19 **CLERK SACHI HAMAI:** 57-C.

20

21 **SUP. BURKE, CHAIR:** MOVED BY ANTONOVICH, SECONDED BY
22 YAROSLAVSKY; WITHOUT OBJECTION, SO ORDERED.

23

24 **CLERK SACHI HAMAI:** 57-D.

25



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1 **SUP. BURKE, CHAIR:** MOVED BY MOLINA, SECONDED BY KNABE; WITHOUT
2 OBJECTION, SO ORDERED.

3

4 **CLERK SACHI HAMAI:** 57-E.

5

6 **SUP. BURKE, CHAIR:** MOVED BY BURKE, SECONDED BY KNABE; WITHOUT
7 OBJECTION, SO ORDERED.

8

9 **CLERK SACHI HAMAI:** THAT COMPLETES THE READING OF THE AGENDA.
10 BOARD OF SUPERVISORS SPECIAL ITEMS BEGIN WITH SUPERVISORIAL
11 DISTRICT NO. 4.

12

13 **SUP. BURKE, CHAIR:** I DO HAVE OUR COUNTY EMPLOYEE OF THE YEAR.
14 I'D LIKE TO CALL FORWARD L.A. COUNTY DEPARTMENT OF PUBLIC
15 WORKS 2008 EMPLOYEE OF THE YEAR, REBECCA CAMACHO. [APPLAUSE.]
16 REBECCA HAS BEEN A DISTINGUISHED AND DEDICATED LOS ANGELES
17 COUNTY EMPLOYEE FOR 28 YEARS. SHE ADVANCED FROM INTERMEDIATE
18 TYPIST CLERK TO HER CURRENT POSITION, A SUPERVISING CIVIL
19 ENGINEERING TECHNICIAN IN THE FLOOD MAINTENANCE DIVISION. SHE
20 HAS PLAYED AN INTEGRAL ROLE IN IMPLEMENTING VARIOUS SYSTEMS
21 AND PROCEDURES SUCH AS A WEBSITE TO DOWNLOAD COMPLETED WORK
22 ORDERS. THIS WEBSITE HAS REDUCED THE STAFF'S FILING TIME AND
23 HAS ENHANCED EMPLOYEE PRODUCTIVITY. REBECCA'S WORK ETHIC AND
24 DEDICATION HAS GAINED HER THE ADMIRATION AND RESPECT OF HER
25 COWORKERS AS WELL AS THE MANY COMMUNITIES WHICH HER DEPARTMENT



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1 PROVIDES SERVICES. IT'S WITH GREAT PLEASURE THAT I PRESENT
2 THIS SCROLL TO REBECCA CAMACHO, AS WE CONGRATULATE HER ON
3 BEING DEPARTMENT OF PUBLIC WORKS 2008 EMPLOYEE OF THE YEAR.
4 [APPLAUSE.] CONGRATULATIONS.

5

6 **REBECCA CAMACHO:** GOOD MORNING. FIRST AND FOREMOST I'D LIKE TO
7 THANK THE BOARD FOR THIS AWESOME, BEAUTIFUL SCROLL. THANK YOU.
8 AND IF I MIGHT, I'D LIKE TO THANK MY NOMINATOR, JOSE CUEVERO,
9 WHO IS PRESENT TODAY. JOSE, ASIDE FROM BEING A GREAT BOSS FOR
10 THE LAST SEVEN YEARS, HAS BEEN A GREAT INSPIRATION AND A
11 MENTOR AND A GREAT FRIEND TO ME FOR OVER 20 YEARS. I THANK YOU
12 SO MUCH, JOSE. MUCHAS GRACIAS. THANK YOU.

13

14 **SUP. BURKE, CHAIR:** WE'D ASK THEM TO STAND. THESE ARE THE
15 PEOPLE FROM PUBLIC WORKS.

16

17 **REBECCA CAMACHO:** MY SON, MANUEL, GABRIEL. MY GODDAUGHTER,
18 SACALI. MY SUPERVISOR, MARK WHITE. THANK YOU.

19

20 **SUP. BURKE, CHAIR:** CONGRATULATIONS. SUPERVISOR KNABE? DO YOU
21 WANT TO DO THAT NOW? WE CAN DO IT TOGETHER. I'D LIKE TO CALL
22 FORWARD, SINCE THEY'RE HERE, PUBLIC WORKS DIRECTOR AND
23 REPRESENTATIVE OF THE BATTLE OF THE SCHOOLS COMPETITION
24 WINNERS FROM THE FIRST DISTRICT, CALS EARLY COLLEGE HIGH
25 SCHOOL, SECOND DISTRICT, DORSEY HIGH SCHOOL, THIRD DISTRICT,



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1 WEST VALLEY CHRISTIAN SCHOOL, FOURTH DISTRICT, NORWALK HIGH
2 SCHOOL, AND FIFTH DISTRICT, SIERRA MADRE HIGH SCHOOL. THE
3 ANNUAL BATTLE OF THE SCHOOLS COMPETITION WAS CONDUCTED
4 FEBRUARY 1ST, 2008 THROUGH MAY 1ST, 2008. THE COMPETITION WAS
5 DESIGNED FOR STUDENTS TO REDUCE THE AMOUNT OF WASTE THAT
6 LEAVES THEIR SCHOOL CAMPUS ON A WEEKLY BASIS. THE
7 PARTICIPATING SCHOOLS ALL RECEIVED BOARD OF SUPERVISORS ACTION
8 KITS AND CONDUCTED CAMPUS WASTE AUDITS. THE AUDIT HELPED
9 STUDENTS TO ANALYZE THE IMPACT OF POLLUTION ON THEIR CAMPUS
10 AND TO IDENTIFY WAYS TO REDUCE THE WASTE. CAFETERIAS,
11 CLASSROOMS, OFFICES AND SIMILAR AREAS WERE ALL EXAMINED. EACH
12 SCHOOL DEVELOPED AND RECOMMENDED STRATEGIES TO REDUCE THE
13 AMOUNT OF WASTE BY USING A VARIETY OF TECHNIQUES, INCLUDING
14 SOURCE REDUCTION, REUSE AND RECYCLING. IT'S WITH GREAT
15 PLEASURE TODAY THAT WE HONOR ALL FIVE OF THE SCHOOLS SELECTED
16 AS THE 2007-2008 BOARD OF SUPERVISORS COMPETITION WINNER. I'LL
17 BEGIN BY HONORING THE SECOND DISTRICT WINNER, DORSEY HIGH
18 SCHOOL. THE GLOBAL WARRIORS, THE ENVIRONMENTAL CLUB OF DORSEY
19 HIGH SCHOOL, CONDUCTED A POSTER CONTEST TO HELP PROMOTE THEIR
20 CAMPUS RECYCLING PROGRAM. THEY ALSO ASSISTED THEIR NEIGHBORING
21 COMMUNITIES WITH PLANTING PROJECTS AND CLEAN UP. A TOTAL OF
22 1.65 POUNDS PER STUDENT WAS DIVERTED FOR MIXED PAPER, PLASTIC,
23 AND ALUMINUM. A TOTAL OF 2,600 POUNDS WERE DIVERTED FROM THE
24 WASTE SYSTEM ENTERING LOS ANGELES COUNTY LANDFILLS.
25 CONGRATULATIONS TO ALL OF YOU ON A JOB WELL DONE AS WE ALL



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1 TAKE STEPS IN REDUCING OUR ENVIRONMENTAL FOOTPRINT.
2 CONGRATULATIONS TO DORSEY HIGH SCHOOL. WE'LL TAKE THAT OFF.
3 CAN WE SEE EVERYONE? THE NEXT, SUPERVISOR MOLINA?

4

5 **SUP. MOLINA:** THANK YOU, MISS BURKE. I'M VERY PROUD TO
6 INTRODUCE OUR WINNING TEAM OVER HERE, IF THEY'D COME UP AND
7 JOIN ME. THIS IS THE FIRST DISTRICT WINNING TEAM, THE MEAN
8 GREEN TEAM, FROM CALS EARLY COLLEGE HIGH SCHOOL IN THE
9 DOWNTOWN FINANCIAL DISTRICT. THE CLUB WORKED WITH A LOCAL
10 NONPROFIT CALLED GENERATION EARTH TO DETERMINE WHICH CAMPUS
11 WASTES MIGHT BE RECYCLED. THROUGH THE STUDENTS' ENTHUSIASTIC
12 SUPPORT, A TOTAL OF 710 POUNDS OF PAPER, OVER 70 POUNDS OF
13 PLASTIC, AND OVER 6 POUNDS OF ALUMINUM WERE DIVERTED FROM THE
14 WASTE STREAM ENTERING LOS ANGELES COUNTY LANDFILLS. NOW THAT'S
15 QUITE A TARGET AND THEY MET IT ALL. AND WE'RE VERY PROUD OF
16 THEM. WE WANT TO EXTEND THEM OUR CONGRATULATIONS. THEY DID AN
17 OUTSTANDING JOB LEARNING TO RECYCLE VERY EARLY.
18 CONGRATULATIONS TO EACH AND EVERY ONE OF YOU. [APPLAUSE.]

19

20 **SPEAKER:** THIS ORGANIZATION WAS STARTED BY STUDENTS WHO WANTED
21 TO DO SOMETHING ABOUT THE POLLUTION AND ALL THE THINGS THAT
22 ARE AFFECTING OUR ENVIRONMENT, SUCH AS PLASTIC BAGS. AND WE'RE
23 TRYING TO RECYCLE MORE AND JUST KEEP L.A. CLEAN BECAUSE IT'S
24 WHERE WE LIVE. AND YOU WOULDN'T WANT THE TRASH YOUR HOME, SO
25 WHY TRASH OUR ENVIRONMENT, AS WELL? THANKS.



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1

2 **SUP. MOLINA:** GOOD JOB. CONGRATULATIONS. COULD WE GIVE THEM A
3 ROUND OF APPLAUSE? [APPLAUSE.]

4

5 **SUP. BURKE, CHAIR:** SUPERVISOR YAROSLAVSKY?

6

7 **SUP. YAROSLAVSKY:** MADAME CHAIR, I HAVE THE PRIVILEGE OF
8 PRESENTING THIS COMMENDATION TO THE WEST VALLEY CHRISTIAN
9 SCHOOL. THAT YOU FOLKS? COME ON UP. WEST VALLEY CHRISTIAN
10 SCHOOL, THERE ARE EIGHT STUDENTS TOTAL, AND THEY INCLUDE BUEY
11 NABARKI, A NINTH GRADER. ANOTHER NINTH GRADER, SHANNON
12 MCCLAREN. NINTH GRADER, CONNOR BRUNO. EIGHTH GRADER, ASHLEY
13 WAGNER. EIGHTH GRADER, SUMMER SHERMAN, EIGHTH GRADER, SUMMER
14 HOUSE, IS THAT RIGHT? SUMMER HOUSE. AND WE'RE HONORING THEM.
15 ATTENDING WITH THEM ARE SUE BRUNO, THE DIRECTOR OF OPERATIONS
16 OF THE WEST VALLEY CHRISTIAN SCHOOL, THE TEACHER, MELISSA
17 VAUGHN, WHO IS ALSO THE CALIFORNIA JUNIOR SCHOLARSHIP
18 FEDERATION ADVISER. THESE STUDENTS FROM WEST VALLEY CHRISTIAN
19 SCHOOL ARE THE THIRD DISTRICT WINNERS FOR THE DEPARTMENT OF
20 PUBLIC WORKS GENERATION EARTH, ENVIRONMENTAL PROGRAM. WHO AM I
21 GOING TO PRESENT THIS TO? WHICH STUDENT? WHO'S THE CAPTAIN OF
22 THE TEAM THERE? CONNER. OKAY, CONNER, I'M GOING TO PRESENT
23 THIS TO YOU. MAYBE YOU COULD GIVE US 15 SECONDS ON WHAT YOU
24 GUYS DID. LOUIE, COME ON UP HERE. CONGRATULATIONS. YEAH, GOOD
25 IDEA.



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1

2 **SPEAKER:** THE MOST THING THAT OUR SCHOOL REALLY WANTS TO SAY IS
3 THANK YOU FOR THIS AWARD. WE'RE A VERY SMALL SCHOOL, BUT WE
4 TRY TO DO BIG THINGS TO HELP THE COMMUNITY. AND WE REALLY WANT
5 TO THANK MISS BRUNO AND MISS VAUGHN FOR HELPING US DO THIS.
6 EVERYONE HERE PARTICIPATED IN EVERYTHING THAT WE DID. SO WE
7 JUST WANT TO THANK ALL OF YOU FOR GIVING US THIS AWARD.

8

9 **SUP. YAROSLAVSKY:** WHAT DID YOU DO?

10

11 **SPEAKER:** WE RECYCLED ABOUT -- WELL, I LOST COUNT HOW MANY BAGS
12 OF RECYCLED, BUT WE RECYCLED A LOT. AND WE REALLY HELPED THE
13 SCHOOL SO MUCH. AND WE ARE VERY PROUD OF WHAT WE DID. AND WE
14 JUST REALLY WANT TO THANK YOU. [APPLAUSE.]

15

16 **SUP. BURKE, CHAIR:** SUPERVISOR KNABE? SUPERVISOR KNABE?

17

18 **SUP. KNABE:** SORRY. THANK YOU. WE WERE JUST TALKING TO OUR HIGH
19 SCHOOL BACK THERE. I'M GOING TO ASK SOME FOLKS FROM NORWALK
20 HIGH SCHOOL TO JOIN ME UP HERE, OUR WINNER IN THE FOURTH
21 DISTRICT. WE HAVE ASSISTANT PRINCIPAL RENA FLORES HANSON. WE
22 HAVE STUDENTS, LAZETTE ACOSTA, TATIANA BRIONES, MARIA ABANES,
23 MORRIS JACKSON, KATE OLAGARIO, CHANTEL LOPEZ, ALESANDRO
24 ALVARADO, AND AND ANDREA LAMEL. AND I HOPE I DIDN'T BUTCHER
25 THE NAMES TOO BAD. WILL YOU FORGIVE ME? OKAY. ALL RIGHT. AS I



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1 MENTIONED FROM THE FOURTH DISTRICT, WE ARE HONORING NORWALK
2 HIGH SCHOOL AS A RESULT OF THEIR PARTNERSHIP BETWEEN THE
3 STUDENTS OF THE MILLENNIUM PROJECT AND NATURE CLUBS OF NORWALK
4 HIGH SCHOOL, A RECYCLING PROGRAM FOR MIXED PAPER, BOTTLES AND
5 CANS WAS ESTABLISHED. IT PROMOTED GREEN IN MANY WAYS,
6 INCLUDING PLANTING TREES, CAMPUS BEAUTIFICATION, EDUCATING
7 FACULTY AND STUDENTS. YOU PROBABLY LIKED THAT PART, EDUCATING
8 THE FACULTY, DIDN'T YOU? AND PLACING RECYCLING BINS NEXT TO
9 EACH TRASH CAN ON CAMPUS. AND EACH FRIDAY, RAIN OR SHINE,
10 THESE DEDICATED STUDENTS DUTIFULLY EMPTIED ALL THE RECYCLING
11 BINS AND DEVELOPED AN IN-DEPTH TRACKING SYSTEM TO PROVIDE
12 STUDENTS AND TEACHERS PROGRESS, AND PROMOTE PARTICIPATION.
13 BECAUSE OF THEIR ENTHUSIASM, LEADERSHIP, AND LOYALTY TO THE
14 PROGRAM AND MOST IMPORTANTLY TO OUR PLANET, A TOTAL OF 4,966
15 POUNDS OF MIXED PAPER, PLASTIC, AND ALUMINUM WERE COLLECTED,
16 GIVING NORWALK AN ASTOUNDING 2.16 POUNDS PER STUDENT OF
17 DIVERTED WASTE. SO WE WANT TO EXTEND OUR CONGRATULATIONS TO
18 NORWALK HIGH SCHOOL, THE STUDENTS FOR THEIR RECOGNITION, BUT
19 MOST IMPORTANTLY WHAT THEY'VE DONE ON BEHALF OF OUR PLANET.
20 AND I KNOW IT'S GOING TO CONTINUE, IS THAT CORRECT? YEAH. SO,
21 ANYWAY, LET'S GIVE THEM A BIG ROUND OF APPLAUSE. [APPLAUSE.]
22 TYPICAL WILSON HIGH GRAD. [LAUGHTER.] WHO WANTS TO SPEAK IN
23 BEHALF? ALL RIGHT. IT'S ALL YOURS.
24



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1 **TATIANA BRIONES:** WE STARTED THIS PROGRAM BECAUSE WE WANTED TO
2 MAKE A DIFFERENCE IN OUR COMMUNITY. AND WE KIND OF FIGURED
3 WHAT BETTER PLACE TO START THAN OUR OWN SCHOOL? SO WE COULDN'T
4 HAVE DONE IT WITHOUT THE INVOLVEMENT OF OUR WHOLE SCHOOL, THE
5 STAFF, THE STUDENTS TO HELP PARTICIPATE IN THE RECYCLING
6 PROGRAM. AND SO WE JUST WANT TO THANK YOU GUYS FOR THIS. WE'RE
7 GOING TO CONTINUE TO DO OUR BEST TO RECYCLE AND KEEP DOING OUR
8 BEST FOR THE ENVIRONMENT. [APPLAUSE.]

9

10 **SUP. KNABE:** OKAY. CONGRATULATIONS. THANKS FOR COMING DOWN.
11 KEEP UP THE GOOD WORK.

12

13 **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH, ONE OF THE STUDENTS
14 --

15

16 **SUP. ANTONOVICH:** WE WANT TO BRING UP THE STUDENTS FROM SIERRA
17 MADRE HIGH SCHOOL THAT ARE WITH US THIS MORNING FOR A VERY
18 INNOVATIVE PROGRAM. WE HAVE GARRETT NEWSOME WHO IS THE VICE
19 PRINCIPAL AND MARY DODSON OF TREE PEOPLE. AND WHAT THEY DID ON
20 THIS INNOVATIVE PROGRAM WAS A RECYCLING PROGRAM CONSISTING OF
21 MIXED PAPER AND PLASTIC BOTTLES AND CANS THAT TOTAL OVER 1,230
22 POUNDS OF RECYCLED MATERIALS WERE DIVERTED FROM OUR LOCAL
23 LANDFILLS TOTALING NEARLY TWO POUNDS PER STUDENT. THE FUNDS
24 COLLECTED FROM THESE RECYCLING PROGRAMS ASSISTED WITH THE
25 PURCHASE OF ADDITIONAL SCHOOL SUPPLIES. AND FURTHERMORE, THE



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1 SCHOOL HOSTED AN ELECTRONIC WASTE EVENT, WHICH COLLECTED OVER
2 20,000 POUNDS OF ELECTRIC MATERIALS. SO THEY HAVE DONE A VERY,
3 VERY WONDERFUL JOB, A GOOD EXAMPLE FOR THE OTHER PUBLIC AND
4 PAROCHIAL SCHOOLS WITHIN OUR COUNTY OF LOS ANGELES TO ALSO
5 FOLLOW IN. SO LET ME GIVE YOU THIS PROCLAMATION. [APPLAUSE.]

6

7 **MARY DODSON:** I JUST WANT TO TAKE THE OPPORTUNITY TO THANK THE
8 BOARD OF SUPERVISORS FOR RECOGNIZING ALL OF THESE STUDENTS. AS
9 THE DIRECTOR OF THIS PROGRAM, I GET TO WATCH STUDENTS BECOME
10 CIVICALLY ENGAGED BY DOING ENVIRONMENTAL PROGRAMS. AND NOT
11 ONLY DO THEY DO THESE THINGS, BUT THEY SEE THE PROBLEMS AND
12 THEY FIX THEM. AND THEY KNOW THAT THEY CAN MAKE A DIFFERENCE.
13 SO I REALLY APPRECIATE YOU TODAY RECOGNIZING THEM FOR THEIR
14 EFFORTS. AND THANKS, STUDENTS. KEEP IT GOING. [APPLAUSE.]

15

16 **SUP. ANTONOVICH:** WHY DON'T YOU GUYS COME UP HERE? THEY'RE
17 ALREADY GONE, OKAY.

18

19 **SUP. BURKE, CHAIR:** I NEGLECTED TO LET OUR DORSEY PEOPLE SPEAK.
20 ROBERT JEFFERS AND CHRIS SIMMONS, ARE YOU GOING TO SPEAK,
21 CHRIS, AND TELL THEM A LITTLE BIT ABOUT WHAT YOU DID? OKAY.

22

23 **CHRIS SIMMONS:** THE GLOBAL WARRIORS WAS A PROGRAM STARTED WITH,
24 STARTED BY MR. ROBERT JEFFERS, WHO IS ALSO THE FILM TEACHER AT
25 DORSEY HIGH SCHOOL. AND WE DON'T JUST DO RECYCLING AT SCHOOL.



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1 NO, INSTEAD EVERY WEDNESDAY, WE HAVE A NUMBER OF STUDENTS WHO
2 COME OUT AND HELP DO GARDEN WORK. SO WE ARE ONE OF THE VERY
3 FEW INNER CITY SCHOOLS WITH OUR OWN GARDEN. AND IN ADDITION TO
4 THAT, WE EVERY SO OFTEN, PARTICULARLY THIS WEEKEND, WE GO TO
5 THE BEACH AND DO A BEACH CLEANUP FOR AN ENDANGERED SPECIES,
6 THE WESTERN SNOWY PLOVER. THE LEES TERN. WELL, WE ALSO DO
7 CONSERVATION WORK FOR THE WESTERN SNOWY PLOVER.

8

9 **SUP. BURKE, CHAIR:** GREAT, THANK YOU. [APPLAUSE.] SUPERVISOR
10 KNABE? SUPERVISOR ANTONOVICH?

11

12 **SUP. ANTONOVICH:** FIRST WE'RE GOING TO JOIN WITH SUPERVISOR
13 YAROSLAVSKY IN WELCOMING SEVERAL GUESTS WHO JOINED THE BOARD
14 IN PROCLAIMING OCTOBER 4TH AS NAMI WALK FOR THE MINDS OF
15 AMERICA IN SANTA MONICA RAISING AWARENESS FOR MENTAL ILLNESS.
16 NAMI, RIGHT? NAMI, OKAY. HERE WE GO. SO WE HAVE DR. SOUTHARD,
17 WHO IS DIRECTOR OF OUR DEPARTMENT OF MENTAL HEALTH, KEN CONDO,
18 PUBLIC INFORMATION OFFICER, NANCY CARTER, ROSINA URLICH,
19 MARGIE HARPER, STELLA MARCH, AND JOHNNIE SHADY. NAMI IS THE
20 NATIONAL ALLIANCE OF MENTAL ILLNESS, THE NATION'S LARGEST
21 GRASSROOTS ORGANIZATION FOR PEOPLE WITH MENTAL ILLNESS AND
22 THEIR FAMILIES. THIS WAS FOUNDED BACK IN 1979, AND NOW THEY
23 HAVE AFFILIATES IN EVERY STATE WITH MORE THAN 1,100 LOCAL
24 COMMUNITIES ACROSS THE COUNTRY. OUR COUNTY IS FORTUNATE TO
25 HAVE BENEFITED FOR MANY YEARS WORKING WITH THEM TO ENSURE THAT



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1 QUALITY CARE IS PROVIDED TO OUR MENTAL HEALTH CONSUMERS. MANY
2 PEOPLE DON'T REALIZE, BUT MENTAL HEALTH AFFECTS ONE IN FIVE
3 AMERICANS EVERY YEAR, OCCURRENCE OF MENTAL ILLNESS AND
4 SUBSTANCE ABUSE IS A SIGNIFICANT CONCERN THAT REQUIRES
5 INTEGRATED MENTAL HEALTH TREATMENT. OUR COUNTY HAS A
6 COMMITMENT TO COMMUNITY-BASED SYSTEMS OF MENTAL HEALTHCARE FOR
7 ALL OF ITS RESIDENTS. A FUNDAMENTAL COMPONENT OF GENERAL
8 HEALTH AND INDISPENSABLE TO PERSONAL WELL-BEING, FAMILY AND
9 INTERPERSONAL RELATIONSHIPS AND SOCIETAL INTERACTIONS IS BEING
10 HEALTHY, MENTALLY AND PHYSICALLY. CONGRATULATIONS TO EACH OF
11 YOU. AND WE ALSO WANT TO COMMEND THE DEPARTMENT OF MENTAL
12 HEALTH, WHICH IS PROVIDING GRIEF COUNSELING TO THE VICTIMS AND
13 FAMILIES OF FIRST RESPONDERS TO THE METROLINK CRASH IN
14 CHATSWORTH. SUPERVISOR YAROSLAVSKY AND I WERE THERE WITH THE
15 VICTIMS AND MET WITH OUR CRISIS INTERVENTION MEMBERS FROM THE
16 DEPARTMENT. THEY HAVE DONE AN INCREDIBLE JOB. I MEAN, OUR
17 HEARTS AND PRAYERS GO OUT TO THE PEOPLE, THE VICTIMS, AND TO
18 THE COUNSELORS WHO ARE ASSISTING THOSE PEOPLE AS WE SPEAK.
19 TOTAL COMMITMENT. THIS WAS ONE IN THE MORNING AND THEY WERE AS
20 DEDICATED, AND THEY WERE NOT ALLOWING THE FATIGUE AND THE
21 TRAGEDY OF THE EVENT TO HOLD THEM BACK FROM HELPING THOSE WHO
22 WERE IN NEED AND NEEDING THAT ASSISTANCE. AND I REALLY COMMEND
23 THE DEPARTMENT OF MENTAL HEALTH AND EACH OF THOSE EMPLOYEES
24 WHO WERE THERE GIVING THAT NEEDED ASSISTANCE. AND WE WILL BE



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1 THERE TO CONTINUE TO HELP THAT ASSISTANCE AS LONG AS IT'S
2 NEEDED. BUT LET ME GIVE THIS PROCLAMATION HERE.

3

4 **SPEAKER:** I WOULD JUST LIKE TO THANK THE BOARD OF SUPERVISORS
5 FOR RECOGNIZING OCTOBER 4TH AS THE NAMI WALKS DAY. AND WE WANT
6 TO ENCOURAGE EVERYBODY TO COME WALK. WE FIGHT FOR THE
7 IMPROVEMENT OF SERVICES FOR THOSE WHO ARE AFFECTED BY SEVERE
8 MENTAL ILLNESS, AND WE SUPPORT AND EDUCATE FAMILIES TO FIGHT
9 STIGMA. AND WE'VE BROUGHT SOME T-SHIRTS AND HATS FOR OUR BOARD
10 OF SUPERVISORS TODAY. AND WE WANT TO SEE EVERYBODY OUT AT THE
11 SANTA MONICA PROMENADE ON OCTOBER 4TH AT 8:00 IN THE MORNING.
12 OKAY? THANK YOU. [APPLAUSE.]

13

14 **SPEAKER:** WE HOPE THAT ALL THOSE HIGH SCHOOL STUDENTS THAT WERE
15 HERE, IF THEY CAN COME AND WALK. THIS IS FOR YOUR FRIENDS WHO
16 ARE TRYING TO HELP WITH-- THE TEEN SUICIDE RATE IS VERY LARGE
17 IN THIS COUNTRY. SCHOOL NEEDS FOR MENTAL HEALTH ARE NECESSARY.
18 AND WHAT WE TRY TO DO IS ALSO PREVENTION. SO HOPEFULLY ALL OF
19 YOU WILL COME TO SANTA MONICA AND WALK THAT WALK. THANK YOU.

20

21 **SUP. YAROSLAVSKY:** LET ME JUST ADD A WORD OF THANKS AND
22 CONGRATULATIONS TO NAMI. THERE'S BEEN SO MUCH PROGRESS MADE IN
23 THIS SOCIETY ON ISSUES OF MENTAL ILLNESS OVER THE YEARS SINCE
24 WE'VE ALL BEEN IN PUBLIC OFFICE, BUT WE STILL HAVE A LONG WAY



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1 TO GO. AND YOU HELP MAKE A HUGE DIFFERENCE IN THIS COUNTY AND
2 IN THIS SOCIETY. THANK YOU ALL VERY MUCH.

3

4 **SUP. ANTONOVICH:** OUR DIRECTOR, DR. SOUTHARD.

5

6 **MARVIN SOUTHARD:** I WANTED TO THANK THE BOARD FOR THESE
7 PROCLAMATIONS AND ALSO TO THANK NAMI. BECAUSE AS THE
8 SUPERVISORS HAVE INDICATED, WE WOULD NOT BE ABLE TO MAKE THE
9 PROGRESS IN CREATING OPPORTUNITIES FOR HOPE, WELLNESS AND
10 RECOVERY WITHOUT THEIR PUSHING AND PULLING AND HELPING US SEE
11 THE KIND OF SERVICES THAT REALLY HELP FAMILIES THRIVE. SO I
12 WANT TO EXPRESS MY DEEP APPRECIATION FOR WHAT NAMI HAS DONE
13 AND ALSO TO BUILD ON THE GRATITUDE TO THE STAFF AND THE
14 DEPARTMENT OF MENTAL HEALTH FOR THEIR CRISIS RESPONSE AND
15 THANK THE BOARD FOR ALLOWING US TO CREATE THE CAPACITY TO
16 RESPOND TO DISASTERS AND EMERGENCIES. THAT CAPACITY TO RESPOND
17 TO EMERGENCIES IS NOT SOMETHING THAT EXISTS EVERYWHERE IN LOS
18 ANGELES. WE'RE VERY FORTUNATE TO HAVE THAT CAPACITY TO RESPOND
19 WHEN TRAGEDY OCCURS. SO THANK YOU. [APPLAUSE.]

20

21 **SUP. ANTONOVICH:** NOW WE WANT TO RECOGNIZE SEVERAL OUTSTANDING
22 INDIVIDUALS AND PROGRAMS FROM OUR DEPARTMENT OF PARKS AND
23 RECREATION. WE HAVE JAMES MCCARTHY, LORENE WEST WHO IS ALSO
24 MRS. MCCARTHY. LORI BENNETT, JIM PARK, KATHLEEN RETNER, RUSS
25 GUINEY, OUR DIRECTOR, AND HAYDEN SUNG. THEY HAVE BEEN



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1 RECOGNIZED BY THE NATIONAL ASSOCIATION OF PARK AND RECREATION
2 OFFICIALS FOR THEIR EXEMPLARY PROFESSIONALISM, DEDICATION TO
3 COMMUNITY SERVICE, UNSWERVING ENVIRONMENTAL STEWARDSHIP, AND
4 HIGH LEVEL GOOD CITIZENSHIP FOR THE BENEFIT OF THE ENTIRE
5 COUNTY OF LOS ANGELES. FIRST, JAMES MCCARTHY. JIM RECEIVED THE
6 PRESTIGIOUS 2008 PROFESSIONAL FELLOW AWARD FROM THE NATIONAL
7 ASSOCIATION OF PARKS AND RECREATION OFFICIALS. A 27-YEAR
8 VETERAN WITH OUR COUNTY DEPARTMENT OF PARKS AND RECREATION.
9 HE'S BEEN A STRONG DEFENDER OF OUR PARK STANDARDS AND
10 INTEGRITY AND DEDICATION TO BUILDING NEW AND PROVIDING CURRENT
11 PARK FACILITIES. HIS SERVICES ALSO INCLUDED PROMOTING THE NEED
12 TO HAVE CLOSELY PATROLLED PARKS, CREATING AND PRESERVING OPEN
13 SPACE, CONDUCTING PROGRAMS AND SAFETY AT TRAILS, LAKES,
14 COMMUNITY AND REGIONAL FACILITIES. HE WAS INSTRUMENTAL IN
15 ESTABLISHING THE 500-ACRE OPEN SPACE RESERVE THAT WAS NAMED
16 FOR ME AND PRESERVING THE SANTA CLARITA WOODLANDS AND MORE
17 THAN 6,000 ACRES THROUGH THE NEWHALL RANCH DEVELOPMENT
18 PROJECT, EXPANDING THE 200-MILE RIM OF THE VALLEY CORRIDOR FOR
19 HIKERS AND EQUESTRIANS WHILE SERVING ON THE LOS ANGELES RIVER
20 MASTER PLAN COMMITTEE. HIS PROFESSIONALISM HAS GARNERED HIM A
21 WALL OF COMMENDATIONS, INCLUDING THE DEPARTMENT'S EMPLOYEE OF
22 THE YEAR TWICE, AND EMPLOYEE OF THE YEAR FOR THE NORTH AGENCY.
23 AND LORENE GAVE HIM HUSBAND OF THE YEAR ONE TIME, RIGHT? OKAY,
24 JIM? ONLY ONE TIME?

25



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1 **JIM MCCARTHY:** ONLY ONE TIME. [APPLAUSE.]

2

3 **SUP. ANTONOVICH:** LORI BENNETT IS SUPERINTENDENT AT CASTAIC,
4 WHICH IS THE DEPARTMENT'S NORTH COMMUNITY SERVICES AGENCY. THE
5 CASTAIC REGIONAL PARK OF PLACERITA CANYON NATURE CENTER,
6 CALIFORNIA STATE UNIVERSITY OF NORTHRIDGE AND ERIC RIFFLEMAN
7 ON BEING RECOGNIZED BY THE NATIONAL ASSOCIATION OF PARKS AND
8 RECREATION OFFICIALS FOR THEIR AQUATIC ADVENTURE CAMP PROGRAM,
9 WITH THE CLASS II PARK AND RECREATION PROGRAM AWARD. THIS
10 RECOGNIZES UNIQUE OR EXCEPTIONAL PROGRAMS WHICH PROVIDE AN
11 OUTSTANDING EXAMPLE THAT OTHER AGENCIES COULD ADOPT OR
12 EMULATE. OUR AQUATIC ADVENTURE CAMP BRINGS TOGETHER SWIM
13 LESSONS, NATURE STUDY, AQUATIC SPORTS, CAMPING AND NEW
14 EXPLORATIONS INTO ONE UNIQUE PROGRAM DESIGNED TO PROMOTE WATER
15 SAFETY AND ALLOW THE PARTICIPANTS TO EXPERIENCE THE OUTDOOR
16 LIFE. THE CAMP IMPROVES THE SAFETY AWARENESS AND SKILLS IN OUR
17 YOUTH AND INTRODUCES THE YOUTH TO SAILING, CANOEING AND
18 OTHERS. IT INTRODUCES FAMILIES TO CAMPING, AN EXPERIENCE THEY
19 MIGHT OTHERWISE NEVER HAVE HAD, WHILE PROVIDING AN OPPORTUNITY
20 FOR FAMILY MEMBERS TO BOND TOGETHER. SO CONGRATULATIONS. OKAY.
21 [APPLAUSE.] JIM PARK, FOR HIS COLLABORATIVE PROJECT, THE LOS
22 ANGELES COUNTY URBAN REFORESTATION PROJECT, WHICH RECEIVED THE
23 PRESTIGIOUS 2007 ENVIRONMENTAL CONSERVATION AWARD FROM THE
24 NATIONAL ASSOCIATION OF PARKS AND RECREATION OFFICIALS. THIS
25 WAS FOR RECOGNITION OF EXCEPTIONAL EFFORTS TO RECLAIM,



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1 RESTORE, PRESERVE, ACQUIRE OR DEVELOP UNIQUE AND NATURAL AREAS
2 AND PROGRAMS. THE COUNTY'S URBAN REFORESTATION PRIMARY GOAL IS
3 TO IMPROVE THE ENVIRONMENTAL QUALITY OF OUR COUNTY BY REDUCING
4 AIR POLLUTION AND IMPROVING OUR WATER CONSERVATION. ACCORDING
5 TO THE U.S. DEPARTMENT OF AGRICULTURE, 100 TREES REMOVE 53
6 TONS OF CARBON DIOXIDE AND 430 POUNDS OF OTHER POLLUTANTS PER
7 YEAR. 100 TREES CATCH 139,000 GALLONS OF RAIN WATER EACH YEAR,
8 REDUCING RUNOFF. MORE THAN 9,000 TREES, 7,000 SHRUBS HAVE BEEN
9 PLANTED IN 59 COUNTY PARKS AS PART OF THE L.A. COUNTY URBAN
10 REFORESTATION PROJECT. TO ACCOMPLISH THIS EXTENSIVE PROJECT,
11 THE COUNTY DEPARTMENT OF PARKS AND RECREATION PARTNERED WITH
12 THE L.A. CONSERVATION CORPS, THE LARGEST CONSERVATION CORPS IN
13 THE COUNTRY. AND TO GIVE SEVERAL HUNDRED AT-RISK YOUTH THE
14 OPPORTUNITY TO BE PART OF THIS PROJECT BY GAINING VALUABLE
15 SKILLS WHILE HELPING PLANT TREES THROUGHOUT OUR COUNTY. SO WE
16 WANTED TO CONGRATULATE JIM. [APPLAUSE.] SO AT THIS TIME LET ME
17 INTRODUCE RUSS GUINEY, OUR DIRECTOR OF PARKS AND RECREATION.
18 [APPLAUSE.]

19

20 **RUSS GUINEY:** THANK YOU, SUPERVISOR. AS THE DIRECTOR, I KNOW
21 THESE PEOPLE. I WORK WITH THEM DAY IN AND DAY OUT. I KNOW
22 THEIR GOOD WORKS AND THEIR COMMITMENT. BUT IT'S A TRUE HONOR
23 TO HAVE THEM RECOGNIZED ON THE NATIONAL LEVEL, TO HAVE AN
24 ORGANIZATION LIKE THE NATIONAL ASSOCIATION OF COUNTY PARK AND
25 RECREATION OFFICIALS RECOGNIZE JIM MCCARTHY FOR HIS



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1 PROFESSIONAL WORK, LORI BENNETT FOR THE WORK IN PUTTING
2 TOGETHER THIS OUTSTANDING AQUATICS PROGRAM, JIM PARK FOR HIS
3 EFFORTS WITH OUR TREE PROGRAM IS TRULY AN HONOR. THESE ARE THE
4 PEOPLE THAT SERVE YOU, BOARD OF SUPERVISORS, CHIEF EXECUTIVE
5 OFFICER, PEOPLE OF LOS ANGELES COUNTY EVERY DAY, AND MAKE YOUR
6 LOS ANGELES COUNTY PARKS DEPARTMENT A REALLY GREAT COUNTY
7 DEPARTMENT. SO THANK YOU VERY MUCH. THANK YOU, BOARD, FOR
8 HONORING THEM. AND SUPERVISOR, THANK YOU VERY MUCH.

9

10 **SUP. ANTONOVICH:** WE HAVE A LITTLE LADY NAMED SADIE, WHO'S
11 EIGHT WEEKS OLD, A LITTLE GERMAN SHEPHERD MIX WHO IS LOOKING
12 FOR A HOME. COMES WITH A LITTLE OUTFIT. SO LITTLE SADIE, WOULD
13 ANYBODY LIKE TO ADOPT LITTLE SADIE? I KNOW THAT MAYBE JANE
14 WOULD LIKE TO TAKE SADIE TO THE DESERT. I'M SURE SADIE WOULD
15 LIKE TO HAVE A NICE LITTLE HOME HERE. YOU CAN CALL AREA CODE
16 562-728-4644 FOR LITTLE SADIE. AND SADIE AGAIN, HAS A LOT OF
17 COUSINS, RELATIVES THAT ARE ALSO LOOKING FOR HOMES. UH-OH.
18 OKAY. NO, IT'S OKAY. IT'S OKAY. FALSE ALARM.

19

20 **SUP. YAROSLAVSKY:** I'D MOVE THE AGENDA RIGHT NOW IF I WERE YOU.

21

22 **SUP. ANTONOVICH:** NOW, LET ME BRING UP AN INDIVIDUAL WHO HAS
23 DONE A SUPERB JOB BOTH IN HER PROFESSIONAL LIFE AND AS A
24 CITIZEN OF OUR GREAT COUNTY AND STATE IN HELPING FIND HOMES
25 FOR OUR CHILDREN. WE ALSO HAVE SARAH GRANT AND TED MEYERS FROM



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1 THE DEPARTMENT, AN ADOPTION RECRUITER. JANE RUSSELL IS ONE OF
2 HOLLYWOOD'S BIGGEST STARS AND HAS ONE OF THE BIGGEST HEARTS IN
3 OUR COUNTY AND COUNTRY. WE COMMEND HER TODAY FOR HER
4 LEADERSHIP IN KEEPING THE DREAM OF OPERATION CHILDREN ALIVE,
5 PLACING FOSTER CHILDREN IN LOVING ADOPTIVE HOMES. OPERATION
6 CHILDREN WOULD NOT HAVE EXISTED WITHOUT JANE RUSSELL. IN THE
7 EARLY 1950S AFTER YEARS OF FRUSTRATION IN TRYING TO ADOPT A
8 CHILD, JANE TURNED TO EUROPE AND THERE SHE FACED SIMILAR
9 FRUSTRATIONS DESPITE THE FACT THAT THE MAJORITY OF HOMELESS
10 CHILDREN IN EUROPE AND ASIA WERE HALF AMERICAN. WITH THE HELP
11 OF A HANDFUL OF OTHER WOMEN, JANE WROTE LETTERS AND TELEGRAMS,
12 SPOKE BEFORE CONGRESS AND ULTIMATELY SUCCEEDED IN SEEING THAT
13 A PROVISION FOR THE ADOPTION OF REFUGEE CHILDREN WAS INCLUDED
14 IN THE CONGRESSIONAL LAW, THE REFUGEE ACT OF 1953. JANE THEN
15 ORGANIZED THE LOS ANGELES FUNDRAISING GROUP, THE WOMEN'S
16 ADOPTION INTERNATIONAL FUND, THAT PROVIDED PERMANENT RESOURCES
17 TO PLACE CHILDREN IN LOVING, ADOPTIVE HOMES. IN 1982, AS FEWER
18 CHILDREN WERE WAITING FOR ADOPTIONS OVERSEAS, THE GROUP
19 DEVOTED ITS RESOURCES IN HELPING CHILDREN IN LOS ANGELES
20 COUNTY. SO FOR THE PAST 20 YEARS, OPERATION CHILDREN HAS
21 SUPPORTED THE ADOPTION, DIVISION OF THE COUNTY DEPARTMENT OF
22 CHILDREN AND FAMILY SERVICES AND THE PAL YOUTH CENTER FOR
23 UNDERPRIVILEGED CHILDREN FOUNDED BY JACK LALANNE AND ELAINE
24 LALANNE. THERE ARE OVER 8,000 CHILDREN LIVING IN FOSTER HOMES
25 OR GROUP HOMES IN OUR COUNTY WHO, FOR ONE REASON OR ANOTHER,



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1 HAVE NO PARENTS OR NO HOMES. NEARLY 600 ARE WAITING TO BE
2 ADOPTED. AND THESE ARE CHILDREN WAITING FOR FAMILIES TO GIVE
3 THEM THE LOVE AND SUPPORT THEY NEED. MOST OF THEM ARE BETWEEN
4 THE AGES OF 5 AND 15. SO WE THANK YOU ALL FOR YOUR EFFORTS ON
5 BEHALF OF OUR CHILDREN. YOUR EFFORTS HAVE MADE A PROFOUND
6 DIFFERENCE IN THE LIFE OF THESE GREAT CHILDREN. AND ANYONE
7 INTERESTED WHO IS LISTENING AND WATCHING TODAY, YOU CAN CALL
8 THE COUNTY'S HOT LINE, 888-811-1121 FOR ADDITIONAL
9 INFORMATION. BUT AT THIS TIME, JANE RUSSELL, CONGRATULATIONS
10 AND THANK YOU FOR HELPING PROVIDE WONDERFUL HOMES FOR OUR
11 CHILDREN. [APPLAUSE.]

12

13 **JANE RUSSELL:** HEAVENS, HEAVENS, I DIDN'T EVEN KNOW WHY I WAS
14 COMING.

15

16 **SUP. ANTONOVICH:** "THIS IS YOUR LIFE."

17

18 **JANE RUSSELL:** WELL, THE LORD WANTED WAIF. AND A WAIF IS A
19 CHILD WITHOUT A HOME. SO I WAS JUST LED AROUND BY THE NOSE AND
20 HAD ABSOLUTELY WONDERFUL PEOPLE THAT WERE HELPING AND DOING
21 THINGS I DIDN'T HAVE A CLUE HOW TO DO. BUT WE WERE GOING IN
22 WAIF FOR 40 YEARS. AND THEN OPERATION CHILDREN STARTED IT WITH
23 THE SAME PEOPLE AND THEN ADDING NEW PEOPLE. THE NAME WAS
24 CHANGED BECAUSE THEY'D HAD AN ARGUMENT WITH THE BOARD, AND THE
25 MAIN BOARD SAID "WELL YOU CAN'T CHANGE THAT." SO IT STARTED



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1 WITH OPERATION CHILDREN, WHICH IS A WONDERFUL NAME BECAUSE NOW
2 YOU KNOW WHAT IT'S ABOUT. WELL I'M FLABBERGASTED. THANK YOU.
3 [APPLAUSE.]

4

5 **SUP. BURKE, CHAIR:** SUPERVISOR KNABE, YOU'RE UP FIRST WITH YOUR
6 ADJOURNMENTS. OH, I'M SORRY. SUPERVISOR MOLINA, DID YOU HAVE
7 PRESENTATIONS?

8

9 **SUP. KNABE:** THANK YOU, MADAME CHAIR. FIRST OF ALL, I WOULD
10 LIKE TO MOVE THAT WE ADJOURN IN MEMORY OF JOAN KATO, WHO
11 PASSED AWAY YESTERDAY. SHE WAS A LONG-TIME RESIDENT OF
12 WHITTIER AND VERY ACTIVE IN OUR SOUTH WHITTIER COMMUNITY. SHE
13 WAS VERY ACTIVE WITH OUR WHITTIER COORDINATING COUNSEL. SHE
14 WAS ALSO A BOARD MEMBER OF SOROPTIMISTS INTERNATIONAL. SHE
15 ALSO WORKED VERY CLOSELY WITH THE NORWALK SHERIFF'S STATION
16 AND HELPED OUT WITH OUR Y.A.L. HER TRUE JOY IN LIFE WAS
17 CHILDREN. SHE IS SURVIVED BY HER HUSBAND, DAN; HER DAUGHTER,
18 SHERRY; AND HER SON, THOMAS. SHE WILL BE SORELY MISSED. ALSO
19 WE ADJOURN IN MEMORY OF A GOOD FRIEND WHO JUST PASSED AWAY
20 VERY SUDDENLY FROM A MASSIVE HEART ATTACK ON SUNDAY MORNING,
21 THAT'S MR. GARY MORSE. GARY, WAS A LONG-TIME BELLFLOWER
22 BUSINESSMAN, GOOD FRIEND OF OUR FAMILY'S. HE WAS VERY ACTIVE
23 MEMBER OF THE BELLFLOWER KIWANIS CLUB AND FORMER MEMBER OF
24 CENTRAL BASIN WATER DISTRICT. OUR THOUGHTS AND PRAYERS ARE
25 WITH HIM AND THE FAMILY. HE IS SURVIVED BY HIS WIFE, BETTY.



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1 THEY WERE BOTH VERY INVOLVED IN THE ARC PROGRAM OUT THERE.
2 DAUGHTER, TRACEY; SON, ALAN; AND HIS WIFE, WENDY; AND
3 GRANDSON, GARY III. A SHOCK TO US ALL. ALSO THAT WE ADJOURN IN
4 MEMORY OF JOHNNIE MUSE WHO PASSED AWAY ON SEPTEMBER 11TH AT
5 THE AGE OF 58. HE IS SURVIVED BY HIS WIFE, LESLIE; SONS, JOHN,
6 DOUG, DARREN, AND THEIR SPOUSES AND SEVEN GRANDCHILDREN. ALSO
7 WE ADJOURN IN MEMORY OF MR. JOHN PARKER, WHO PASSED AWAY ON
8 SEPTEMBER 7TH. HE SERVED IN THE UNITED STATES NAVY DURING THE
9 KOREAN WAR. HE WORKED AT ROCKWELL INTERNATIONAL FOR 37 YEARS
10 ON BOTH THE APOLLO AND SHUTTLE PROGRAMS. HE IS SURVIVED BY HIS
11 WIFE JODIE, CHILDREN JACQUELINE, MONICA, CATHERINE, AND SEVEN
12 GRANDCHILDREN. ALSO WE ADJOURN IN MEMORY OF VICTORIA
13 PLATTEBORZE, MOTHER OF DIAMOND BAR CITY COUNCIL MEMBER CAROL
14 HERRERA, WHO PASSED AWAY ON SEPTEMBER 12TH AT THE AGE OF 84.
15 VICTORIA WAS A LONG-TIME RESIDENT OF THE SOUTHERN CALIFORNIA
16 AREA, NOTED FOR HER KINDNESS AND LOYALTY TO FAMILY AND
17 FRIENDS. VICTORIA IS SURVIVED BY HER ONLY CHILD, CAROL, AND
18 HER HUSBAND, ART. AND HER SISTER, LUPE, THREE GRANDCHILDREN
19 AND SEVEN GREAT GRANDCHILDREN. ALSO THAT WE ADJOURN IN MEMORY
20 OF LEGENDARY NEWSMAN, MR. GEORGE PUTNAM, WHO PASSED AWAY AT
21 THE AGE OF 94. OBVIOUSLY HE WAS A LEGEND HERE IN SOUTHERN
22 CALIFORNIA, ANCHORING CHANNEL 11, KTLA- 5, CHANNEL 13 AND
23 KCAL-9. HE WAS ALSO A WELL KNOWN HOST OF "TALK BACK," A
24 CONSERVATIVE RADIO SHOW THAT HE HOSTED DAILY SINCE LEAVING
25 TELEVISION ANCHOR IN 1975. VERY ACTIVE OBVIOUSLY IN THE ROSE



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1 PARADE, HAVING RIDDEN IN THAT EVENT FROM 1951 UNTIL THE YEAR
2 2000. SURVIVED BY HIS COMPANION OF 50 YEARS, SALLILEE, AND TWO
3 DAUGHTERS AND THREE GRANDCHILDREN. ALSO WE ADJOURN IN MEMORY
4 OF CHERYL ROWDIN, A BELLFLOWER RESIDENT WHO PASSED AWAY AT THE
5 VERY YOUNG AGE OF 45. SHE ENJOYED NASCAR RACING, WORD SEARCHES
6 AND FAMILY AND FRIENDS. SHE IS SURVIVED BY HER SONS, SCOTT AND
7 BRANDON, THREE SISTERS, MANY AUNTS, UNCLES, NIECES AND
8 COUSINS. AND FINALLY THAT WE ADJOURN IN MEMORY OF HATTIE PEARL
9 RUPE, A LONG-TIME LAKEWOOD RESIDENT. SHE WAS ONE OF 11
10 CHILDREN AND MOVED TO LAKEWOOD IN ITS EARLY DAYS IN 1954. SHE
11 LOVED HER FAMILY, LOVED POLITICS AND CULTURES AND MUSIC. SHE
12 IS SURVIVED BY HER SISTERS, VERNA AND VIDA, FOUR CHILDREN,
13 NINE GRANDCHILDREN, AND EIGHT GREAT GRANDCHILDREN. MADAME
14 CHAIR, THOSE ARE MY ADJOURNMENTS.

15

16 **SUP. BURKE, CHAIR:** SO ORDERED.

17

18 **SUP. KNABE:** ALL MEMBERS ON GEORGE PUTNAM.

19

20 **SUP. BURKE, CHAIR:** PUTNAM? YES, OKAY. ALL MEMBERS.

21

22 **SUP. KNABE:** AND YOU DO HAVE TO JOIN ON CAROL HERRERA? ALL
23 MEMBERS ON CAROL HERRERA.

24



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1 **SUP. BURKE, CHAIR:** ALL MEMBERS ON CAROL HERRERA AND GEORGE
2 PUTNAM.

3
4 **SUP. KNABE:** HER MOM.

5
6 **SUP. BURKE, CHAIR:** COUNCILMAN.

7
8 **SUP. YAROSLAVSKY:** MR. KNABE, COULD I JUST SAY A WORD ABOUT
9 GEORGE PUTNAM?

10
11 **SUP. KNABE:** SURE.

12
13 **SUP. YAROSLAVSKY:** I HAD ALMOST A LIFE LONG RELATIONSHIP WITH
14 HIM SINCE MY COLLEGE DAYS. WHEN I HAD COME BACK FROM THE
15 SOVIET UNION ON ONE OF MY FIRST -- ON MY SECOND TRIP THERE IN
16 1969, GEORGE INVITED ME ON HIS TELEVISION PROGRAM TO DESCRIBE
17 WHAT I HAD SEEN. I HAD SEEN QUITE A BIT. AND WHAT EVOLVED WAS
18 A LIFE LONG FRIENDSHIP AND RELATIONSHIP. HIS POLITICS AND MY
19 POLITICS WERE FOR THE MOST PART COULD NOT HAVE BEEN DIFFERENT.
20 COULD NOT HAVE BEEN FARTHER APART. HE WAS VERY CONSERVATIVE,
21 ALMOST AN ANATHEMA TO MY GENERATION, OR AT LEAST MY GENERATION
22 ON THE CAMPUSES. AND I WAS A PRETTY PROGRESSIVE GUY. BUT THE
23 ONE THING WE SAW EYE TO EYE ON WAS THE ISSUE OF HUMAN RIGHTS
24 AND PERSONAL FREEDOM. AND ON THE ISSUE OF FREEDOM OF
25 IMMIGRATION FROM THE SOVIET UNION GEORGE BECAME AN INCREDIBLE



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1 SPOKESMAN, NOT ONLY LOCALLY ON HIS TELEVISION SHOW AND DON
2 READ HIS BIOGRAPHY, BUT WHAT I THINK WE FORGET IS THAT GEORGE
3 PUTNAM DOMINATED TELEVISION NEWS IN THE 60S AND THROUGH THE
4 MID '70S. HE WAS THE NUMBER ONE INDEPENDENT TELEVISION
5 BROADCASTER IN TOWN AND HE WAS ACTUALLY BEATING SOME OF THE
6 NETWORK TELEVISION SHOWS IN TOWN. AND WHEN HE TOOK UP THAT
7 CAUSE, HE MADE A HUGE DIFFERENCE, BOTH LOCALLY AND
8 INTERNATIONALLY. AND I SAID LAST WEEK WHEN I HEARD OF HIS
9 PASSING THAT THERE ARE A HANDFUL OF PEOPLE WHO CAN CLAIM
10 CREDIT OR WHO CAN BE CREDITED FOR MAKING A DIFFERENCE IN
11 OPENING THE GATES OF THE SOVIET UNION, AND GEORGE PUTNAM WOULD
12 BE ONE OF THE HANDFUL OF PEOPLE WHO WOULD BE ABSOLUTELY IN
13 THAT RARE HALL OF FAME. HE WAS A GREAT GUY. AND HE WILL BE
14 MISSED. HE WILL BE MISSED BY HIS FRIENDS AND HE WILL BE MISSED
15 BY THIS COMMUNITY, AS WELL. THANKS, DON.

16

17 **SUP. BURKE, CHAIR:** SO ORDERED.

18

19 **SUP. KNABE:** I ALSO HAVE A READ-IN MOTION THAT I'LL HAVE MY
20 STAFF PASS OUT. LAST FRIDAY'S HEAD-ON COLLISION BETWEEN TWO
21 TRAINS SHOULD HAVE NEVER HAPPENED. AND IT WAS A VERY DIFFICULT
22 THING FOR ALL OF US. THE VICTIMS AND FAMILIES AFFECTED DESERVE
23 AND MUST BE GIVEN AN ACCURATE AND COMPLETE EXPLANATION OF WHAT
24 WENT WRONG. FURTHERMORE, IT'S PRETTY OBVIOUS TO ALL OF US HERE
25 IN SOUTHERN CALIFORNIA THAT THE LESSONS LEARNED TRANSLATE INTO



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1 AN IMPROVED, FAIL-SAFE MANAGEMENT SYSTEM WHICH CAN BE COUNTED
2 ON TO AVOID FUTURE EXAMPLES OF THESE TRAIN-TO-TRAIN
3 COLLISIONS. AS THE NATIONAL TRANSPORTATION SAFETY BOARD, RAIL
4 OPERATORS AND OTHER RESPONSIBLE ENTITIES INVESTIGATE THE CRASH
5 AND IMPROVE THE SYSTEM, COUNTY GOVERNMENT MUST FULFILL ITS
6 DUTY TO LEAD AN EVALUATION OF THE DISASTER RESPONSE AND USE
7 THE LESSONS LEARNED TO STRENGTHEN FUTURE PREPAREDNESS. I WAS
8 TAUGHT THE IMPORTANCE OF THIS IN 1986 AS MAYOR OF CERRITOS
9 DURING THE CERRITOS AIR CRASH, WHICH FOUND THAT FIREFIGHTERS
10 AND OTHERS WHO ATTENDED THE DEAD AND INJURED WERE TRAUMATIZED
11 BY THE EXPERIENCE AND NEEDED HELP THEMSELVES. THAT INSIGHT
12 GAVE RISE TO A NEW DISASTER MANAGEMENT METHOD, MENTAL HEALTH
13 CRITICAL INSTANT DEBRIEFING PROGRAM WHICH IS GOING ON RIGHT
14 NOW AS WE SPEAK. IT IS STILL IN USE TODAY AND IT'S HELPED
15 COUNTLESS FIRST RESPONDERS DEAL WITH THE EXPERIENCE SO THAT
16 THEY CAN GO ON IN THEIR WORK OF HELPING OTHERS. THE EVALUATION
17 PROCESS MUST BEGIN QUICKLY WHILE MEMORIES AND RECORDS ARE
18 STILL FRESH. SO I WOULD MOVE THAT THE BOARD OF SUPERVISORS
19 INSTRUCT THE C.E.O. TO EVALUATE THE INITIAL DISASTER RESPONSE.
20 THIS REPORT SHOULD BE WRITTEN IN CLOSE COOPERATION WITH ALL
21 THOSE INVOLVED AND WITH THE SUPPORT OF OUR COUNTY CORONER,
22 MENTAL HEALTH AND OTHER PARTICIPATING COUNTY DEPARTMENTS. THIS
23 REPORT SHOULD PROVIDE FINDINGS, CONCLUSIONS AND
24 RECOMMENDATIONS ON AT LEAST THE FOLLOWING SUBJECTS: TIMELINES,
25 SPEED, EFFECTIVENESS IN WHICH INCIDENT COMMAND AND CONTROL WAS



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1 ESTABLISHED AND MAINTAINED, CITY BUILDING, THE SUFFICIENCY OF
2 RESOURCES. ADEQUACY AND EFFECTIVENESS OF COMMUNICATIONS,
3 INCLUDING RESPONDING TO THE CONCERNED FAMILY MEMBERS, PRESS
4 AND PUBLIC. PRIOR TO SUBMISSION OF THIS REPORT SHOULD BE
5 REVIEWED BY THE EMERGENCY PREPAREDNESS COMMISSION FOR THE
6 COUNTY OF LOS ANGELES. OUR COUNTY E.M.S. AGENCY, WITH
7 OVERSIGHT AND REVIEW BY THE EMERGENCY MEDICAL SERVICE
8 COMMISSION SHOULD PROVIDE FINDINGS, CONCLUSIONS AND JUST
9 STRENGTHENING RECOMMENDATIONS ON ALL ASPECTS OF THE PRE-
10 HOSPITAL, POST-HOSPITAL CARE RESPONSE, ON-SCENE RESPONDERS AND
11 SO ON, AND LEAD US TO THESE RESPECTIVE EVALUATIONS AND AFTER
12 REVIEW AND HOPEFULLY COORDINATE THEIR EFFORTS AND SUBMIT THE
13 REPORTS AS SINGLE PACKAGE WITHIN 90 DAYS. I JUST SAY THIS
14 BECAUSE THERE'S ALWAYS AN OPPORTUNITY FOR LESSONS LEARNED IN A
15 SITUATION LIKE THIS. BUT I ALSO WOULD BE REMISS IF I DIDN'T
16 SAY TO ALL, AND I KNOW THAT MIKE AND ZEV WERE OUT THERE, AS
17 WELL, TOO, THAT THE INCREDIBLE FIRST RESPONDERS THAT WERE ON
18 THE SCENE AND DOING EVERYTHING THEY CAN, BOTH FROM THE RESCUE
19 POSITION AND THEN THE CLEANUP POSITION, WE DID A PHENOMENAL
20 JOB. AND OUR MUTUAL AID AGREEMENTS ARE SECOND TO NONE ACROSS
21 THE COUNTRY. BUT, AGAIN, THERE'S ALWAYS ROOM FOR IMPROVEMENT.
22 AND WE MAY HAVE LESSONS LEARNED, BECAUSE THIS IS, ONCE AGAIN,
23 A DIFFERENT TRAGEDY THAT WE'VE HAD TO LEARN TO LIVE WITH HERE
24 IN SOUTHERN CALIFORNIA. SO THANK YOU TO ALL THE COUNTY AND
25 CITY AND EVERY RESPONDER OUT THERE THAT DID THE BEST THEY



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1 COULD TO SAVE LIVES AND EXTRICATE THE FOLKS. SO THAT'S MY
2 MOTION, I DON'T THINK WE NEED TO AGENDIZE IT, BECAUSE IT IS
3 JUST A REPORT BACK, IS THAT CORRECT? SO MADAME CHAIR, I'D MOVE
4 THAT.

5

6 **SUP. BURKE, CHAIR:** MOVED BY KNABE, SECONDED BY ANTONOVICH.
7 WITHOUT OBJECTION, SO ORDERED. AND WE ALL JOIN IN THAT. AND I
8 THINK OUR FIRE DEPARTMENT DID AN EXCELLENT JOB IN RESPONDING.

9

10 **SUP. KNABE:** UNBELIEVABLE.

11

12 **SUP. BURKE, CHAIR:** WE SHOULD COMMEND THEM FOR ALL OF THEIR
13 WORK.

14

15 **SUP. KNABE:** ABSOLUTELY.

16

17 **SUP. BURKE, CHAIR:** AND EVERYONE REALLY CAME FORWARD. AND OUR
18 HOSPITALS. WE NEED TO COMMEND THEM.

19

20 **SUP. KNABE:** OH, IT WENT TO SHOW, ONCE AGAIN, OUR PREPAREDNESS
21 AND OUR TRAINING, HOPING YOU NEVER HAVE TO USE IT. BUT WHEN
22 YOU DO NEED TO USE IT, THAT IT'S THERE. EVERYONE DID A
23 MARVELOUS JOB.

24



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1 **SUP. YAROSLAVSKY:** MADAME CHAIR, JUST TO PIGGYBACK ON THAT, ONE
2 OF THE REASONS THAT THE RESPONSE WAS SO INCREDIBLE THIS TIME
3 IS BECAUSE OF THE LESSONS LEARNED THE LAST TIME. AND I THINK
4 DON'S MOTION IS APPROPRIATE IN THAT REGARD BECAUSE THERE MAY
5 BE SOME LESSONS LEARNED FOR THE NEXT TIME, AND THERE WILL BE A
6 NEXT TIME SOMEWHERE. BUT ONE OF THE THINGS THAT CHANGED IN
7 THIS RESPONSE COMPARED TO THE GLENDALE ATWATER ACCIDENT OF A
8 FEW YEARS AGO IS THE INCREASED USE OF THE AIRCRAFT, THE
9 HELICOPTER TRANSPORT OF TRAUMA PATIENTS. IT ENABLED THE
10 EMERGENCY MEDICAL SYSTEM REALLY TO BE EXPANDED TO ANY HOSPITAL
11 IN THE REGION. IMAGINE AT SIX O'CLOCK, FIVE O'CLOCK ON A
12 FRIDAY, AND I DID FLY OUT THERE AT ABOUT THAT TIME, ABOUT SIX-
13 THIRTY, SEVEN O'CLOCK, AND IT WAS BUMPER TO BUMPER TRAFFIC ON
14 EVERY FREEWAY AND SERVICE STREET IN THE REGION. TO GET
15 SOMEBODY BY AMBULANCE FROM THE SITE TO THE HOSPITAL WOULD HAVE
16 BEEN INTERMINABLY LONG AND COULD HAVE BEEN THE DIFFERENCE
17 BETWEEN LIFE AND DEATH. THE FACT THAT THE HELICOPTERS WERE
18 AVAILABLE, INCLUDING ALL THE COUNTY HELICOPTERS AND THE FIRE
19 HAWKS AND OTHER TRANSPORT HELICOPTERS, THEY WERE ABLE TO
20 DEPLOY-- TO TRANSPORT CRITICALLY WOUNDED PATIENTS ALL OVER THE
21 REGION. AND IT WAS AN INCREDIBLE RESPONSE. I JUST WANT TO ECHO
22 THE REMARKS THAT HAVE BEEN MADE. THE CHOREOGRAPHY OF HUNDREDS
23 OF PIECES OF EQUIPMENT AND HUNDREDS AND HUNDREDS OF PERSONNEL
24 WAS -- NOT TO MENTION THE PRESS AND EVERYBODY ELSE WHO WAS OUT
25 THERE, PROBABLY A COUPLE OF THOUSAND PEOPLE, WAS ALMOST



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1 FLAWLESS GIVEN THE CIRCUMSTANCE. THE LAST THING I WANT TO SAY
2 ON THIS SUBJECT, MADAME CHAIR, IS -- AND MIKE ANTONOVICH
3 MENTIONED IT EARLIER WITH THE MENTAL HEALTH PEOPLE, THEY DON'T
4 TEND TO GET THE CREDIT. OBVIOUSLY THE RISKIEST AND MOST
5 DIFFICULT WORK ARE THE FIRST RESPONDERS WHO GO INTO BURNING
6 TRAINS AND TO TRY TO RESCUE PEOPLE. AND BY THE WAY, THE FIRST
7 RESPONDERS WHO ARRIVED WERE OUR DEPUTY SHERIFFS, WHO BEFORE
8 THE FIRE DEPARTMENT ACTUALLY ARRIVED, THERE WERE DEPUTY
9 SHERIFFS IN THAT FRONT CAR TRYING TO EXTRICATE PEOPLE FROM THE
10 SCENE. BUT THE MENTAL HEALTH PEOPLE, WHEN WE WENT OUT, MIKE
11 AND I AND THE SHERIFF, AFTER MIDNIGHT AT THE CHATSWORTH HIGH
12 SCHOOL AND SAW WHAT WAS GOING ON, AND THE TENSION IN THE HALL
13 WAS PALPABLE. YOU HAD HUNDREDS, 100 OR 150 FAMILY MEMBERS WHO
14 DID NOT KNOW WHAT THE FATE OF THEIR FAMILIES WERE. AND THEY
15 WERE UNDERSTANDABLY ANXIOUS, AND THAT WOULD BE AN
16 UNDERSTATEMENT. OUR MENTAL HEALTH PEOPLE AND THE CITY'S
17 DEPARTMENT OF NEIGHBORHOOD EMPOWERMENT, WHICH WAS THERE, TOO,
18 AND VOLUNTEERS AND STAFF, REALLY DID AN INCREDIBLE JOB IN
19 TRYING TO MANAGE THE EMOTIONAL YO-YO THAT WAS INVOLVED HERE
20 UNDER VERY DIFFICULT CIRCUMSTANCES. AND MY HEART GOES OUT TO
21 THEM. AND MY THANKS GO OUT TO THEM. I KNOW IT JUST TOTALLY
22 CHANGED MY WEEKEND. I MEAN I CANNOT GET THAT SCENE OUT OF MY
23 MIND. NOT JUST THE PHYSICAL SCENE OF THE ACCIDENT BUT THE
24 SCENE AT THE HIGH SCHOOL. IT ACTUALLY HAD A BIGGER IMPACT ON
25 ME THAN THE ACCIDENT SCENE. AND I SAID TO MARV SOUTHARD LAST



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1 NIGHT WHEN I SAW HIM IN THE GARAGE, OUR MENTAL HEALTH
2 DIRECTOR, HIS PEOPLE DID A GREAT JOB. AND IT'S A TRIBUTE TO
3 HIS LEADERSHIP AND HIS STAFF'S LEADERSHIP FOR HELPING PEOPLE
4 GET THROUGH A VERY DIFFICULT 12-HOUR PERIOD. IT'S A TRAGEDY.
5 AND, MADAME CHAIR, I WOULD ASK THAT YOU, AS CHAIR, ALL FIVE OF
6 US ADJOURN IN THE MEMORY OF ALL. OKAY, THAT WOULD BE AN
7 APPROPRIATE THING. THANK YOU.

8

9 **SUP. BURKE, CHAIR:** ABSOLUTELY WE WOULD. PERHAPS SUPERVISOR
10 KNABE, YOU'VE JUST INTRODUCED THE MOTION. YOU MIGHT WANT TO
11 ADD TO YOUR ADJOURNMENTS AT THIS TIME.

12

13 **SUP. YAROSLAVSKY:** MIKE HAS IT.

14

15 **SUP. BURKE, CHAIR:** ALL RIGHT. MIKE HAS IT. OKAY.

16

17 **SUP. KNABE:** I DIDN'T KNOW THAT. BUT ABSOLUTELY. OKAY. I'LL
18 CALL UP -- MR. SACHS MIGHT WANT TO START MOVING FORWARD --
19 ITEM 1-D, 16, 22, WHICH I UNDERSTAND SUPERVISOR YAROSLAVSKY IS
20 ALSO HOLDING AND 57-A.

21

22 **SUP. BURKE, CHAIR:** I DON'T SEE MR. SACHS. DO YOU WANT TO GO ON
23 TO THE OTHERS? DO YOU WANT TO CALL THE OTHER ITEMS BEING HELD
24 BY THE PUBLIC?

25



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1 **SUP. YAROSLAVSKY:** DO YOU WANT TO TAKE 22?

2

3 **SUP. KNABE:** 22, I'LL TAKE THAT. ZEV HELD THAT.

4

5 **SUP. YAROSLAVSKY:** I HAD A COUPLE OF QUESTIONS AND I THINK
6 THEY'VE BEEN TENTATIVELY WORKED OUT. SO JUST TO GIVE THE
7 PROTOCOL OF THESE COMMISSION HEARINGS SOME FLEXIBILITY ON
8 PEOPLE REQUESTING TO SPEAK BEFORE THE COMMISSION ON THE THREE-
9 MINUTE RULE, AND TO GIVE SOME FLEXIBILITY THERE AND ALSO ON
10 THE ALLOCATION, THE OVERALL ALLOCATION OF LENGTH OF TIME TO BE
11 ALLOCATED FOR DISCUSSION ON A GIVEN ITEM. I THINK MR. FUJIOKA
12 AND SACHI HAMAI HAVE WORKED OUT AN AMENDMENT THAT WOULD GIVE
13 THE FLEXIBILITY WE WERE LOOKING FOR. AND I THINK YOU HAVE THE
14 LANGUAGE, SO I WOULD ASK YOU TO JUST READ IT IN.

15

16 **C.E.O. FUJIOKA:** YES, IF I CAN ADDRESS THE AMENDMENT THAT I
17 THINK IS REASONABLE AND DOES RESOLVE THIS ISSUE, HOPEFULLY.
18 IT'S ON ATTACHMENT 1 ON THE REQUEST TO ADDRESS THE COMMISSION
19 ON AN AGENDA ITEM. WE NOW RECOMMEND THAT IT STATES "A PERSON
20 REQUESTING TO ADDRESS THE COMMISSION WILL BE ALLOWED A TOTAL
21 OF THREE MINUTES PER MEETING UNLESS THE TIME IS ADJUSTED BY
22 THE CHAIR AS DEEMED APPROPRIATE GIVEN THE NATURE OF THE
23 MATTER." SO THAT THAT LAST PART THAT STARTS WITH THE "UNLESS"
24 WILL GIVE FLEXIBILITY BECAUSE I THINK WE ALL KNOW THE OCCASION
25 COMES UP WHEN RESTRICTING A PERSON TO ONLY THREE MINUTES WOULD



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1 BE UNREASONABLE. THE NEXT CHANGE WOULD COME ON THE FOLLOWING
2 PAGE UNDER ADDRESSING THE COMMISSION, THE LAST SENTENCE SHOULD
3 READ, "THE CHAIR MAY, IN THE INTEREST OF FACILITATING THE
4 BUSINESS OF THE COMMISSION, LIMIT" AND HERE'S THE CHANGE "OR
5 EXPAND THE AMOUNT OF TIME WHICH A PERSON MAY USE IN ADDRESSING
6 THE COMMISSION." WITH THOSE TWO CHANGES, WE ASK FOR YOUR
7 APPROVAL.

8

9 **SUP. YAROSLAVSKY:** OKAY, SO I WOULD MOVE THOSE AMENDMENTS AND
10 THEN I'D MOVE THE ITEM.

11

12 **SUP. BURKE, CHAIR:** ALL RIGHT. MR. SACHS ASKED TO SPEAK. WOULD
13 YOU PLEASE COME FORWARD?

14

15 **SUP. KNABE:** CALLING 1-D, 16, 22, AND 57-A FOR MR. SACHS.

16

17 **SUP. BURKE, CHAIR:** AND 22 IS THE ONE WE HAVE UP NOW. ARE YOU
18 NOT SPEAKING ON 22? ALL RIGHT. BUT COME FORWARD, ANYHOW.

19

20 **SUP. KNABE:** I'LL SECOND ZEV AND WE'LL JUST MOVE THE ITEM THEN.

21

22 **SUP. BURKE, CHAIR:** I HAVE A QUESTION. I HAVE AN ISSUE THAT IS
23 BEFORE PLANNING COMMISSION, AND I JUST RECEIVED A LETTER FROM
24 A GROUP THAT SAYS THEY WANT TO MAKE AN HOUR PRESENTATION. HOW
25 DOES THE COMMISSION HANDLE THAT?



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1

2 **SUP. YAROSLAVSKY:** I THINK UNDER THE AMENDMENT THAT'S BEEN
3 PROPOSED HERE, THAT IT WOULD BE AT THE DISCRETION OF THE CHAIR
4 OF THE COMMISSION AS IT IS HERE, TO EXPAND THE LENGTH OF TIME
5 IF HE DEEMS IT APPROPRIATE.

6

7 **SUP. BURKE, CHAIR:** WELL, I KNOW THAT MOST OF THE TIME THEY'RE
8 ORGANIZATIONS, EITHER HOMEOWNER GROUPS OR VARIOUS GROUPS THAT
9 HAVE -- WOULD THEY THEN TREAT EACH ONE INDIVIDUALLY? OR WOULD
10 THEY GIVE A GROUP LIKE AN HOUR?

11

12 **SUP. KNABE:** DON'T THEY HAVE THE DISCRETION OF THE CHAIR?

13

14 **SUP. YAROSLAVSKY:** IT WOULD BE THE DISCRETION OF THE CHAIR,
15 JUST AS WE DO IT HERE OR AT THE M.T.A. THE CHAIR WOULD HAVE
16 THE FLEXIBILITY. THE CHAIR AND THE COMMISSION WOULD HAVE THE
17 FLEXIBILITY. THAT'S WHAT I WAS LOOKING FOR.

18

19 **C.E.O. FUJIOKA:** YES, AND THAT'S THE INTENT. AND THAT'S HOW THE
20 LANGUAGE --

21

22 **SUP. YAROSLAVSKY:** AND WE'VE ACCOMPLISHED THAT

23

24 **SUP. BURKE, CHAIR:** OKAY, SO IT WOULD BE FULL DISCRETION.

25



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1 **SUP. YAROSLAVSKY:** THE COMMISSION HAS THE FLEXIBILITY ON A CASE
2 BY CASE BASIS TO EXPAND. THERE'S A MINIMUM REQUIREMENT FOR
3 WHAT YOU CAN -- WE GOT TO MEET THE TERMS OF THE BROWN ACT. BUT
4 THEY CAN EXPAND IT AND MODIFY IT TO MEET THE NEEDS IF YOU HAVE
5 A ROOM FULL OF PEOPLE, OBVIOUSLY YOU'RE NOT GOING TO LIMIT THE
6 WHOLE DEBATE TO 10 MINUTES, PUBLIC HEARING TO 10 MINUTES. SO
7 THE CHAIR HAS THE DISCRETION TO DO THAT, AND THAT'S WHAT BILL
8 HAS ACHIEVED WITH THIS AMENDMENT. THANKS.

9

10 **SUP. BURKE, CHAIR:** ALL RIGHT.

11

12 **SUP. YAROSLAVSKY:** MOVE IT AS AMENDED.

13

14 **SUP. BURKE, CHAIR:** MOVED AND SECONDED, WITHOUT OBJECTION, SO
15 ORDERED.

16

17 **SUP. KNABE:** THEN I WOULD ASK WE CALL UP 1-D, 16, 57-A.

18

19 **SUP. BURKE, CHAIR:** ON 1-D, ALSO WOULD PATRICIA MULCAHEY COME
20 FORWARD? WHY DON'T YOU START MR. SACHS?

21

22 **ARNOLD SACHS:** WHICH ONE WOULD YOU LIKE ME TO START WITH MADAME
23 CHAIR?

24

25 **SUP. BURKE, CHAIR:** WITH 1-D.



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1

ARNOLD SACHS: 1-D IS THE HOMELESS REPORT. CAN WE STILL, WE'VE GOT ONE UPDATE ON THE COUNTY'S 50 HOMELESS PROGRAM, AND THAT WAS ABOUT TWO MONTHS AGO. AND THAT ONLY REFERRED TO APPROXIMATELY 30 PEOPLE. SO I'M LOOKING FOR A SECOND UPDATE ON THE TOTAL OF 50 PEOPLE. AS THE PROGRAM'S ONLY GOING TO RUN FOR TWO YEARS, AND THIS IS ALREADY SEPTEMBER. SO THERE'S ONLY THREE MORE MONTHS, THERE'S APPROXIMATELY 15 MONTHS LEFT OF THE PROGRAM, LOOKING FOR AN UPDATE ON THE EXPENDITURES ON THE PROGRAM IF THAT'S AT ALL POSSIBLE. THANK YOU FOR YOUR TIME, YOUR ANSWERS AND YOUR ATTENTION.

12

PATRICIA MULCAHEY: HI. ALSO, I WANT TO KNOW WHY THERE ARE BEING FOSTER WARDS BEING DUMPED INTO THE HOMELESS SHELTERS AFTER THEY HIT THE AGE OF 18. I WOULD LIKE THE NUMBERS ON THAT. I HAD ANOTHER FRIEND INFORM ME THAT WORKS AT THIS HOMELESS SHELTER THAT ANOTHER CHILD THAT TURNED 18 WAS LEFT AT THE HOMELESS SHELTER. IN OTHER WORDS, THEY WERE DUMPED. NOW WE HAVE GOT HOSPITALS THAT GOT IN TROUBLE FOR DUMPING HOMELESS PATIENTS ON THE STREETS IN SKID ROW. SO WHY IS IT THAT THESE D.C.F.S. WORKERS CAN DUMP FOSTER WARDS AFTER THEY HIT THE AGE OF 18 INTO THE HOMELESS SHELTERS? THAT IS NOT RIGHT. LET'S SPEAK THE TRUTH. THERE IS NO JUSTICE FOR NATURAL PARENTS, FOR KIDS WHO ARE RIPPED AWAY FROM THEIR FAMILIES. FOR SOCIAL WORKERS CAN COMMIT PERJURY. FOR I WAS A WHISTLE BLOWER, YOU



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1 KNOW WHAT THAT IS, DON'T YOU, BURKE? IN WASHINGTON D.C., THERE
2 IS A PERSON BY THE NAME OF -- HIS NAME IS DANA SUTTON. THIS IS
3 HIS FAX NUMBER. 202-874-8536. HE MADE APPOINTMENT WITH AN
4 AUDIT MANAGER FOR HEALTH AND HUMAN SERVICES. HIS NAME WAS
5 THOMAS LEAHAN. THAT PHONE NUMBER IS 323-261-7210. WHY IS IT
6 THAT CHILDREN CAN BE TORN APART FROM THEIR FAMILIES? WHY IS IT
7 MY DAUGHTER COULD BE CONTINUALLY SEXUALLY ABUSED FROM THE AGE
8 OF 10 TO THE AGE OF 12-1/2 50 TO 75 TIMES BY AN ILLEGAL ALIEN?
9 AND WE HAD THE PRIVILEGE OF PAYING FOR HER SEXUAL ABUSE
10 THROUGH CHILD SUPPORT SERVICES, WHICH COST MY EX-HUSBAND OVER
11 \$45,000? AND WHY IS IT THAT MY AUTISTIC SON, HE WAS SO BADLY
12 ABUSED THAT THE D.A., SECRETARY FOR STEVE COOLEY SAID IT WAS
13 CHILD ABUSE. AND, YOU KNOW, I REALLY WOULD LIKE THE NUMBERS ON
14 WHY THAT ONCE THE CHILD HITS THE AGE OF 18, YOU'RE HAVING THEM
15 BEING DUMPED IN THE HOMELESS SHELTERS. THAT'S NOT ACCEPTABLE
16 IN THIS SOCIETY. YOU SAY THAT YOU CARE ABOUT THE KIDS.
17 OPERATION CHILDCARE OR WHAT NOT.

18

19 **SUP. BURKE, CHAIR:** IT CERTAINLY IS UNACCEPTABLE.

20

21 **PATRICIA MULCAHEY:** AND AGAIN, I WANT TO LET ANYONE OUT THERE,
22 IF YOU HAVE ANY KNOWLEDGE OF ANY MORE SCAMS OF THE COHORTS OF
23 THE D.C.F.S., CONTACT, HIS NAME IS DAMIEN SUTTON. OKAY? HIS
24 NUMBER IS 202-874-8536. THAT'S A FAX. OR EITHER THOMAS LEAHAN,
25 323-261-7210. MY TIME'S NOT OUT YET. I GOT 31 MORE SECONDS.



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1 COULD YOU CONTACT MICAH STERNS ON WHY AN ILLEGAL ALIEN WAS
2 APPROVED TO BE A FOSTER FATHER THAT WAS ABLE TO SEXUALLY ABUSE
3 MY DAUGHTER FROM THE AGE OF 10 TO 12-1/2, 50 TO 75 TIMES, IS
4 THAT WHAT WHISTLE BLOWERS GET?

5

6 **SUP. BURKE, CHAIR:** MOVED BY KNABE. SECONDED BY ANTONOVICH.
7 WITHOUT OBJECTION, I'M SORRY, BY YAROSLAVSKY, IT WAS MOVED BY
8 YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

9

10 **SUP. KNABE:** 16 AND 57-A.

11

12 **ARNOLD SACHS:** YES, THANK YOU. I GUESS 16. VERY QUICKLY ON
13 THIS, IT'S THE TOBACCO USER PREMIUM FROM \$10 TO \$20 FOR NON-
14 REPRESENTED EMPLOYEES. SINCE THE STATE IS LOOKING TO GET INTO
15 EVERYBODY'S POCKET REGARDING TOBACCO USE, I'M JUST CURIOUS TO
16 KNOW IF THE PREMIUM FOR NON-REPRESENTED EMPLOYEES GOES FROM 10
17 TO \$20, WHAT'S THE PREMIUM FOR REPRESENTED EMPLOYEES ON
18 TOBACCO USERS? ARE THEY COLLECTING A PREMIUM FOR SMOKERS? OR
19 TOBACCO USERS? OR ANY OF THE ABOVE? AGAIN, THANK YOU FOR YOUR
20 TIME, YOUR ANSWERS, AND YOUR ATTENTION.

21

22 **SUP. KNABE:** 57-A.

23

24 **SUP. BURKE, CHAIR:** WAS THIS ON 16?

25



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1 **SUP. KNABE:** MOVE IT.

2

3 **SUP. BURKE, CHAIR:** MOVED BY KNABE. YEAH.

4

5 **SUP. ANTONOVICH:** IN REDUCING HEALTHCARE COSTS, REDUCING THE
6 PREMIUMS FOR HEALTHCARE INSURANCE FOR ALL OF OUR EMPLOYEES,
7 BOTH UNION AND NONUNION, IT MAKES ECONOMIC SENSE FOR THE
8 EMPLOYEE, IF ALL OF THE ASSOCIATIONS AND THE COUNTY COULD
9 NEGOTIATE WITH EACH OF THE HEALTH PROVIDERS, HAVING A LARGER
10 NUMBER TO NEGOTIATE WITH, WOULD REDUCE PREMIUMS. VERY
11 IMPORTANT. AND I WOULD ENCOURAGE OUR LABOR ORGANIZATIONS TO
12 TOGETHER TO WORK AS ONE UNIT WITH THE COUNTY SO THAT WE CAN
13 NEGOTIATE A LARGER POOL OF EMPLOYEES FOR THESE INSURANCE
14 PROGRAMS, WHICH WOULD REDUCE THE COSTS TO THE EMPLOYEE. AND
15 THAT IS SOMETHING THAT EACH OF THE UNIONS WILL HAVE TO ADDRESS
16 WITH THEIR OWN MEMBERS, BUT IT WOULD HELP TO REDUCE PREMIUMS
17 IF WE DID IT AS A WHOLE AND USING OUR PURCHASING ABILITY TO
18 NEGOTIATE WITH A LARGER NUMBER.

19

20 **SUP. BURKE, CHAIR:** LAST YEAR I HAD A MOTION TO LOOK AT THE
21 OPPORTUNITY FOR WELLNESS PROGRAMS, BECAUSE OTHER PLACES WHERE
22 THEY HAVE INSTITUTED THESE WELLNESS PROGRAMS, EVEN IN
23 INDIVIDUAL INSURANCE PROGRAMS WITHIN THE COUNTY WHERE THEY
24 HAVE INSTITUTED WELLNESS PROGRAMS, HAVE REDUCED THE COSTS.
25 WELL, FIRST OF ALL, I ALSO WANT TO SAY TO KAISER THAT I DO



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1 APPRECIATE THE FACT THAT THEY ARE OPENING A CLINIC IN SOUTH
2 LOS ANGELES. THAT'S VERY IMPORTANT. BUT AT THE SAME TIME, I DO
3 THINK WE ALL SHOULD KEEP LOOKING AT TRYING TO ARRIVE AT A
4 WELLNESS PROGRAM. IT'S BEEN VERY SUCCESSFUL IN OTHER PLACES,
5 AND PEOPLE SAY THAT WE HAVE AS A COUNTY PEOPLE WHO HAVE A LOT
6 OF INSURANCE CLAIMS BECAUSE OF OUR POPULATION. OBVIOUSLY
7 THAT'S BEEN DISPUTED, AND WE'RE LOOKING AT IT. BUT A WELLNESS
8 PROGRAM WOULD MAKE A LOT OF DIFFERENCE IN TERMS OF OUR
9 POPULATION AND THE PREVENTIVE MEDICINE THAT GOES ON. SO WITH
10 THAT, MOVED AND SECONDED; WITHOUT OBJECTION, SO ORDERED. ITEM
11 16. THE NEXT ITEM THAT YOU HAVE IS WHAT? 57-A?

12

13 **ARNOLD SACHS:** 57-A, YES. I'M A LITTLE CONCERNED, ACTUALLY, AND
14 CONFUSED, WELL, I'M A LOT CONFUSED BUT THAT'S ANOTHER STORY
15 ALTOGETHER. LOCAL INITIATIVE HEALTH AUTHORITY GOVERNING BOARD.
16 BASED ON THE FACT THAT DR. CHERNOF WAS -- IS BEING REPLACED BY
17 THE INTERIM ACTING DIRECTOR AND THE WORK THAT DR. CHERNOF DID
18 WITH HIS METRO PLAN HAS ME VERY, VERY SKITTISH OR CONCERNED
19 ABOUT JUST WHAT -- WHO, WHAT, WHEN, WHERE AND WHY THIS LOCAL
20 AUTHORITY HEALTH INITIATIVE.

21

22 **SUP. KNABE:** MADAME CHAIR, I THINK I CAN ANSWER THE QUESTION
23 FOR MR. SACHS. THIS IS L.A. CARE. SORT OF AN INDEPENDENT ARM,
24 BUT WE HAVE REPRESENTATION. I SERVE AT THE PLEASURE OF THE
25 CHAIR. THIS IS CREATED BY STATE LEGISLATION. AND ONE OF THE



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1 POSITIONS IS THE DIRECTOR OF HEALTHCARE OF THE COUNTY. THERE'S
2 ALSO COMMUNITY-BASED GROUPS, HOSPITAL ASSOCIATION OF SOUTHERN
3 CALIFORNIA. IT'S THE MEDI-CAL PROGRAM, DISTRIBUTION PROGRAM,
4 FOR LOS ANGELES COUNTY. AND SO IT'S TOTALLY INDEPENDENT. IT
5 WAS CREATED BY STATE LEGISLATION.

6

7 **ARNOLD SACHS:** IT'S OVERSIGHT FOR THE FUNDING, THEN OF MEDI-
8 CAL?

9

10 **SUP. KNABE:** WELL, IT DOES MORE THAN THAT. BUT IT'S ALL MEDI-
11 CAL, A MEDI-CAL PROGRAM. IT'S INDEPENDENT OF THE COUNTY. IT'S
12 A DIRECT PROGRAM.

13

14 **ARNOLD SACHS:** WELL THANK YOU VERY MUCH FOR YOUR ANSWER AND
15 YOUR TIME AND YOUR ATTENTION.

16

17 **SUP. BURKE, CHAIR:** MOVED BY KNABE, SECONDED BY YAROSLAVSKY;
18 WITHOUT OBJECTION, SO ORDERED.

19

20 **SUP. KNABE:** MADAME CHAIR, I CALL UP ITEMS 26 AND 27. THEY WERE
21 HELD BY A MEMBER OF THE PUBLIC.

22

23 **SUP. BURKE, CHAIR:** ITEM 26? WHO WAS THAT HELD BY?

24

25 **CLERK SACHI HAMAI:** IT WAS HELD BY PATRICIA MULCAHEY.



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1

2 **SUP. BURKE, CHAIR:** WITH PATRICIA MULCAHEY, DID SHE ALSO HOLD
3 27?

4

5 **CLERK SACHI HAMAI:** YES.

6

7 **SUP. BURKE, CHAIR:** PATRICIA MULCAHEY?

8

9 **PATRICIA MULCAHEY:** AGAIN, WE GO BACK TO WHY THERE IS SUCH A
10 LARGE INCREASE OF FOSTER CARE BEING CLASSIFIED AS HANDICAP,
11 THEY'RE TRULY NOT HANDICAPPED. FOR I HAD A SOCIAL WORKER
12 INFORM ME THAT THEY LISTED MY YOUNGER DAUGHTER WITH A REGIONAL
13 CENTER BECAUSE THEY WANTED A HIGHER FEDERAL RATE. THAT WAS THE
14 SAME SOCIAL WORKER THAT GRABBED MY ARM AND LEFT A BRUISE WHICH
15 WAS 3 INCHES LONG ON IT WHEN I TRIED A VIDEOTAPE THE ABUSE OF
16 MY AUTISTIC SON. SO WHY SUCH A LARGE INCREASE OF KIDS BEING
17 CLASSIFIED WITH THE REGIONAL CENTER THAT ARE TRULY NOT
18 HANDICAPPED? ON ITEM 27, AGAIN I WANTED TO KNOW WHY THAT SOME
19 OF THESE FOSTER KIDS ARE BEING DUMPED BY THE SOCIAL WORKERS AT
20 THE FOSTER HOMES ONCE THEY HIT THE AGE OF 18. YAROSLAVSKY,
21 COULD YOU GET FIGURES ON THAT? MICHAEL ANTONOVICH, ANY OF YOU
22 SUPERVISORS CAN GET NUMBERS ON THAT?

23

24 **SUP. KNABE:** OKAY. WE'LL GET YOU SOME ANSWERS.

25



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1 **PATRICIA MULCAHEY:** YEAH, BECAUSE I HAVE A FRIEND THAT WORKS AT
2 THE HOMELESS SHELTER. SHE SAID ANOTHER CHILD WAS BROUGHT IN AS
3 SOON AS THEY HIT THE AGE OF 18 AND WAS AGED OUT. OKAY, NO,
4 YOU'VE GOT TO REMEMBER, IN THE HOSPITALS THEY WERE GETTING IN
5 TROUBLE FOR DUMPING PATIENTS ON SKID ROW.

6

7 **SUP. ANTONOVICH:** THIS IS WHY WE'RE TRYING TO INCREASE THE AGE
8 OF EMANCIPATION FROM 18 TO 21.

9

10 **PATRICIA MULCAHEY:** BUT NO, THIS IS AS SOON AS THEY HIT THE AGE
11 OF 18 THEY'RE BEING DUMPED IN THE HOMELESS SHELTERS.

12

13 **SUP. ANTONOVICH:** SO THAT THE COUNTY CAN HELP THOSE KIDS WHO
14 ARE EMANCIPATED 18 AS THE LAW REQUIRES. IT'S A VERY CRUCIAL
15 ISSUE.

16

17 **PATRICIA MULCAHEY:** WELL, I MEAN A LOT OF TIMES YOU GOT THE
18 MILITARY, ALSO, BECAUSE OF THAT NO CHILD LEFT ACT, YOU GOT
19 THEM BEING TARGETED AT SCHOOL BY THE MILITARY RECRUITMENTS. I
20 MEAN, THIS IS NOT ACCEPTABLE. YOU KNOW THAT ACTORS CARE MORE
21 ABOUT THE FOSTER WARD CHILDREN THAN THE BOARD OF SUPERVISORS
22 DOES? I MEAN AT LEAST HUGH HEFNER, HE SUPPORTS CHILDREN OF
23 NIGHT, WHICH IS AN ORGANIZATION TO RESCUE THE KIDS THAT ARE
24 RUNAWAYS ON THE STREETS. I MEAN, YOU GUYS SAY YOU CARE. IT
25 SEEMS LIKE YOU ONLY CARE DURING ELECTION TIMES. YOU DIDN'T



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1 CARE ABOUT WHEN MY DAUGHTER WAS BEING SEXUALLY ABUSED. I MEAN
2 IT WAS SO BAD WHEN MY DAUGHTER WAS BEING SEXUALLY ABUSED BY
3 THE ILLEGAL ALIEN THAT SHE EVEN WROTE PRESIDENT BUSH TO TRY TO
4 COME HOME. OKAY? THAT'S NOT ACCEPTABLE THAT MY DAUGHTER WAS
5 ABLE TO BE SEXUALLY ABUSED OVER 50 TO 75 TIMES FROM THE AGE OF
6 10 TO 12-1/2, AND WE HAD TO PAY FOR IT. OKAY? IT SEEMED LIKE
7 THEY TARGETED ME BECAUSE THEY DIDN'T LIKE ME GOING THROUGH THE
8 AUDIT MANAGER UP IN WASHINGTON D.C., BECAUSE I MET WITH THOMAS
9 LEAHAN SEPTEMBER 4TH, 2001, AND WE GOT SCREWED, FORGIVE THE
10 LANGUAGE. IT'S NOT ACCEPTABLE THAT -- I MEAN, THE ABUSE WAS SO
11 BAD WITH MY AUTISTIC SON. WHEN I TRIED TO VIDEOTAPE THE BRUISE
12 ON HIS EAR I WAS MAN HANDLED. BECAUSE SHE LEFT A BRUISE WHICH
13 WAS 3-1/2 INCHES ON MY ARM. WHEN I TOLD THE SOCIAL WORKER I
14 WAS GOING TO FILE A POLICE REPORT SHE SAID GO AHEAD, FOR I AM
15 A SOCIAL WORKER, AND THEY WOULD ALWAYS SOCIAL WORKER'S WORD
16 OVER PARENTS. AND WE HAD TO PAY, WHICH IS NOT FAIR, OVER
17 \$45,000. AND YES, THIS GUY THAT ABUSED MY DAUGHTER, HE WAS AN
18 ILLEGAL ALIEN. AND WE HAD A SOCIAL WORKER ONCE TRY TO HAVE MY
19 DAUGHTER SAY THAT SHE WAS BEING SEXUALLY ABUSED BY HER
20 STEPFATHER, WHICH WAS A LIE. AND WHEN THE FOSTER MOTHER GOT SO
21 MAD AT THE SOCIAL WORKER, SHE THREW HER OUT OF THE HOUSE. THE
22 NEXT DAY THEY REMOVED MY DAUGHTER FROM THAT HOME.

23

24 **SUP. KNABE:** MADAME CHAIR, I WOULD MOVE ITEMS 26 AND 27.

25



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1 **CLERK SACHI HAMAI:** MADAME CHAIR, ON ITEM 26, THERE'S A REQUEST
2 FROM THE CHIEF EXECUTIVE OFFICER TO CONTINUE THIS ITEM ONE
3 WEEK.

4

5 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, 26 WILL BE CONTINUED FOR
6 ONE WEEK. ON ITEM 27, MOVED BY KNABE, SECONDED BY MOLINA;
7 WITHOUT OBJECTION, SO ORDERED.

8

9 **SUP. KNABE:** YOU HAVE SET ITEMS AT 11. UNLESS YOU WANT TO DO
10 THAT, I CALL UP ITEM 28. I BELIEVE SUPERVISOR MOLINA HELD
11 THAT.

12

13 **SUP. MOLINA:** ON 28, THIS IS AGAIN MY SORE SUBJECT OF ONGOING
14 SOLE-SOURCE CONTRACTS WITHOUT ISSUING THE R.F.P. WE RECEIVED A
15 REPORT FROM THE DEPARTMENT OF HEALTH SERVICES, WHICH I AM TOLD
16 OUTLINES AND ENUMERATES ALL OF THE CONTRACTS FOR THE NEXT YEAR
17 AND A HALF THAT ARE COMING TO AN EXPIRATION. I WENT THROUGH
18 ALL OF THEM. AND MY STAFF SAT DOWN WITH THE DEPARTMENT. AND
19 ALL OF THEM HAVE TO BE READY TO GO WITHOUT ANY ONGOING
20 CONTINUATIONS AS THEY DO. NOW, SOME OF THEM MAY MAKE THE
21 TARGET, SOME OF THEM MAY NOT. BUT ON AVERAGE, IF THEY DO -- IF
22 THEY MAINTAIN THE STATUS, WHICH IS THAT THEY'VE AT LEAST BEGUN
23 THE PROCESS OF RELEASING THE R.F.I. OR THE R.F.P., WE ARE NO
24 LONGER GOING TO HAVE THESE EITHER SOLE SOURCE EXTENSIONS OR
25 SOLE SOURCE CONTRACTS OF THIS TYPE ON THEIR OWN REVIEW. NOW



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1 THE ONLY THING THAT I HAVE TO TRUST IS THIS IS ALL OF THE
2 CONTRACTS. WHAT I MIGHT BE WORRIED ABOUT, AND I WANT TO ISSUE
3 OFFICIAL NOTICE TO THE DEPARTMENT OF HEALTH SERVICES, IF THEY
4 HAVE LEFT OUT ANY CONTRACT THAT IS GOING TO SHOW UP IN THE
5 NEXT YEAR AND A HALF THAT IS NOT ON THIS LIST, I REALLY HOPE
6 THEY WILL COME TO ME BEFOREHAND BECAUSE WHEN WE ASKED FOR ALL
7 OF THE D.H.S. CONTRACTS AS OF SEPTEMBER 12TH THAT ARE COMING
8 DUE, THAT IS THAT THEY'RE EXPIRING IN THE NEXT YEAR-TO-YEAR
9 AND A HALF AND THEY GAVE ME A LIST, MY ASSUMPTION IS THAT THAT
10 IS ALL OF THEM. AND SO, BILL, I DON'T KNOW WHAT YOUR
11 CAPABILITY IS, BUT ALL I KNOW IS THAT I'M ASSUMING THAT IS. SO
12 THIS IS THE LIST. AND THERE SHOULDN'T BE ANYTHING ELSE. AND I
13 THINK MEMBERS SHOULD AGREE WE'RE AT THE MERCY OF THEIR
14 INFORMATION. AND I JUST WANT TO PUT THEM ON NOTICE THAT I HAVE
15 THE LIST THEY GAVE ME. AND I'M ASSUMING THERE IS NO OTHER NEW
16 CONTRACTS SO WE WON'T BE SHOCKED IN DECEMBER OR SOMETIME WHEN
17 THEY COME UP WITH SOMETHING NEW. THESE ARE ALL OF THEM.

18

19 **SUP. KNABE:** MAYBE THEY'D LIKE TO REVIEW IT AND GET BACK TO YOU
20 IN A WEEK TOO MAKE SURE THERE ARE NO MORE.

21

22 **SUP. MOLINA:** I WOULDN'T MIND GIVING THEM AMNESTY TO PRODUCE
23 THE ENTIRE RECORD.

24



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1 **SUP. KNABE:** WOW, AMNESTY, I LIKE THAT. I JUST WOULD ENCOURAGE
2 THEM TO DOUBLE-CHECK THE LIST, THAT'S ALL I WOULD SAY.

3

4 **SUP. BURKE, CHAIR:** PLEASE DOUBLE-CHECK THE LIST.

5

6 **SUP. MOLINA:** SO THAT'S MY ONLY POINT. BUT I DON'T PLAN ON
7 VOTING ON THIS SOLE SOURCE CONTRACT, ANYWAY.

8

9 **SUP. KNABE:** I'LL MOVE IT.

10

11 **SUP. BURKE, CHAIR:** MOVED BY KNABE, SECONDED BY YAROSLAVSKY.
12 THE RECORD WILL SHOW THAT SUPERVISOR MOLINA VOTES NO. ITEM 28
13 IS PASSED.

14

15 **SUP. KNABE:** OKAY. I THINK WHAT'S REMAINING IS SET ITEMS. IS
16 THAT CORRECT?

17

18 **SUP. BURKE, CHAIR:** YES.

19

20 **SUP. KNABE:** SACHI, IS THAT CORRECT?

21

22 **SUP. KNABE:** YES, THAT IS CORRECT.

23

24 **SUP. BURKE, CHAIR:** SO WE'LL CALL THE SET ITEM. WE HAVE A
25 NUMBER OF PEOPLE WHO HAVE ASKED TO SPEAK ON THIS. THAT'S S-1.



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1 KATHY OCHOA, JOSH RUTKOFF. HILLARIE LEVY, AND THEN WE'LL CALL
2 UP GENEVIEVE CLAVREUL AND ARNOLD SACHS. ARNOLD SACHS MIGHT
3 WANT TO START COMING FORWARD. MR. SACHS, YOU MAY WANT TO START
4 COMING FORWARD, WE HAVE PEOPLE HERE WHO ARE SPEAKING, AND YOU
5 ASKED TO SPEAK ON THIS ITEM. KATHY OCHOA? ALL RIGHT. DO YOU
6 WANT TO START, JOSH, AND THEN HILLARIE, AND THEN KATHY OCHOA
7 IS ON HER WAY.

8

9 **JOSH RUTKOFF:** MY NAME IS JOSHUA RUTKOFF, HEALTH SERVICES
10 DIRECTOR FOR S.E.I.U. LOCAL 721. ON BEHALF OF S.E.I.U. LOCAL
11 721, WE'RE CONCERNED THAT THIS BOARD'S INQUIRIES INTO ONGOING
12 CHALLENGES AT M.L.K. ARE FUNDAMENTALLY MISDIRECTED. YOUR
13 ATTENTION HAS FOCUSED PRIMARILY ON INDIVIDUALS, THE SINGLE
14 GREATEST CHALLENGE TO EFFORTS TO MAKING IMPROVEMENTS AT M.L.K.
15 IS THE COUNTY'S BROKEN HUMAN RESOURCES FUNCTION. UNDER LAST
16 YEAR'S C.E.O. REORGANIZATION, THE COUNTY'S FRACTURED, SILOED
17 H.R. SYSTEM WAS LEFT STATUS QUO. HOW CAN INDIVIDUAL EMPLOYEES
18 BE EXPECTED TO EXCEL, HOW CAN WE HOPE TO OPTIMIZE CARE WHEN
19 THE SYSTEM THAT ADMINISTERS FUNCTIONS, SUCH AS RECRUITMENT AND
20 HIRING, EXAMS AND PROMOTIONS, DISCIPLINE AND TRAINING IS TOO
21 OFTEN PARALYZED, INTERNALLY DISORGANIZED AND UNABLE TO KEEP
22 PACE WITH THE NEEDS OF OUR PUBLIC SYSTEM? THESE ARE STRUCTURAL
23 PROBLEMS WHICH CHALLENGE EVEN THE MOST DEDICATED, SKILLFUL
24 MANAGERS TO SUCCEED. THE PROBLEM EXTENDS BEYOND M.L.K. TODAY
25 THE BOARD WILL TAKE COSTLY ACTION ON TEMPORARY CONTRACT



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1 AGREEMENTS FOR NURSING AND MEDICAL TRANSCRIBER STAFF BECAUSE
2 WE CANNOT HIRE AND RETAIN PERMANENT COUNTY STAFF. OUR BEST
3 EFFORTS TO RECRUIT CUSTODIAL STAFF ARE HAMPERED BY A SYSTEM
4 THAT CANNOT HIRE IN A TIMELY MANNER. IN FACT, WE HAVE NOT
5 HEARD ANYONE MAKE THE CASE THAT THIS IS THE APPROPRIATE HUMAN
6 RESOURCES SYSTEM TO SUPPORT THE PUBLIC SERVICES COUNTY
7 EMPLOYEES DELIVER. A CONSENSUS APPEARS TO BE EMERGING THAT THE
8 STATUS QUO IS PROFOUNDLY UNACCEPTABLE. THE QUESTION, THEN, IS:
9 WHY IS THIS BOARD NOT TAKING STEPS TO CHANGE IT? UNTIL THIS
10 BOARD FINDS THE WILL TO TACKLE THIS CHALLENGE, IT'S HARD TO
11 IMAGINE THAT WE WON'T BE HAVING SOME VERSION OF THIS SAME
12 DISCUSSION NEXT YEAR, JUST AS TODAY'S DISCUSSION RECYCLES
13 IDEAS AND STRATEGIES THAT HAVE FAILED US IN THE PAST. WE'RE
14 TRYING TO BUILD THE BACK SERVICES AT M.L.K. TO MEET COMMUNITY
15 NEED. YET ANOTHER ROUND OF COMPETENCY TESTING WON'T GET US
16 THERE. OUTSIDE WATCH DOGS AND CONSULTANTS WON'T GET US THERE.
17 AND CONTINUING TO REACT TO THE LOS ANGELES TIMES SURELY WILL
18 NOT BE ANY SUBSTITUTE FOR WHAT IS TRULY NEEDED: A LONG-TERM
19 STRATEGIC PLAN, WHICH INCLUDES H.R. REFORM IN ORDER TO DELIVER
20 THE STAFFING, THE RESOURCES AND COMPETENT MANAGEMENT OUR
21 SYSTEM NEEDS. STUMBLING FROM TUESDAY TO TUESDAY WITH PIECEMEAL
22 SOLUTIONS ONLY EXACERBATES THE PROBLEM. WE NEED BOARD
23 LEADERSHIP THAT IS EQUAL TO THE SCOPE AND SERIOUSNESS OF THE
24 CHALLENGE. S.E.I.U. LOCAL 721 STANDS READY TO PARTNER WITH YOU



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1 ON REAL H.R. REFORM. THE PUBLIC WE SERVE CANNOT AND SHOULD NOT
2 HAVE TO WAIT ANY LONGER. THANK YOU.

3

4 **SUP. BURKE, CHAIR:** THANK YOU. YES, WOULD YOU PLEASE STATE YOUR
5 NAME?

6

7 **HILLARIE LEVY:** MY NAME IS HILLARIE LEVY. IN THE SEPTEMBER 9TH
8 L.A. TIMES ARTICLE, "KING PROBE FINDS MORE STAFF WITH CRIMINAL
9 RECORDS," SUPERVISOR ZEV YAROSLAVSKY'S QUOTE, "IF TEN PERCENT
10 OF THE EMPLOYEES IN MY OFFICE HAD CRIMINAL RECORDS, I'D HAVE A
11 BIG PROBLEM." QUITE INTERESTING, SINCE HE WAS MADE AWARE THAT
12 HIS UPPER MANAGEMENT EMPLOYEE VIOLATED HIPAA LAWS AND ABUSED
13 HER POWER AND VIOLATED HEALTH AND SAFETY CODE 11055 WHEN SHE
14 IDENTIFIED HERSELF AS AN EMPLOYEE OF THE SUPERVISOR WHILE
15 PRESENTING A NON-LEGITIMATE MEDICAL DIRECTIVE TO A HOSPITAL
16 OMBUDSMAN AND TOOK THE SAME DYING SUBORDINATE'S MORPHINE. L.A.
17 COUNTY NEVER DENIED THESE VIOLATIONS OCCURRED, BUT RULED THE
18 OFFENSES WERE NOT RELEVANT TO THE JOB, USING THE EXCUSE "THIS
19 DOESN'T FALL UNDER THE SCOPE OF HER EMPLOYMENT." ACCORDING TO
20 THIS ARTICLE, THIS SAME EXCUSE OCCURS 65 PERCENT OF THE TIME.
21 OUT OF SUPERVISOR YAROSLAVSKY'S 18 MANAGEMENT STAFF MEMBERS,
22 JUST HAVING THIS ONE EMPLOYEE GIVES HIM ALMOST 10 PERCENT OF A
23 PROBLEM EMPLOYEES IN HIS OFFICE, RESULTING IN, AS HE QUOTES,
24 "A BIG PROBLEM." THE ACTIONS OF HIS EMPLOYEE, WHO ALSO SMOKED
25 IN HER COUNTY CAR AND ABUSED HER COUNTY PARKING PLACARD



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1 PRIVILEGES, WOULD NEVER BE TOLERATED IN THE PUBLIC SECTOR. THE
2 FIRST STEP TO IMPROVEMENT IS TO END L.A. COUNTY'S EXPENSIVE
3 AND TIME CONSUMING POLICY OF DEFENDING BAD EMPLOYEES, WHICH
4 INCLUDES ALLOWING CONSTITUENTS TO REPORT EMPLOYEES WITHOUT THE
5 FEAR OF THREATS AND INTIMIDATION FROM THE BOARD'S
6 ATTORNEYS/LOBBYISTS. THIS MANAGEMENT PROBLEM CAUSED BY THE "I
7 AM ABOVE THE LAW" MENTALITY WILL CONTINUE TO FLOURISH KEEPING
8 THE BOARD BLIND TO THE REAL FACTS RESULTING IN MORE MAJOR HIGH
9 PROFILE BLUNDERS. THE BOARD MUST FIRST SET A GOOD EXAMPLE.
10 SINCE NOVEMBER 27TH, 2007, WHEN THE D.A. DETERMINED THE BOARD
11 HAD BEEN IN VIOLATION OF THE PORTION OF THE BROWN ACT
12 INVOLVING PUBLIC SPEAKING, THE BOARD CONTINUED TO FAIL TO MAKE
13 THE NECESSARY CORRECTIONS. THESE EMPLOYEES ARE ONLY FOLLOWING
14 THE BOARD'S EXAMPLE OF ABUSE OF POWER AND LACK OF
15 ACCOUNTABILITY. PLEASE CONSIDER AN L.A. COUNTY ETHICS
16 COMMITTEE COMPRISED OF VOLUNTEER CITIZENS APPOINTED BY THE
17 BOARD WHICH WOULD FOCUS ON CURTAILING VIOLATIONS INVOLVING ALL
18 L.A. COUNTY EMPLOYEES. THEIR DUTIES WOULD INCLUDE REQUIRING
19 ANNUAL EMPLOYEE PERFORMANCE AND DRUG TESTS, AS WELL AS INTAKE
20 OF CITIZEN COMPLAINTS AND ENSURING ACCOUNTABILITY FOR ASSIGNED
21 COUNTY PROPERTY, WITH ALL RESULTS REPORTED THE BOARD'S
22 INDEPENDENT INVESTIGATOR. DEDICATED AND COMPETENT EMPLOYEES
23 EQUAL A MORE EFFICIENTLY RUN L.A. COUNTY.
24
25 **SUP. BURKE, CHAIR:** THANK YOU.



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1

2 **DR. GENEVIEVE CLAVREUL:** I WAS HOPING TO LISTEN TO THE REPORT
3 FIRST.

4

5 **SUP. BURKE, CHAIR:** ALL RIGHT. COULD WE HAVE THE REPORT BY THE
6 CHIEF EXECUTIVE OFFICER?

7

8 **C.E.O. FUJIOKA:** WE HAVE A NUMBER OF FOLKS WHO WILL JOIN, WHO
9 WILL COME UP TO THE TABLE TO PROVIDE SOME INFORMATION.

10

11 **SUP. BURKE, CHAIR:** MR. SACHS, WOULD YOU LIKE TO MAKE YOUR
12 STATEMENTS NOW?

13

14 **ARNOLD SACHS:** I CAN ALSO WAIT.

15

16 **SUP. BURKE, CHAIR:** WOULD YOU MIND WAITING IN THE FRONT ROW?

17

18 **ARNOLD SACHS:** NOT A PROBLEM. THANK YOU.

19

20 **C.E.O. FUJIOKA:** AS THEY'RE WALKING UP, I HAVE A COUPLE OF
21 COMMENTS REGARDING SEVERAL OF THE ITEMS RELATED TO THIS
22 MATTER. FIRST IS THE INDEPENDENT REVIEW OF THE DEPARTMENT OF
23 HEALTH SERVICES. WE PRESENTED THREE OPTIONS TO ADDRESS THIS
24 ISSUE. ONE OPTION INCLUDES ESTABLISHMENT OF AN INSPECTOR
25 GENERAL THAT, IN SOME RESPECTS, CAN CENTRALIZE REVIEW OF A



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1 NUMBER OF ISSUES. GOT A FROG IN MY THROAT. GIVEN THE
2 CRITICALITY OF WHAT'S HAPPENING IN D.H.S. RIGHT NOW, WHAT I'D
3 LIKE TO SEND FORWARD AND ASK YOUR APPROVAL AND YOUR SUPPORT IS
4 OPTION 1. WE HAVE A MODEL THAT WORKED IN THE SHERIFF'S
5 DEPARTMENT. IT'S A MODEL THAT CAME FROM THE COATS COMMISSION
6 REPORT, AND THAT HAS GONE INTO THE SHERIFF'S DEPARTMENT
7 THROUGH THE USE OF A SPECIAL CONSULT TO IDENTIFY AND I THINK
8 VERY PROACTIVELY ADDRESS HOW WE CAN RESOLVE OR IF NOT, DEVELOP
9 PLANS TO CORRECT A NUMBER OF ISSUES IN THE SHERIFF'S
10 DEPARTMENT. WITH YOUR APPROVAL, I'D LIKE TO GO FORWARD AND
11 WORK WITH STAFF AND D.H.S. AND ALSO BE IN D.H.R. AND THEN YOUR
12 BOARD, STARTING WITH YOUR BOARD DEPUTIES, TO PUT TOGETHER AN
13 R.F.P. TO SEE IF WE COULD IDENTIFY AN INDIVIDUAL THAT HAS --
14 I'LL CALL IT SIMILAR SKILL SETS -- AS MERRICK BOBB. WE KNOW
15 THAT MR. BOBB, HIS SKILLS ARE IN THE LAW ENFORCEMENT AREA.
16 FINDING SOMEONE THAT HAS A VERY COMPREHENSIVE UNDERSTANDING OF
17 NOT ONLY HEALTH SERVICES AND THE LICENSING ACCREDITATION
18 ISSUES, BUT ALSO UNDERSTANDS THE COMPLEXITIES OF OUR CIVIL
19 SERVICE SYSTEM AND ALSO OUR MANAGEMENT STRUCTURE WOULD BE VERY
20 IMPORTANT. THAT IS SOMETHING THAT WE CAN TRY AND FIND THAT
21 INDIVIDUAL. I KNOW THAT IN THE PRIVATE SECTOR THEY HAVE FOLKS
22 WHO COULD -- WHO HAVE PERFORMED SOMETHING SIMILAR. BUT FINDING
23 THAT INDIVIDUAL THAT ALSO UNDERSTANDS THE COMPLEXITIES AND
24 NUANCES OF OUR MANAGEMENT SYSTEM, ALTHOUGH IT WOULD BE
25 CHALLENGE, I THINK IT'S WORTHWHILE TO GO IN THAT DIRECTION



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1 RIGHT NOW. WITH RESPECT TO THE SEARCH FOR THE HEALTH SERVICES
2 DIRECTOR, WE ARE IN THE PROCESS OF IDENTIFYING A SEARCH FIRM
3 TO WORK WITH. I WOULD BE MISREPORTING IF I TOLD YOU IT WAS AN
4 EASY EFFORT. IT IS A VERY, VERY DIFFICULT SEARCH. THERE ARE A
5 NUMBER OF FIRMS WHO HAVE EXPRESSED SOME CONCERNS RELATED TO
6 ENGAGING IN THIS SEARCH. WE ALSO FEEL THAT -- NOT ALSO FEEL,
7 THERE'S ALSO THE FACT THAT GIVEN SOME OF THE UNCERTAINTIES
8 RELATED TO KING HOSPITAL AND ALSO RELATED TO THE DEPARTMENT'S
9 FINANCIAL STATUS, WE THOUGHT THAT WE DO NEED TO FIND, TO GET
10 SOME STABILIZATION BEFORE WE CAN ACTIVELY AND SUCCESSFULLY
11 IDENTIFY THE NEXT HEALTH SERVICES DIRECTOR. THE HEALTH
12 AUTHORITY ISSUE, I KNOW THIS ISSUE HAS COME UP REPEATEDLY. IT
13 ALMOST MIRRORS THE PROBLEMS WE'RE HAVING WITH FINDING A
14 SUCCESSOR AS A NEW HEALTH SERVICES DIRECTOR, GIVEN, AGAIN, THE
15 UNCERTAINTY RELATED TO SOME SIGNIFICANT ISSUES IN D.H.S., BUT
16 PARTICULAR THE MANY QUESTIONS RELATED TO THE DEFICIT AND THEN
17 THE UPCOMING NEGOTIATIONS FOR THE NEW WAIVER, WE FEEL THAT
18 THIS ITEM NEEDS TO BE PUT ON HOLD UNTIL WE HAVE SOME DEGREE
19 OF, AGAIN, STABILITY AND THEN WITH THAT, CERTAINTY ON THE
20 FINANCIAL PICTURE. AND THEN WE'VE HAVE -- THAT WAS THE HEALTH
21 AUTHORITY. TO GO FORWARD RIGHT NOW IT'S VERY DIFFICULT. WE
22 HAVE JOHN SCHUNHOFF, OUR ACTING DIRECTOR, GREG POLK WHO IS OUT
23 AT KING AND D.H.S. ON SPECIAL ASSIGNMENT, AND THEN SHEILA
24 SHIMA. BUT WHO IS GOING TO LEAD?

25



**The Meeting Transcript of
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1 **DR. JOHN SCHUNHOFF:** I'LL START OUT. SUPERVISORS, LAST WEEK,
2 THE BOARD APPROVED A MOTION BY SUPERVISOR ANTONOVICH THAT HAD
3 THREE PIECES TO IT, FOUR PIECES, ACTUALLY. IT HAD TO IMPLEMENT
4 THE RECOMMENDATIONS IN THE ACTING AUDITOR-CONTROLLER'S REPORT.
5 WE'VE GIVEN YOU A MEMO WITH ALL OF THIS. THE DEPARTMENT
6 CONCURS WITH ALL OF THE AUDITOR RECOMMENDATIONS AND HAS BEGUN
7 IMPLEMENTATION OF THE VARIOUS CORRECTIVE ACTIONS. WE'RE
8 WORKING WITH THE TEAM FROM THE C.E.O. AND D.H.R. ON
9 IMPLEMENTING ALL OF THE ISSUES RELATED TO LIFE SCAN AND THEN
10 ALSO WORKING ON THE ISSUES RELATED TO THE COMPETENCY TESTING
11 AND TRAINING FOR NURSING AND OTHER PATIENT CARE STAFF. THE
12 SECOND PIECE OF THE RECOMMENDATION OR THE MOTION WAS TO
13 COMPLETE THE EVALUATION OF THE JOB NEXUS DETERMINATIONS AND
14 ENSURE THAT THOSE EMPLOYEES WHO HAVE BEEN TRANSFERRED FROM
15 M.L.K. HARBOR HAVE COMPLETED ALL NECESSARY BACKGROUND
16 INVESTIGATIONS. THAT WORK IS -- THE DEPARTMENT OF HUMAN
17 RESOURCES HAS HAD THE LEAD ON THAT. THEY'RE PARTWAY THROUGH
18 THAT PROCESS. AND MR. HENRY IS ABLE TO SPEAK TO THAT. THE
19 THIRD PIECE OF THAT IS TO ESTABLISH A PROCESS TO REEVALUATE THE
20 COMPETENCIES OF THE STAFF AT THE M.L.K. M.A.C.C. AND AS PART
21 OF THE OVERALL, RESPONSE TO THE OVERALL RECOMMENDATIONS OF THE
22 ACTING AUDITOR-CONTROLLER'S REPORT, WE ARE INITIATING A
23 PROCESS TO COME UP WITH SYSTEM-WIDE STANDARDS FOR NURSE
24 COMPETENCY TRAINING AND TESTING WITH OUTSIDE HELP WITH
25 INDEPENDENT SORT OF OVERSIGHT OF THAT. AND THEN TO IMPLEMENT



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1 THAT, BUT IN THE MEANTIME WE HAVE INDICATED IN THE REPORT THAT
2 THE M.L.K. NURSES WILL BE RE-EVALUATED FOR THEIR COMPETENCIES
3 BY OCTOBER 31ST. AND, FINALLY, THE LAST PART OF THAT MOTION
4 WAS TO REPORT BACK TO THE BOARD TODAY, WHICH IS WHAT IS
5 HAPPENING.

6

7 **GREG POLK:** GOOD AFTERNOON, MEMBERS OF THE BOARD. GREG POLK,
8 C.E.O.'S OFFICE. AS MR. FUJIOKA ALLUDED TO LAST WEEK, WE'VE
9 BEEN WORKING, ASSISTING THE DEPARTMENT ON A VARIETY OF ISSUES
10 AS IT RELATES TO HUMAN RESOURCES. RECENTLY WE DID AN
11 ASSESSMENT OF THE UNIT. UPON COMPLETION OF THAT ASSESSMENT, IT
12 WAS PRETTY APPARENT TO US THAT THERE WERE SOME ISSUES THAT
13 NEEDED TO BE ADDRESSED. SOME OF THE ISSUES INCLUDED WHEN WE
14 LOOKED AT THE -- WHEN WE ASSESSED THE DEPARTMENT, IT WAS
15 PRETTY CLEAR TO US THAT THE PERFORMANCE MANAGEMENT UNIT HAD NO
16 STRUCTURE. THE PERFORMANCE MANAGEMENT UNIT LACKED
17 ACCOUNTABILITY. THE PERFORMANCE MANAGEMENT UNIT REALLY DIDN'T
18 HAVE CLEAR PROCEDURES AND POLICIES IN ORDER TO DETERMINE
19 NEXUSES. THIS WAS A DIVISION THAT WAS RESPONSIBLE FOR WORKING
20 ON D.O.J.-RELATED ACTIVITIES, REALLY DIDN'T HAVE POLICIES AND
21 PROCEDURES IN PLACE. WE TOOK OUR FINDINGS TO MR. SCHUNHOFF AND
22 THE H.R STAFF. WE WORKED WITH THE STAFF. AND BASICALLY WHAT
23 WE'VE RECOMMENDED IS TO DO A REORGANIZATION OF THIS DIVISION,
24 SPECIFICALLY THE PERFORMANCE MANAGEMENT DIVISION. WE TALKED TO
25 THE DEPARTMENT ABOUT ADDING ADDITIONAL POSITIONS TO IT. THE



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1 DEPARTMENT CONCURRED THAT ADDITIONAL POSITIONS WERE NECESSARY.
2 WE INDICATED TO THE DEPARTMENT THAT THESE NEW POSITIONS WOULD
3 NOT BE NEW F.T.E.S TO D.H.S., BUT THEY NEEDED TO FIND AREAS
4 WHERE VACANCIES EXISTED AND MOVE THOSE VACANCIES INTO THIS
5 UNIT. THE DEPARTMENT CONCURRED. IF YOU TAKE A LOOK AT THE NEW
6 STRUCTURE THAT WE'RE WORKING ON CURRENTLY, YOU HAVE A
7 STRUCTURE THAT -- THERE IS A STRUCTURE NOW. THERE'S A CLEAR
8 PATH TO ACCOUNTABILITY. THERE IS A DEDICATED D.O.J. UNIT THAT
9 WILL BE TOTALLY RESPONSIBLE FOR ALL D.O.J. ACTIVITIES, FROM
10 LOGGING IN THE D.O.J. HITS TO DOING FOLLOW-UP INVESTIGATIONS,
11 ALL ACTIVITIES RELATED TO THE BYSTANDING EMPLOYEES WILL BE
12 HANDLED BY THIS UNIT. ANOTHER AREA THAT WE HAVE ASSISTED THE
13 DEPARTMENT IN IS HERE YOU HAVE A DEPARTMENT THAT'S RESPONSIBLE
14 FOR ABOUT 24,000 EMPLOYEES. THIS UNIT REALLY DIDN'T HAVE ANY
15 DEDICATED I.T. WHAT WE DID WAS ALLOCATE THREE POSITIONS TO BE
16 HOUSED AT H.R. THIS GROUP WILL BE RESPONSIBLE FOR PROVIDING
17 DATABASES, PROVIDING INFORMATION, WORKING WITH A VARIETY --
18 WORKING ON A VARIETY OF ISSUES AS IT RELATES TO GENERATING
19 REPORTS FOR THE DEPARTMENT. I THINK WE HAD A PROCESS WHEREBY
20 BY WE TALKED TO C.E.O.S OF VARIOUS HOSPITALS, WE'VE TALKED TO
21 OTHER STAFF, AND ONE OF THE COMMON THINGS THAT WE HEARD WAS
22 THAT THERE WAS REALLY NO TECHNOLOGICAL SUPPORT IN H.R.,
23 MANAGEMENT REPORTS COULDN'T BE GENERATED, WHICH IS SOMETHING
24 THAT WE FELT WAS NECESSARY FOR AN ORGANIZATION THIS SIZE.
25 ANOTHER AREA THAT WE'VE BEEN WORKING ON WITH THE DEPARTMENT IS



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1 RISK MANAGEMENT. CURRENTLY THE C.E.O. RISK MANAGEMENT UNIT IS
2 PERFORMING WHAT WE CALL A GAP ANALYSIS. WHAT THIS ANALYSIS
3 WILL REVEAL IS THE THINGS THAT THE DEPARTMENT IS CURRENTLY
4 DOING, THE THINGS THAT THE DEPARTMENT SHOULD BE DOING. ONCE WE
5 GET THIS INFORMATION -- AND NOT ONLY THAT, I THINK THIS REPORT
6 WILL ALSO SHOW WHAT OTHER MUNICIPALITIES DOES AS WELL AS WHAT
7 OTHER GOOD COUNTY DEPARTMENTS ARE DOING AS FAR AS RISK
8 MANAGEMENT. IF YOU TAKE A LOOK AT THE STRUCTURE CURRENTLY,
9 RISK MANAGEMENT IS PRETTY SPREAD OUT THROUGHOUT THE
10 ORGANIZATION. THIS IS SOMETHING THAT WE FEEL SHOULD PROBABLY
11 BE CENTRALIZED. SO WHAT WE'LL BE DOING IS ONCE THE REPORT IS
12 COMPLETED, AND I THINK IT'S SCHEDULED TO BE COMPLETED BY THE
13 END OF SEPTEMBER, WE WILL WORK WITH THE MANAGEMENT OF D.H.S.
14 TO WEIGH THE PROS AND CONS OF THAT. THESE ARE SOME OF THE
15 THINGS THAT WE WORKED ON TO DATE. I THINK WHEN WE WERE
16 ASSIGNED OVER THERE, MR. FUJIOKA WAS PRETTY CLEAR THAT HE
17 WANTED US TO BE AGGRESSIVE. NOT ONLY BE AGGRESSIVE, BUT MAKE
18 SOUND JUDGMENTS, MAKE SOUND RECOMMENDATIONS, MAKE
19 RECOMMENDATIONS WITH FOUNDATION. I THINK THAT'S WHAT WE'RE
20 TRYING TO DO.

21

22 **C.E.O. FUJIOKA:** ON THIS ONE NOTE, GREG, PRIOR TO THIS
23 ASSIGNMENT, WAS RESPONSIBLE FOR THE D.P.S.S. BUDGET IN THE
24 C.E.O.'S OFFICE. WE BACKFILLED HIS POSITION INTERNALLY WITHOUT
25 ADDING STAFF. WE SENT GREG ON A SPECIAL ASSIGNMENT. AND IN THE



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1 PAST, I KNOW WE'VE RELIED ON OUTSIDE RESOURCES TO DO EXACTLY
2 WHAT HE JUST DID. WE WOULD RELY ON A HOST OF CONSULTANTS OR
3 SPECIALISTS OR WHATEVER YOU WANT TO CALL THEM TO COME IN AND
4 CONDUCT THIS REVIEW AND COME UP WITH THE SAME RECOMMENDATIONS.
5 GREG'S FULL-TIME ASSIGNMENT FOR THE PAST COUPLE OF MONTHS NOW?
6 CLOSE TO A COUPLE MONTHS, ABOUT A MONTH AND A HALF, HAS BEEN
7 ON THIS PARTICULAR ISSUE. AND WE'RE CONFIDENT THAT ON A GO-
8 FORWARD BASIS YOU'LL SEE A SIGNIFICANT IMPROVEMENT ON THE
9 MANAGEMENT OF STAFF'S PERFORMANCE BUT ALSO THE TRACKING OF
10 THEIR PERFORMANCE. SHEILA?

11

12 **SHEILA SHIMA:** NO, I THINK THAT SUMMARIZED IT. I MEAN, ONE OF
13 THE KEY THINGS WE WANTED TO BE SURE THE DEPARTMENT UNDERSTOOD
14 IS THAT THIS TEAM WAS INTENDED TO GO IN THERE AND ACTUALLY
15 HELP THEM PULL TOGETHER THINGS THAT WE KNOW THEY HAD
16 IDENTIFIED BUT HAD NOT YET BEEN ABLE TO ADDRESS. AND THAT'S
17 WHAT WE'RE TRYING TO ASSIST THEM IN DOING.

18

19 **GREG POLK:** I THINK IT'S IMPORTANT TO MENTION, TOO,
20 SUPERVISORS, THAT YOU DO HAVE A STAFF OVER THERE NOW THAT'S
21 PRETTY COMPETENT, A STAFF THAT'S PRETTY ENTHUSIASTIC ABOUT
22 CORRECTING THIS PROBLEM. A STAFF THAT'S REALLY INHERITED A LOT
23 OF PROBLEMS, BEEN TRYING TO SOLVE THOSE PROBLEMS. BUT IF YOU
24 TAKE A LOOK AT THE NEW ORGANIZATIONAL STRUCTURES THAT WE'RE
25 TRYING TO PUT IN PLACE, I THINK THEY HAVE GOOD PEOPLE OVER



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1 THERE. I THINK THE INFUX OF NEW MANAGERS IS SOMETHING THAT'S
2 GOING TO REALLY BENEFIT THE DEPARTMENT. I THINK THEY'RE
3 HEADING IN THE RIGHT DIRECTION. THIS IS SOMETHING THAT DIDN'T
4 HAPPEN OVERNIGHT. I DON'T THINK IT'S SOMETHING THAT CAN BE
5 SOLVED OVERNIGHT. I THINK THERE IS A CULTURE THERE THAT NEEDS
6 TO BE ADDRESSED. I MEAN, I THINK YOU HAVE A LOT OF PEOPLE
7 THERE THAT ARE APPREHENSIVE, THAT'S PRETTY FRIGHTENED ABOUT
8 THE LOOMING DEFICIT. PEOPLE DON'T REALLY KNOW WHERE THEY
9 STAND. EVERY DAY THEY DON'T KNOW IF THEY'RE GOING TO BE LAID
10 OFF. I THINK YOU HAVE THAT ENVIRONMENT TO DEAL WITH. I THINK
11 IT TAKES AWAY THE FOCUS FROM A LOT OF EMPLOYEES THERE. I THINK
12 THIS IS SOMETHING THAT THE DEPARTMENT NEEDS TO WORK ON, TO
13 KIND OF ASSIST THE STAFF IN LETTING THEM KNOW THAT EVERYTHING
14 IS GOING TO BE OKAY. I THINK THE DEPARTMENT IS HEADED IN THE
15 RIGHT DIRECTION.

16

17 **MIKE HENRY:** MIKE HENRY, HUMAN RESOURCES DIRECTOR, L.A. COUNTY,
18 AND I HAVE WITH ME MY MANAGER, EPPIE PINEDA, WE ARE LOOKING AT
19 THOSE 129 CASES THAT WERE IN THE AUDITOR'S REPORT. OUR
20 ANALYSIS, WE BASICALLY COMPLETED ANALYSIS OF 81 OF THE 99
21 CASES, WHICH WAS IDENTIFIED AS DEPARTMENT AS NOT HAVING A JOB
22 NEXUS. WHAT HAS TAKEN US THIS TIME AND WILL TAKE US PROBABLY
23 ANOTHER THREE WEEKS IS THE FACT THAT TO MAKE THE EVALUATION,
24 THERE ARE TWO PHASES THAT WE HAVE TO GO THROUGH. AND THE FIRST
25 PHASE IS DETERMINE THE ACTUAL NEXUS. AND THAT IS AN EASIER



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1 PHASE TO DO. THE SECOND IS TO DETERMINE WHETHER OR NOT THE
2 INDIVIDUAL IS EMPLOYABLE. AND AT THAT POINT IN TIME, WE HAVE
3 TO GET INFORMATION USING D.O.J., USING COURT RECORDS, ACTUALLY
4 GIVING THE EMPLOYEE AN OPPORTUNITY TO BRING FORTH INFORMATION,
5 BECAUSE THEIR PARTICULAR CASE MAY HAVE BEEN EXPUNGED. TO
6 PRODUCE THOSE KIND OF RECORDS AND DO THAT KIND OF ANALYSIS SO
7 THAT WE CAN DETERMINE WHETHER OR NOT THAT INDIVIDUAL IS
8 EMPLOYABLE. ONE OF THE THINGS THAT WE FOUND IS THAT WHEN WE
9 WERE GOING THROUGH THE CASES, THAT A LOT OF THAT DETAILED
10 INFORMATION IS NOT IN THE FILES. AND SO WHAT WE ARE DOING IS
11 BASICALLY TREATING THIS AS A NEW CASE, IF YOU WILL. AND WE ARE
12 MAKING THOSE DETERMINATIONS BASED ON THE CRITERIA THAT WAS SET
13 BY YOUR BOARD IN THE 1998 RESOLUTION AND UPDATED BY OUR OFFICE
14 IN NOVEMBER OF 2007.

15

16 **SUP. MOLINA:** I GUESS I'M SUPPOSED TO BE IMPRESSED BUT I CAN
17 TELL YOU I AM NOT. THE ONLY THING THAT IS IMPRESSIVE IN HERE
18 IS THAT YOU HAVE DEADLINE DATES ON EVERY ONE OF THESE ITEMS.
19 AND I EXPECT THAT YOU WILL MEET THOSE DEADLINE DATES. AND I
20 WILL BE ASKING. IT SEEMS LIKE EVERY TIME WE HAVE DEADLINE
21 DATES, ALL YOU DO IS ASK FOR CONTINUANCES. ONE OF THE DEADLINE
22 DATES THAT I DON'T UNDERSTAND AND I DON'T APPRECIATE IS ITEM
23 NO. 13, WHICH IS TO ADMINISTER COMPETENCY EXAMINATIONS AT ALL
24 M.A.C.C. EMPLOYEES WITH PATIENT CARE DUTIES. NOW, I DON'T
25 UNDERSTAND WHY WE ARE GOING TO WAIT UNTIL OCTOBER THE 31ST.



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1 THEY HAVE BEEN WORKING THERE A YEAR AND A HALF AFTER WE WERE
2 TOLD THEY ALL PASSED THEIR TESTS.

3

4 **DR. JOHN SCHUNHOFF:** SUPERVISOR, THIS HAS TO DO WITH THE STAFF
5 WHO ARE AT THE M.A.C.C. RIGHT NOW.

6

7 **SUP. MOLINA:** THE WHAT?

8

9 **DR. JOHN SCHUNOFF:** AT THE M.A.C.C., THE M.L.K. M.A.C.C.

10

11 **SUP. MOLINA:** I KNOW. BUT WHY CAN'T YOU TAKE THEM ALL OUT THIS
12 WEEKEND AND TEST THEM?

13

14 **DR. JOHN SCHUNOFF:** I THINK IT NEEDS A LITTLE BIT MORE SETUP
15 THAN THAT.

16

17 **SUP. MOLINA:** LIKE WHAT KIND OF SETUP?

18

19 **DR. JOHN SCHUNOFF:** WE NEED TO ARRANGE FOR THE --

20

21 **SUP. MOLINA:** HOW MANY ARE THERE?

22

23 **DR. JOHN SCHUNOFF:** THE INFORMATION TO GET TO THE EMPLOYEES,
24 GET THE POLICY TESTING SET UP.

25



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1 **SUP. MOLINA:** YOU HAVE NURSES WORKING. YOU HAVE PERSONNEL
2 WORKING THAT HAVE NOT PASSED THEIR TEST? YOU KNOW HOW MANY
3 THERE ARE. HOW MANY ARE THERE? 12? 26? 380? HOW MANY?

4

5 **DR. JOHN SCHUNOFF:** SUPERVISOR, ALL OF THE STAFF THAT WERE
6 THERE IN MARCH, THE NURSING STAFF WERE RETESTED. SOME OF THEM
7 HAD TO TAKE THAT EXAM SEVERAL TIMES, WHICH IS PART OF THE
8 ISSUE.

9

10 **SUP. MOLINA:** OKAY. WELL LET ME UNDERSTAND THIS. SO YOU'RE
11 SAYING THAT EVERYBODY AT THE M.A.C.C. HAS PASSED THEIR TEST.
12 YES?

13

14 **DR. JOHN SCHUNHOFF:** THERE MAY BE PEOPLE WHO HAVE COME INTO THE
15 M.A.C.C. SINCE THEN WHO WERE NOT TESTED AT THE M.A.C.C. BUT
16 I'M SAYING THAT ALL THE NURSING STAFF WHO ARE WORKING AT THE
17 M.A.C.C. RIGHT NOW WENT THROUGH COMPETENCY TESTING.

18

19 **SUP. MOLINA:** WHY WOULD WE HIRE PEOPLE WHO CAN'T PASS THE TEST?

20

21 **DR. JOHN SCHUNHOFF:** THEY SHOULD HAVE BEEN TESTED ON THE WAY
22 IN.

23

24 **SUP. MOLINA:** WERE THEY TESTED ON THE WAY IN?

25



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1 **VIVIAN BRANCHICK:** SUPERVISOR, VIVIAN BRANCHICK, I'M DIRECTOR
2 OF NURSING AFFAIRS FOR HEALTH SERVICES. THE ONLY PERSON WHO
3 HAS NOT COMPLETED AND PASSED THE COMPETENCY, BASED ON THE
4 REPORT THAT WAS GIVEN TO ME, IS A NURSE WHO IS CURRENTLY IN A
5 LEAVE OF ABSENCE.

6

7 **SUP. MOLINA:** SO EVERYONE HAS BEEN TESTED?

8

9 **VIVIAN BRANCHICK:** FROM THE INFORMATION THAT I RECEIVED.

10

11 **SUP. MOLINA:** AND EVERYONE HAS PASSED?

12

13 **VIVIAN BRANCHICK:** EVERYONE HAS PASSED. SOME OF THEM DID GO
14 THROUGH MULTIPLE RETESTING, BUT EVENTUALLY ALL OF THEM PASSED.

15

16 **SUP. YAROSLAVSKY:** COULD I JUST INTERJECT, GLORIA?

17

18 **SUP. MOLINA:** SURE. DIDN'T KNOW WHO WAS SPEAKING.

19

20 **SUP. YAROSLAVSKY:** DON'T RECOGNIZE MY VOICE? ON THIS POINT,
21 WHEN THEY GET THREE CHANCES AT THE TEST, DO THEY GET THE SAME
22 QUESTIONS AT EACH TEST?

23

24 **VIVIAN BRANCHICK:** YES.

25



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1 **SUP. BURKE, CHAIR:** SO WHEN MISS MOLINA ASKS YOU: DID THEY
2 PASS? AND YOU SAY THEY PASSED, SOME OF THEM MAY HAVE TAKEN
3 MULTIPLE TESTS. THEY ESSENTIALLY GOT THE ANSWERS AFTER THEY
4 TOOK THE TEST THE FIRST TIME, THEY WERE COUNSELED WHICH ONES
5 THEY GOT WRONG, I ASSUME, AND THEN THEY WERE COUNSELED ON WHAT
6 THE RIGHT ANSWER WAS, CORRECT?

7

8 **VIVIAN BRANCHICK:** THEY WERE REMEDIATED.

9

10 **SUP. YAROSLAVSKY:** WHICH MEANS THEY SAID "THIS IS WHY 2 PLUS 2
11 IS 4. IT'S NOT 5 OR 3 BECAUSE IT'S 4." AND THEN IF THEY HAD A
12 HALF A BRAIN IN THEIR HEAD, IF THEY COULD RETAIN THAT
13 INFORMATION, THE NEXT TIME THEY TOOK THE TEST, THEY WOULD GET
14 2 PLUS 2 IS 4. AND IF THEY MISSED IT A SECOND TIME, YOU GAVE
15 THEM A THIRD CHANCE, CORRECT?

16

17 **VIVIAN BRANCHICK:** NO. WHAT HAPPENS IS IF THEY FAIL A TEST,
18 THEY GO BACK AND STUDY THE MATERIALS THAT WERE PROVIDED
19 EARLIER. SO IN ESSENCE THEY REVIEW THE MATERIALS.

20

21 **SUP. YAROSLAVSKY:** ARE THEY TOLD WHICH QUESTIONS THEY MISSED?

22

23 **VIVIAN BRANCHICK:** THEY KNOW WHICH TESTING STATION THEY MISSED.
24 SO THEY KNOW THAT FOR THIS ONE PARTICULAR SPECIFIC TESTING
25 STATION, THEY MISSED. THEY FAILED. SO THEY WOULD HAVE TO GO



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1 BACK AND STUDY THAT. AND AFTER THREE TIMES, THEY GO AND TAKE A
2 CLASS. AND THEN THEY RETEST.

3

4 **SUP. YAROSLAVSKY:** WE'RE TALKING ABOUT NURSES HERE?

5

6 **VIVIAN BRANCHICK:** YES.

7

8 **SUP. YAROSLAVSKY:** LET ME ASK YOU A QUESTION, THEN.

9

10 **VIVIAN BRANCHICK:** SUPERVISOR, IT'S NOT A WRITTEN TEST. IT'S A
11 SKILL TEST.

12

13 **SUP. YAROSLAVSKY:** FINE. THAT'S EVEN BETTER. IT'S A SKILL TEST.
14 SO I ASK YOU: WOULD YOU WANT TO HAVE A NURSE INJECT YOU WITH
15 AN INTRAVENOUS, I'M JUST PULLING OUT OF THE HAT, TAKE A BLOOD
16 TEST OUT OF YOU, WHO TOOK THREE OR FOUR TIMES TO PASS THE TEST
17 OF HOW TO PUT A NEEDLE IN SOMEBODY'S VEIN? OR WOULD YOU LIKE
18 TO HAVE SOMEBODY WHO DID IT RIGHT THE FIRST TIME? THE REASON I
19 INTERJECTED AND I'LL STOP BECAUSE IT'S HER TIME IS THAT WHEN
20 YOU SAY THEY PASSED, TO ME WHEN YOU PASS, IT MEANS YOU -- I
21 MEAN, THERE'S SOMETHING WRONG WITH SOMEBODY WHO TAKES TWO,
22 THREE, OR FOUR TIMES TO PASS A SKILLS EXAM ON SOMETHING SO
23 FUNDAMENTAL AS NURSING THAT I JUST DON'T KNOW WHAT'S
24 REASONABLE. I DO KNOW WHAT'S UNREASONABLE. IT'S UNREASONABLE
25 AFTER SOMEBODY FLUNKS THREE TIMES TO KEEP THEM ON BOARD. YOU



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1 WOULDNT'T, MR. FUJIOKA, WOULD YOU? I WOULDNT'T. I DON'T KNOW IF
2 YOU WOULD HAVE, MR. SCHUNHOFF IF YOU HAD BEEN THERE THEN. SO
3 IT BEGS THE QUESTION OF WHERE ARE THESE INDIVIDUALS, THOSE
4 THAT ARE IN THIS CATEGORY THAT WE'VE JUST BEEN TALKING ABOUT
5 NOW, AND THE QUESTION I ASKED MR. FUJIOKA YESTERDAY AND I
6 WANTED TO ASK WHEN WE GET A CHANCE ALSO IS, THOSE THAT WERE
7 REASSIGNED FROM KING TO ANOTHER HOSPITAL, NOT TO THE M.A.C.C.
8 BUT TO ANOTHER HOSPITAL, HOW WERE THEY TESTED? AND BY WHOM
9 WERE THEY TESTED? AND DID THEY HAVE MULTIPLE OPPORTUNITIES
10 THERE? BECAUSE THIS WAS AN ISSUE THAT SUPERVISOR MOLINA
11 HERSELF, I REMEMBER, BROUGHT UP AT THE TIME WE CLOSED KING IS
12 TO ENSURE THAT THOSE WHO FELL SHORT OF THE MARK DID NOT GET
13 REASSIGNED AND DEPLOYED IN OTHER OF OUR HOSPITAL FACILITIES.
14 AND I'M NOT SURE THAT WE -- WE ALL AGREED THAT'S WHAT WE OUGHT
15 TO AVOID. I'M NOT SURE THAT WE ACCOMPLISHED THAT GOAL. THAT'S
16 ANOTHER ISSUE. THANK YOU FOR LETTING ME INTERJECT.

17

18 **VIVIAN BRANCHICK:** SUPERVISOR, THE COMPETENCY TESTING WAS DONE
19 AND ADMINISTERED BY THE M.L.K. MANAGEMENT TEAM AT THE TIME OF
20 THE REASSIGNMENT AND MITIGATION. SO THEY WENT THROUGH THE SAME
21 COMPETENCY TESTING AS THE NURSES WHO ARE CURRENTLY ASSIGNED AT
22 M.A.C.C.

23

24 **SUP. YAROSLAVSKY:** WHICH NURSES GOT THAT SAME COMPETENCY
25 TESTING?



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1

2 **VIVIAN BRANCHICK:** THOSE NURSES WHO WERE REASSIGNED OR ASSIGNED
3 TO THE OTHER FACILITIES.

4

5 **SUP. YAROSLAVSKY:** SO THE COMPETENCY TESTING WAS DONE BY KING?

6

7 **VIVIAN BRANCHICK:** YES. THE MANAGEMENT TEAM.

8

9 **SUP. YAROSLAVSKY:** I THOUGHT THAT THEY WERE DONE BY -- IF THEY
10 WERE GOING TO BE REASSIGNED TO OLIVE VIEW OR L.A. COUNTY
11 U.S.C., THEY WOULD BE DONE BY L.A. COUNTY U.S.C. AND OLIVE
12 VIEW?

13

14 **VIVIAN BRANCHICK:** CORRECT. THEY ALSO WENT THROUGH THE
15 COMPETENCY TESTING AT EACH OF THE FACILITIES ONCE THEY WERE
16 REASSIGNED TO THAT FACILITY.

17

18 **SUP. YAROSLAVSKY:** WHAT COMPETENCY TEST DID THEY GET AT KING,
19 AND WHAT COMPETENCY TEST DO THEY GET AT THE NEW FACILITY? WAS
20 IT THE SAME EXACT COMPETENCY TEST?

21

22 **VIVIAN BRANCHICK:** IT WAS BOTH THE HOSPITAL-SPECIFIC AND UNIT-
23 SPECIFIC, AS WELL AS REGULATORY STANDARDS THAT THEY HAD TO BE
24 TESTED ON.

25



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1 **SUP. YAROSLAVSKY:** ARE THERE DIFFERENT SETS OF STANDARDS FOR
2 COMPETENCY TESTING AT KING THAN THERE WERE AT THE OTHER
3 HOSPITALS?

4

5 **VIVIAN BRANCHICK:** THE ONLY DIFFERENCE WOULD BE THE FACILITY
6 SPECIFIC AND UNIT SPECIFIC. FOR EXAMPLE, AT L.A.C.+U.S.C.,
7 THEY HAVE A BURN UNIT, OPEN HEART. SO IF YOU'RE ASSIGNED TO
8 THAT UNIT, YOU WOULD HAVE TO BE TRAINED AND TESTED BASED ON
9 THE COMPETENCY FOR THAT SPECIFIC UNIT.

10

11 **SUP. YAROSLAVSKY:** SO WHAT WAS THE TEST THAT THEY GOT AT KING
12 BEFORE THEY WERE REDEPLOYED?

13

14 **VIVIAN BRANCHICK:** THEY HAD A SERIES OF COMPETENCY TESTING, 13
15 STATIONS ALTOGETHER. WHICH INCLUDED BAG, VALVE MASK TESTING,
16 MEDICATION SAFETY.

17

18 **SUP. YAROSLAVSKY:** THESE WERE ALL COMPETENCY TESTS THAT WERE
19 UNIQUE TO KING OR WERE COMMON TO ALL OF OUR FACILITIES? WHICH
20 WAS IT?

21

22 **VIVIAN BRANCHICK:** I BELIEVE SOME OF THEM ARE SPECIFIC TO KING
23 AND SOME ARE COMMON AMONG ALL THE FACILITIES.

24



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1 **SUP. MOLINA:** CAN I INTERJECT SOMETHING ONLY BECAUSE I DON'T
2 THINK YOU'RE ANSWERING HIS QUESTION, VIVIAN. LOOK, BURN UNIT
3 IS A SPECIALTY. SO THE COMPETENCY TESTING IS DIFFERENT. TAKE A
4 PEDIATRIC NURSE. THE QUESTION IS: IS A PEDIATRIC NURSE AT KING
5 GETTING THE SAME TEST THEY WOULD GET AT L.A. COUNTY U.S.C. OR
6 HARBOR? YES OR NO? THERE IS NO MAYBE. BECAUSE IF THERE IS A
7 MAYBE, THERE'S A PROBLEM. ISN'T THAT WHAT YOU'RE TRYING TO GET
8 AT, ZEV?

9

10 **VIVIAN BRANCHICK:** OUR GOAL IS TO STANDARDIZE THE TESTING.

11

12 **SUP. MOLINA:** SO THE ANSWER TODAY IS NO.

13

14 **SUP. YAROSLAVSKY:** CAN'T YOU JUST ANSWER THE QUESTION SHE
15 ASKED? IS A PEDIATRIC TEST THAT WAS GIVEN A YEAR AGO AT KING
16 THE EXACT SAME PEDIATRIC TEST THAT WAS GIVEN AT OLIVE VIEW,
17 HARBOR, L.A. COUNTY?

18

19 **DR. JOHN SCHUNOFF:** I THINK THE ANSWER HAS TO BE NO BECAUSE
20 THEY WERE GIVEN BY THE DIFFERENT FACILITIES.

21

22 **SUP. BURKE, CHAIR:** IT WAS GIVEN BY DIFFERENT PEOPLE.

23

24 **DR. JOHN SCHUNHOFF:** AND THERE'S BEEN NO COORDINATION BETWEEN
25 THE FACILITIES.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** WERE THE ONES AT OLIVE VIEW AND COUNTY
3 U.S.C. THE SAME?

4

5 **SUP. BURKE, CHAIR:** THE QUESTION IS THE LEVEL OF COMPETENCY.
6 THAT'S THE ISSUE. IT'S THE LEVEL OF COMPETENCY.

7

8 **SUP. YAROSLAVSKY:** THE INFORMATION WE'VE BEEN GIVEN IS THAT ALL
9 THE OTHER HOSPITALS HAD THE SAME STANDARD EXCEPT FOR KING.
10 KING HAD ONE STANDARD THAT WAS DIFFERENT THAN THE OTHER THREE
11 HOSPITALS, THE OTHER THREE OR FOUR HOSPITALS, THE OTHER FOUR
12 HAD THE SAME STANDARD.

13

14 **DR. JOHN SCHUNHOFF:** I DON'T THINK THAT'S TRUE.

15

16 **SUP. YAROSLAVSKY:** YOU DON'T THINK THAT'S TRUE.

17

18 **DR. JOHN SCHUNHOFF:** I THINK THAT EACH OTHER HOSPITAL HAD THEIR
19 STANDARD. BUT PART OF WHAT NEEDS TO BE ACCOMPLISHED IN
20 RESPONSE TO THE THE AUDITOR-CONTROLLER'S REPORT IS TO
21 STANDARDIZE IT ACROSS THE ENTIRE SYSTEM. I GUESS I WOULD BE
22 VERY SURPRISED IF OLIVE VIEW, L.A.C.+U.S.C., AND HARBOR HAD
23 EXACTLY THE SAME STANDARDS AND EXACTLY THE SAME TEST.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** I BET THEY HAVE EXACTLY THE SAME STANDARD. I BET
2 THEY DO.

3

4 **SUP. BURKE, CHAIR:** THIS WAS A HARBOR STANDARD THAT WAS
5 UTILIZED AT KING, RIGHT?

6

7 **SUP. MOLINA:** WAIT A MINUTE. WE SHOULDN'T BE GUESSING THIS. WHY
8 ARE WE SITTING HERE GUESSING?

9

10 **SUP. BURKE, CHAIR:** WELL LET ME ASK THE QUESTION. EVERYBODY'S
11 ASKED QUESTIONS. WAS IT HARBOR THAT WAS IN CHARGE OF
12 ESTABLISHING THE TESTING STANDARDS? I WENT OUT THERE AND
13 LOOKED AT THEIR -- THEY GO FROM PLACE TO PLACE. AND MAYBE YOU
14 SHOULD EXPLAIN HOW THIS HAPPENS AND WHAT EACH STATION TESTS.
15 NOW HARBOR SET UP THOSE STATIONS, RIGHT?

16

17 **VIVIAN BRANCHICK:** SINCE I WAS NOT PART OF THE METRO CARE
18 STRUCTURE, I UNDERSTOOD THAT IT WAS METRO CARE MANAGEMENT TEAM
19 WHO WAS OVERSEEING THE COMPETENCY TRAINING INITIALLY AT M.L.K.

20

21 **SUP. BURKE, CHAIR:** SO IT WOULD BE THE SAME AS HARBOR NOW.

22

23 **SUP. YAROSLAVSKY:** NO, THAT'S NOT WHAT SHE SAID. AND I GUESS
24 THE TIME HAS COME TO KIND OF EXPOSE SOMETHING THAT'S BEEN KIND
25 OF NOT TALKED ABOUT QUITE OPENLY AND THAT IS THAT IT'S NOT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CLEAR WHAT THE RELATIONSHIP BETWEEN HARBOR AND KING WAS DURING
2 THAT TIME WHEN THEY WERE SUPPOSED TO BE TAKEN OVER, WHEN THE
3 BOARD INSTRUCTED THAT HARBOR TAKE IT OVER. AND THERE'S A LOT
4 OF -- WE WON'T GET INTO IT TODAY, BUT THERE'S A LOT OF STUFF
5 ABOUT EVEN DOCTORS AT HARBOR AND ADMINISTRATORS AT HARBOR WHO
6 WERE FRUSTRATED THAT THEY WEREN'T GIVEN THE KIND OF -- THAT
7 THEY DIDN'T HAVE THE KIND OF AUTHORITY THAT THE BOARD THOUGHT
8 THEY WERE GOING TO HAVE. AND THERE WAS DISCUSSION ABOUT THAT
9 AT THE TIME. SO I DON'T KNOW WHERE THIS FITS INTO THE
10 COMPETENCY TESTING PIECE, BUT IF IT RELATES TO -- IF IT'S
11 SIMILAR TO ANY OF THE OTHER THINGS THAT WERE GOING ON BETWEEN
12 HARBOR AND KING DURING THE METRO CARE DAYS, THE EARLY METRO
13 CARE DAYS, THAT WAS A FIASCO.

14

15 **SUP. BURKE, CHAIR:** BUT YOU HAD THE PERSON WHO WAS IN CHARGE OF
16 NURSING AT HARBOR --

17

18 **SUP. MOLINA:** YVONNE, THEY LIED.

19

20 **SUP. BURKE, CHAIR:** WAIT A MINUTE. JUST SECOND NOW. THE PERSON
21 THAT I TALKED TO IS THE PERSON WHO WAS AT HARBOR WHO WAS IN
22 CHARGE AT KING AT THAT TIME.

23

24 **SUP. MOLINA:** AND THEY TOLD YOU THEY PASSED ALL THE TESTS.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE, CHAIR:** NO, THEY DID NOT TELL ME THEY PASSED ALL
2 THEIR TESTS. I ONLY WENT THERE BEFORE THE DAY OF THE TESTING.
3 AND I SAW EACH ONE OF THE STATIONS. AND I SAW THE PEOPLE WHO
4 WERE BEING OSTENSIBLY PREPARING FOR THE TEST. IT WAS A LARGE
5 GROUP. THEY WENT FROM STATION TO STATION. NO ONE TOLD ME
6 WHETHER OR NOT THEY PASSED.

7

8 **SUP. MOLINA:** THEY CAME HERE AND LIED TO US. THEY CAME HERE AND
9 TOLD US THEY ALL PASSED.

10

11 **SUP. BURKE, CHAIR:** AND THE DAY BEFORE THE TEST THE PERSON WHO
12 WAS IN CHARGE OF NURSING AT HARBOR WAS THERE THAT I TALKED TO.
13 AND I'VE TALKED TO HER, I DON'T KNOW WHETHER SHE IS STILL AT
14 HARBOR, HAS SHE LEFT? SHE'S STILL THERE.

15

16 **SUP. MOLINA:** CAN I GO BACK ON MY TIME BECAUSE THIS IS
17 CONFUSING TO ME? LOOK, VIVIAN, I WANT TO UNDERSTAND ONE THING.
18 MR. SCHUNHOFF JUST SAID THAT NEW NURSES THAT COME IN MAY NOT
19 HAVE BEEN TESTED. NOW, THAT'S AN IRRESPONSIBLE STATEMENT AS
20 FAR AS I'M CONCERNED. WHY WOULD WE HIRE SOMEBODY THAT HASN'T
21 PASSED A TEST?

22

23 **VIVIAN BRANCHICK:** A NEW HIRE OR A NEW ORIENTEE GOES THROUGH A
24 COMPETENCY TESTING AND ORIENTATION AT EACH FACILITY.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** I UNDERSTAND. IF THEY GO THROUGH IT, DOES THAT
2 MEAN THEY PASSED?

3

4 **VIVIAN BRANCHICK:** YES, IF THEY PASS THE SERIES, YES, THEY
5 WOULD BE CONSIDERED AS PASSED.

6

7 **SUP. MOLINA:** IF THEY DON'T PASS, WE DON'T HIRE THEM, CORRECT?
8 OR DO WE HIRE PEOPLE THAT CANNOT PASS TESTS?

9

10 **VIVIAN BRANCHICK:** WELL, WE HAVE OUR ORIENTATION POLICY. RIGHT
11 NOW WE GIVE THEM 30 DAYS TO COMPLETE THE ASSESSMENT AND THE
12 COMPETENCY TRAINING.

13

14 **SUP. MOLINA:** ALL RIGHT, SO IN 30 DAYS, HOW MANY TIMES CAN THEY
15 TAKE THE SAME TEST?

16

17 **VIVIAN BRANCHICK:** THE PRACTICE IS THEY ARE ALLOWED TO TAKE, TO
18 RETEST TWICE, AND THEN THEY ARE REFERRED TO --

19

20 **SUP. MOLINA:** THIS IS THE ANSWER TO YOUR QUESTION. SO EVEN
21 TODAY THEY ARE ALLOWED TO RETAKE THE TEST QUITE OFTEN.

22

23 **SUP. YAROSLAVSKY:** TWICE.

24

25 **SUP. ANTONOVICH:** BUT SHE SAID TWICE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** SO THAT'S THREE TIMES TOTAL.

3

4 **SUP. MOLINA:** LET ME JUST ASK, JUST TO CLARIFY THE QUESTION
5 SOMEWHAT. EVEN TODAY, IN THE REMEDIATION, ARE THEY BASICALLY
6 TOLD "GEE, YOU MISSED WHAT 2 PLUS 2 IS, IT REALLY IS 4" AND
7 THEN THEY GET TO RETAKE THAT MATH QUESTION? YES OR NO?

8

9 **VIVIAN BRANCHICK:** YES.

10

11 **SUP. MOLINA:** THANK YOU. SO THAT ANSWERS YOUR QUESTION, ZEV.
12 YES, THEY ARE TAKING IT TWO TO THREE TIMES AND THE REMEDIATION
13 IS THAT THEY TELL THEM WHAT THE ANSWER IS.

14

15 **SUP. YAROSLAVSKY:** BY THE WAY, CAN YOU TAKE -- IS THIS THE SAME
16 WAY IT'S DONE AT ALL THE OTHER HOSPITALS? YOU GET TWO TIMES?
17 YOU GET ONE SHOT AND THEN TWO REPEATS? AT COUNTY U.S.C., IF
18 YOU GET A COMPETENCY EXAM AT OLIVE VIEW OR AT HARBOR OR AT
19 COUNTY U.S.C. AND YOU FAIL THE FIRST ONE OR YOU FAIL THE
20 STATION, DO YOU GET TWO MORE SHOTS? IS THIS A SYSTEM-WIDE?

21

22 **VIVIAN BRANCHICK:** YES. THERE IS NO SYSTEM-WIDE POLICY ON HOW
23 MANY TIMES A NURSE CAN RETEST AND BE REMEDIATED. SO THAT'S ONE
24 OF OUR ACTION PLANS, IS TO IMPLEMENT A STANDARDIZED METHOD.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** SO WHERE DO THE TWO --

2

3 **VIVIAN BRANCHICK:** THE PRACTICE, WHICH IS DIFFERENT FROM
4 POLICY, THE PRACTICE THAT IS DIFFERENT AT HARBOR IS TAKE THE
5 TEST--

6

7 **SUP. MOLINA:** AND AT COUNTY L.A.C.+U.S.C.

8

9 **VIVIAN BRANCHICK:** ONCE, IF THEY FAIL, THEY GET REMEDIATED.
10 THEY TAKE IT AGAIN. AND MOST OF THEIR PEOPLE PASS.

11

12 **SUP. YAROSLAVSKY:** AND IF THEY FAIL THE SECOND TIME?

13

14 **VIVIAN BRANCHICK:** IF THEY FAIL AGAIN AT THE THIRD TIME THEY
15 ARE REFERRED TO GO TO A CLASS.

16

17 **SUP. YAROSLAVSKY:** NO. THEY FAIL THE SECOND TIME. THEY FAIL THE
18 FIRST. THEY GET REMEDIATED. THEY TAKE THE TEST. THEY FAIL THE
19 SECOND TIME. NOW WHAT HAPPENS?

20

21 **VIVIAN BRANCHICK:** ALL RIGHT. THEY GO TO A CLASS THAT'S
22 SPECIFIC TO THAT TESTING STATION THAT THEY MISSED. AND THEN
23 THEY TAKE THE TEST.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** OKAY. AND THEN THEY TAKE THE TEST AGAIN. AND
2 IF THEY FLUNK THE THIRD TIME, WHAT HAPPENS?

3

4 **VIVIAN BRANCHICK:** THEY ARE REFERRED TO PERFORMANCE MANAGEMENT.

5

6 **SUP. YAROSLAVSKY:** WHAT DOES THAT MEAN?

7

8 **VIVIAN BRANCHICK:** THAT'S HUMAN RESOURCES PERFORMANCE
9 MANAGEMENT DIVISION WHERE THEY TAKE ACTION AND MAKE
10 RECOMMENDATIONS AS TO WHERE THE OUTCOME OF THAT -- WOULD THAT
11 NURSE BE REASSIGNED OR TAKEN AWAY FROM A PATIENT CARE AREA.

12

13 **SUP. MOLINA:** AMAZING.

14

15 **VIVIAN BRANCHICK:** OR REMOVED FROM COUNTY SERVICE.

16

17 **SUP. MOLINA:** OKAY, VIVIAN. LET ME FOLLOW THIS UP A LITTLE BIT
18 MORE ONLY BECAUSE THE OTHER PART THAT IS BOTHERSOME TO ME IS
19 THAT IT SAYS BY OCTOBER 31, D.H.S. O.N.A. WILL REVIEW M.L.K.
20 M.A.C.C. COMPETENCY TESTING AND ADMINISTER NEW COMPETENCY
21 TESTING. SO WHAT IS THE NEW ONE? YOU JUST TOLD US WHAT THE OLD
22 ONE IS. WHAT'S THE NEW ONE?

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **VIVIAN BRANCHICK:** OUR GOAL IS TO ESTABLISH AND DEVELOP A
2 STANDARDIZED COMPETENCY TRAINING PROGRAM. BUT BECAUSE THAT IS
3 GOING TO TAKE TIME --

4

5 **SUP. MOLINA:** BUT IT'S DUE.

6

7 **VIVIAN BRANCHICK:** WE FELT IT WOULD BE APPROPRIATE TO CONDUCT A
8 RETESTING OF THE M.L.K. M.A.C.C. STAFF RIGHT NOW WITH A
9 DEADLINE OF OCTOBER 31ST.

10

11 **SUP. MOLINA:** OF 2009.

12

13 **VIVIAN BRANCHICK:** 2008.

14

15 **SUP. MOLINA:** OKAY. SO YOU ARE GOING TO, BY OCTOBER 31ST OF
16 THIS YEAR, YOU'RE GOING TO TEST ALL OF THE M.L.K. M.A.C.C.
17 NURSES.

18

19 **VIVIAN BRANCHICK:** YES.

20

21 **SUP. MOLINA:** ALL RIGHT. BUT YOU ARE NOT GOING TO BEGIN A
22 SYSTEM-WIDE PROCESS UNTIL AFTER JUNE 30TH, RIGHT?

23

24 **VIVIAN BRANCHICK:** NO. CONCURRENTLY WHAT I AM DOING IS -- WHICH
25 I ALREADY HAVE A PLAN -- OUR GOAL IS TO DEVELOP A THOROUGH AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 COMPREHENSIVE COMPETENCY TRAINING PROGRAM FOR ALL OF OUR
2 NURSES. THIS PROGRAM WILL BE USED FOR BOTH OUR COUNTY
3 EMPLOYEES AND REGISTRY EMPLOYEES, AND IT WILL INCORPORATE
4 REGULATORY STANDARDS AS WELL AS BEST PRACTICE STANDARDS IN THE
5 INDUSTRY.

6

7 **SUP. MOLINA:** YOU KNOW, VIVIAN, THE PROBLEM THAT I HAVE WITH
8 THAT IS THAT'S OUR ASSUMPTION TODAY. I MEAN, I'M ON THIS SIDE
9 OF IT. I KNOW NOTHING ABOUT NURSE TESTING AT ALL. I REALLY
10 DON'T. BUT MY ASSUMPTION WOULD BE THAT IT WOULD HAVE THOSE
11 BASIC SET OF STANDARDS IN THERE. SO YOU'RE GOING TO
12 INCORPORATE THEM FOR NEXT YEAR, FOR THE NEXT TEST.

13

14 **VIVIAN BRANCHICK:** CORRECT. WE WILL DEVELOP ALL OF THOSE IN
15 CONJUNCTION WITH OUR INTERNAL FACILITY-SPECIFIC COMPETENCY
16 TRAINING. IT IS CRITICAL THAT WE INCORPORATE THOSE FACILITY
17 SPECIFIC AND UNIT SPECIFIC INTO OUR SYSTEM-WIDE PROGRAM.

18

19 **SUP. MOLINA:** I JUST DON'T UNDERSTAND WHY WHEN WE'RE RUNNING
20 THE MOST ESSENTIAL SAFETY NET, AND IF IT WERE ANY OTHER
21 HOSPITAL, AND IF I'M GOING IN AND AGAIN TAKING MY MOTHER TO
22 THIS HOSPITAL, WHY WOULD I NOT FEEL THAT THOSE NURSES SHOULD
23 BE TRAINED TO THE INDUSTRY STANDARD AND THE COMPETENCY
24 STANDARD, NOT TO WAIT UNTIL NEXT JUNE WHEN YOU'RE GOING TO
25 CONVENE THE TASKFORCE TO REVIEW IT, AND THEN NEXT OCTOBER TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DO THE SYSTEM-WIDE TESTING. I DON'T UNDERSTAND WHY IT CAN'T BE
2 DONE NEXT WEEK. HOW HARD WOULD IT BE TO KNOW WHAT THE INDUSTRY
3 STANDARD IS?

4

5 **VIVIAN BRANCHICK:** ONE OF THE RECOMMENDATIONS OF THE REPORT IS
6 TO DO A DETAILED ASSESSMENT. SO IN ORDER FOR US TO DEVELOP A
7 SYSTEM-WIDE PROGRAM, WE NEED TO CONDUCT A DETAILED ANALYSIS
8 AND ASSESSMENT OF WHAT WE NEED, OF EACH HOSPITAL SPECIFIC AND
9 FACILITY SPECIFIC. AND WE NEED TO INCORPORATE ALL THOSE.

10

11 **SUP. MOLINA:** VIVIAN, I UNDERSTAND THAT. FOR THE BURN UNIT,
12 YES. THAT MIGHT TAKE LONGER. WE HAVE ONE BURN UNIT IN THE
13 ENTIRE COUNTY AT L.A. COUNTY U.S.C. AND MORE THAN LIKELY WHEN
14 YOU DEAL WITH A PEDIATRIC BURN PATIENT AS COMPARED TO AN ADULT
15 THERE ARE DIFFERENCES. AND THERE ARE PROBABLY A SEPARATE SET
16 OF STANDARDS, RIGHT, THAT YOU WOULD USE. BUT A PEDIATRIC NURSE
17 AT L.A. COUNTY U.S.C. SHOULD BE AS COMPETENT AS THE NURSE AT
18 OLIVE VIEW OR HARBOR. THEY SHOULD BE THE SAME. NOW, IF THERE'S
19 A NEW PIECE OF EQUIPMENT FOR THE PEDIATRIC NURSE AT U.S.C.,
20 OKAY. BUT OTHER THAN THAT, I CANNOT SEE WHY THOSE STANDARDS
21 SHOULD NOT BE THE SAME BY THE END OF THIS WEEK. I MEAN YOU
22 SHOULD READ THEM AND YOU WOULD MATCH THEM. RIGHT? WHY SHOULD
23 THEY BE DIFFERENT?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **VIVIAN BRANCHICK:** SUPERVISOR, IT TAKES A LITTLE BIT MORE TIME
2 TO DO AN ASSESSMENT.

3

4 **SUP. MOLINA:** VIVIAN, I UNDERSTAND THAT IF THIS WAS THE YEAR
5 THAT WE WERE STARTING OUR HOSPITALS, BUT WE ARE TALKING ABOUT
6 THIS HAS BEEN AN ONGOING PROCESS. WE HAVE POINTED OUT TO THE
7 PROBLEM WELL OVER A YEAR AND A HALF AGO WHEN IT WAS THIS TIME
8 WHEN WE WERE CLOSED DOWN AT M.L.K. WE KNEW THIS PROBLEM. AND
9 WHERE WE ARE, IT TOOK AN AUDITOR TO GO THROUGH AFTER HAVING TO
10 LISTEN TO MIKE HENRY MICKEY MOUSE WITH ALL OF THESE RECORDS
11 ABOUT THEY'RE TESTING. THEY'RE GOING TO BE TESTED, THE
12 COMPETENCY IS THERE, THE DISCIPLINE'S GOING TO HAPPEN, IT'S
13 GOING TO HAPPEN, IT'S GOING TO HAPPEN. WE'RE GOING TO DO
14 SOMETHING WITH THEM. I'VE HAD TO LISTEN TO ALL OF THIS. I
15 DON'T UNDERSTAND WHY YOU CAN'T DELIVER IT BY NEXT WEEK. IT
16 SHOULDN'T BE THAT COMPLICATED. WHY SHOULD YOU CONVENE A
17 TASKFORCE, ACCORDING TO YOUR DOCUMENT, NEXT JUNE TO TELL ME
18 WHAT COMPETENCY IS BY OCTOBER OF NEXT YEAR? I DON'T UNDERSTAND
19 THAT, BILL. DOES THAT MAKE SENSE TO YOU?

20

21 **VIVIAN BRANCHICK:** OUR TIMELINE FOR COMPLETING THE ASSESSMENT
22 AND DEVELOPMENT OF STANDARDS, COMPETENCY STANDARDS AS WELL AS
23 THE NUMBER OF TIMES TO REVISE THE POLICY AND THE NUMBER OF
24 TIMES A NURSE CAN TEST AND RETEST IS MARCH OF 2009.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** I UNDERSTAND. AT M.L.K. IT'S DIFFERENT THOUGH.
2 ACCORDING TO THIS. ITEM NO. 13.

3

4 **VIVIAN BRANCHICK:** M.L.K. WILL BE DONE AS AN INTERIM STEP BY
5 OCTOBER 31ST JUST TO RESPOND TO THE PERCEPTION THAT WE NEED TO
6 ENSURE THAT OUR NURSES ARE COMPETENT. SO WE ARE GOING TO DO AN
7 INTERIM STEP. WE ARE GOING TO TEST THEM. AND THEN CONCURRENTLY
8 WE WILL BE DEVELOPING THE COMPETENCY FOR SYSTEM-WIDE. AND THE
9 M.L.K. NURSES WILL AGAIN BE RETESTED ONCE WE HAVE THAT PROGRAM
10 IN PLACE AND WITH A TIMELINE OF JUNE, ALL OF THE NURSES WITHIN
11 THE COUNTY AT ALL D.H.S. FACILITIES, INCLUDING M.L.K., WOULD
12 HAVE COMPLETED AND PASSED THE COMPETENCY.

13

14 **SUP. MOLINA:** OF NEXT YEAR.

15

16 **VIVIAN BRANCHICK:** YES.

17

18 **SUP. MOLINA:** OF NEXT YEAR.

19

20 **VIVIAN BRANCHICK:** I'M ASKING FOR THAT TIME IN ORDER TO
21 COMPLETE THE TESTING OF ALL OF THE NURSES.

22

23 **SUP. MOLINA:** I UNDERSTAND. IT IS JUST AWKWARD THAT YOU CAN'T
24 FIGURE OUT WHAT A SET OF STANDARDS ARE FOR A PEDIATRIC NURSE.
25 I COULD UNDERSTAND FOR A SPECIALTY NURSE. BUT WHEN YOU HAVE A



**The Meeting Transcript of
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1 BASIC LINE, I DON'T UNDERSTAND WHY THERE SHOULD BE SOMETHING
2 SEPARATE FOR M.L.K. PEDIATRIC NURSES. LAST THING I'M GOING TO
3 ASK ABOUT THIS. IS VIVIAN IN CHARGE OF THIS OR NOT?

4

5 **DR. JOHN SCHUNHOFF:** IN TERMS OF SETTING THE STANDARDS AND
6 ASSURING THAT THE COMPETENCY TESTING'S DONE?

7

8 **SUP. MOLINA:** OF BEING IN CHARGE OF IT.

9

10 **DR. JOHN SCHUNHOFF:** YES.

11

12 **SUP. MOLINA:** SHE'S NOT GOING TO GET VETOED BY YOU OR MIKE
13 HENRY ON ANY OF THIS?

14

15 **DR. JOHN SCHUNHOFF:** NO, SHE'S NOT.

16

17 **SUP. MOLINA:** IS THAT CORRECT?

18

19 **DR. JOHN SCHUNHOFF:** SUPERVISOR, I THINK THE ONE THING THAT
20 VIVIAN IS NOT IN CHARGE OF IS THE POLICY THAT WILL HAVE TO GO
21 INTO THE PERSONNEL POLICY THAT RELATES TO WHAT HAPPENS IF A
22 PERSON DOESN'T PASS TWICE. WE HAVE TO HAVE THAT PUT INTO A
23 POLICY SO THAT WHEN SOMEONE DOESN'T PASS TWICE, WE'RE ABLE TO
24 THEN GO --

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** WELL HERE'S THE POLICY. WHY DON'T WE JUST FIND
2 THEM THE FRONT DOOR AND TELL THEM TO GO APPLY AT SOME OTHER
3 HOSPITAL?

4

5 **DR. JOHN SCHUNHOFF:** I'M TALKING ABOUT PEOPLE EXISTING IN THE
6 SYSTEM.

7

8 **SUP. MOLINA:** SIR, I DON'T MEAN TO BE DISRESPECTFUL, BUT IF
9 YOU'VE BEEN WORKING HERE FOR 20 YEARS AND YOU CAN'T PASS YOUR
10 BASIC COMPETENCY TEST THE THIRD TIME, HONESTLY, HONESTLY, THEY
11 SHOULDN'T BE A NURSE.

12

13 **DR. JOHN SCHUNHOFF:** BUT SINCE WE DO NOT HAVE A WRITTEN POLICY
14 ON THAT, WE NEED TO WRITE THAT DOWN. AND WE'D BE ABLE TO USE
15 IT AND TO PROMULGATE IT.

16

17 **SUP. MOLINA:** I KNOW, BUT I'VE JUST SUGGESTED YOUR POLICY. I
18 MEAN, I DON'T KNOW WHAT YOU WANT TO TELL ME, THAT SHOULD GIVE
19 THEM TO MIKE HENRY AND HOPEFULLY THEY CAN FIND THEM A CLERK
20 TYPIST III POSITION? IS THAT WHAT YOU'RE SUGGESTING? WHICH
21 WE'VE DONE IN THE PAST, BY THE WAY.

22

23 **SUP. BURKE, CHAIR:** WE HAVE DONE IT.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. JOHN SCHUNHOFF:** NO. I JUST WANTED TO BE CLEAR WHEN YOU
2 ASKED IF VIVIAN WAS IN CHARGE. SHE IS IN CHARGE OF ALL THE
3 COMPETENCY TESTING.

4

5 **SUP. MOLINA:** I'D LIKE TO ALSO KNOW UNDER THIS IS THAT I TRUST
6 THAT SHE WILL KNOW WHAT TO DO. NOW I'M GOING TO HOLD HER TO
7 THESE STANDARDS. I THINK THESE TIMELINES ARE REALLY SLOW. BUT
8 I DON'T WANT TO HEAR LATER ON THAT SHE'S NOT IN CHARGE OF
9 STANDARD-WIDE, SYSTEM-WIDE TESTING. SO AT LEAST I CAN HOLD
10 SOMEBODY ACCOUNTABLE FOR THIS INSTEAD OF HAVING TO LISTEN TO
11 THE HARBOR PEOPLE OR THE L.A. COUNTY U.S.C. PEOPLE. I WILL
12 KNOW ONCE AND FOR ALL THAT ALL OF OUR NURSES PASSED THEIR
13 COMPETENCY TESTS AND THAT I CAN HOLD HER ACCOUNTABLE TO IT OR
14 NOT, CORRECT?

15

16 **DR. JOHN SCHUNHOFF:** YES.

17

18 **C.E.O. FUJIOKA:** AND, SUPERVISOR, WHEN IT COMES TO COMPETENCY
19 TESTING, I HAVE NO VETO POWER OVER THAT. THAT'S THE DEPARTMENT
20 WHO ADMINISTERS THOSE PARTICULAR TESTS. THE DEPARTMENT OF
21 HUMAN RESOURCES HAVE NO VETO POWER.

22

23 **SUP. MOLINA:** I KNOW. BUT VIVIAN BRANCHICK WAS GIVEN THIS JOB,
24 IF I REMEMBER CORRECTLY, OVER FIVE YEARS AGO ALMOST. SINCE
25 THEN SHE'S NOT BEEN IN CHARGE OF ALL OF THIS BASIC



**The Meeting Transcript of
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1 STANDARDIZED TESTING, SYSTEM-WIDE TESTING. I DON'T KNOW WHAT
2 PURPOSE SHE'S SUPPOSED TO, WHAT ROLE SHE'S SUPPOSED TO HAVE IF
3 IT CAN'T EVEN BE THAT.

4

5 **C.E.O. FUJIOKA:** UNDERSTOOD.

6

7 **SUP. MOLINA:** SO WE'RE DOING IT NOW FOR THE VERY FIRST TIME.

8

9 **C.E.O. FUJIOKA** I DON'T BELIEVE OUR DEPARTMENT HAS EVER VETOED
10 **ANY COMPETENCY TESTS. WE DON'T HAVE THAT AUTHORITY.**

11

12 **>>SUP. KNABE:** IN ADDITION TO, I WOULD SAY THE COMPETENCY ISSUE
13 AND THE POLICIES, I GUESS THE ONE QUESTION I HAVE: IS THERE
14 GOING TO BE SOMETHING INVOLVED, AS PART OF THIS OVERALL
15 POLICY, SOME SORT OF CHECK AND BALANCE SYSTEM? IN OTHER WORDS,
16 WHAT I'M CONCERNED ABOUT IS WITH EVERYONE'S HANDS IN THE PIE,
17 HOW IS IT THAT WE MISSED WHAT THE AUDITOR-CONTROLLER FOUND? SO
18 THAT HAS TO BE A PIECE OF THE PUZZLE, AS WELL, THAT HAS TO BE
19 SOLVED SO THAT WE DON'T HAVE THIS ONGOING SITUATION, THAT WE
20 HAVE CHECKS AND BALANCES, THAT IT'S DEFINED. YOU DON'T PASS IT
21 TWICE, WHATEVER HAPPENS, HAPPENS. WHATEVER THAT POLICY IS. BUT
22 THERE'S A CHECK AND BALANCE. THAT IT DOESN'T END UP IN
23 SOMEBODY ELSE'S INBOX FOR SOMEBODY ELSE TO HANDLE. THE
24 OUTCOMES ARE VERY, VERY SPECIFIC. SO I WOULD HOPE THAT THAT
25 WOULD BE A PART OF IT. BECAUSE YOU HAVE TO ADMIT WHEN YOU LOOK



**The Meeting Transcript of
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1 AT THE AUDITOR-CONTROLLER'S REPORT, WITH EVERYBODY THAT
2 TOUCHED THIS, THERE WERE A LOT OF FOLKS THAT OVERLOOKED IT.
3 AND SO THERE HAS TO BE SOMETHING IN THERE FROM A MONITORING
4 STANDPOINT, FROM A CHECKS AND BALANCES STANDPOINT THAT THIS
5 ISN'T ALLOWED TO HAPPEN. AND JUST ONE FINAL QUESTION FROM MY
6 PERSPECTIVE. ONCE AGAIN, WE TALKED ABOUT ONE SPECIFIC
7 HOSPITAL. BUT JUST TO HEAR IT AGAIN, THE NURSES AND OTHERS
8 THAT HAVE BEEN TRANSFERRED TO OTHER COUNTY HOSPITALS OUT OF
9 THE M.L.K. WORKFORCE, THEY HAVE BEEN TESTED FOR COMPETENCY AND
10 THEY ARE COMPETENT, IS THAT CORRECT?

11

12 **C.E.O. FUJIOKA:** THAT'S CORRECT.

13

14 **SUP. BURKE, CHAIR:** I'D JUST LIKE TO GET A REAL UNDERSTANDING
15 IN TERMS OF THE TESTING MECHANISM. DO YOU HAVE REGULAR TESTING
16 THAT OCCURS AT EACH ONE OF THE HOSPITALS AT A PARTICULAR TIME?

17

18 **VIVIAN BRANCHICK:** SUPERVISOR, THE TESTING AND COMPETENCY OF
19 ALL NURSES IN EACH FACILITY IS UNDER THE PURVIEW AND
20 RESPONSIBILITY OF THE FACILITY CHIEF NURSING OFFICER. AND THEY
21 DO HAVE ANNUAL TESTING AND COMPETENCY TRAINING. IT'S DONE
22 ANNUALLY. AND THEY GO THROUGH THE SAME TESTING STATIONS.

23

24 **SUP. BURKE, CHAIR:** SO THE STATIONS ARE THE SAME FOR EVERY
25 FACILITY?



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1

2 **VIVIAN BRANCHICK:** NO. BECAUSE WE DO NOT HAVE --

3

4 **SUP. BURKE, CHAIR:** I DON'T MEAN IN TERMS OF SPECIALTY. NOT
5 SPECIALTY. I MEAN THE STATIONS. SOME OF THEM DEAL WITH THE LAW
6 IN TERMS OF WHAT YOU ARE REQUIRED TO KNOW AND TO DO AS A
7 NURSE. SOME OF THEM DEAL WITH MEDICINES AND SOME OF THOSE
8 THINGS. OTHERS DEAL WITH THE PRACTICAL GIVING THE SHOT, ALL OF
9 THOSE THINGS OR TAKING THE BLOOD. SO EACH ONE OF THOSE
10 STATIONS, ASIDE FROM SPECIALTY TRAINING, IS THERE A REASON WHY
11 WE CAN'T HAVE THE SAME STATIONS THROUGHOUT THE ENTIRE SYSTEM
12 AND HAVE SOMEONE WHO SETS UP THE QUALIFYING FOR EACH ONE OF
13 THOSE STATIONS? AND IS THAT WHAT YOU'RE GOING TO DO?

14

15 **VIVIAN BRANCHICK:** YES. YES, THAT'S THE GOAL. ALTHOUGH WE DON'T
16 HAVE CONSISTENT APPROACH RIGHT NOW, THERE ARE CERTAIN STATIONS
17 THAT ARE THE SAME, SUCH AS THE MEDICATION SAFETY, INFECTION
18 CONTROL AND A COUPLE OF OTHERS. BUT THE GOAL IS TO HAVE A
19 CONSISTENT STANDARD, CONSISTENT SET OF EXPECTATIONS FOR ALL OF
20 THE NURSES AT ALL OF OUR FACILITIES.

21

22 **SUP. BURKE, CHAIR:** BECAUSE YOU KNOW WHEN I READ THAT REPORT IN
23 TERMS OF INFECTION CONTROL, SINCE YOU MENTIONED IT, AND WHEN
24 YOU LOOK AT THAT SURVEY, IT WAS JUST OBVIOUS THAT THOSE NURSES
25 DID NOT KNOW THE INFECTION CONTROL PORTION OF IT. SO I THINK



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1 THAT -- I'VE ALWAYS WONDERED WHY WE DIDN'T HAVE ONE SYSTEM AND
2 DIDN'T ROTATE PEOPLE FROM ONE HOSPITAL TO THE OTHER SO THAT
3 THEY COULD MAKE SURE THERE'S A CONSISTENCY IN TERMS OF
4 PROCEDURES AS WELL AS SYSTEMS. THERE'S NO REASON WHY WE
5 SHOULDN'T HAVE A SYSTEM. AND I KNOW NO ONE WANTS TO ROTATE. NO
6 ONE WANTS TO GO TO KING. LET'S START WITH THAT. GETTING NURSES
7 TO GO TO KING, IT'S TOUGH TO DO. AND THIS NURSE OVER AT
8 HARBOR, I KNOW HOW SHE WAS UPSET ABOUT IT, HAVING TO GO TO
9 KING. BUT SHE WENT, EVENTUALLY. BUT SOMEHOW WE HAVE TO SET UP
10 SOME KIND OF ROTATION TO ASSURE THAT YOU HAVE THE SAME
11 STANDARDS. AND I KNOW THAT YOU'RE GOING TO LOOK AT IT IN TERMS
12 OF TESTING. AND YOU'LL MAKE SURE EVERYONE HAS THE SAME
13 STATIONS AND THE SAME QUESTIONS OR PROCEDURES THAT EACH NURSE
14 HAS TO PASS. NOW, THE NEXT THING AS I UNDERSTAND IT IS HARBOR.
15 THE REASON EVERYONE PASSES, IT'S NOT ONCE A YEAR. BUT THEY
16 HAVE A SYSTEM SET UP WHERE PEOPLE GO THROUGH REMEDIAL TRAINING
17 AND GO THROUGH TRAINING ON A REGULAR BASIS. HOW OFTEN DO THEY
18 DO IT THERE? IT'S TWO OR THREE TIMES A YEAR, ISN'T IT? AT
19 LEAST TWICE A YEAR.

20

21 **VIVIAN BRANCHICK:** I KNOW THE MINIMUM IS ONCE A YEAR. BUT THEY
22 COULD DO IT TWICE A YEAR IF THEY SO CHOOSE.

23

24 **SUP. BURKE, CHAIR:** AND IF IT'S THE STANDARD AT SOME PLACES
25 TWICE A YEAR, MAYBE WE NEED TO HAVE THAT STANDARD EVERYWHERE.



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1 BECAUSE THE NURSES PASS AT HARBOR. AND THEY PASS IT BECAUSE
2 THEY HAVE UPGRADING AND THEY HAVE CONSTANT TRAINING. AND THEY
3 ALSO HAVE CONSTANT TESTING. SO IF IT'S A SYSTEM IT SHOULD
4 OPERATE AS A SYSTEM.

5

6 **VIVIAN BRANCHICK:** CORRECT. AND SINCE I HAVE BEEN GIVEN THIS
7 ASSIGNMENT, I AM TAKING FULL RESPONSIBILITY FOR MAKING SURE
8 THAT WE DEVELOP A SET OF STANDARDS THAT ARE CONSISTENT
9 THROUGHOUT OUR FACILITIES. AND MY OFFICE WILL ALSO BE
10 RESPONSIBLE FOR MONITORING AND TRACKING OF THE RESULTS OF THE
11 COMPETENCY.

12

13 **SUP. BURKE, CHAIR:** AND I THINK THIS IS JUST THE START. WE
14 SHOULD HAVE A SYSTEM IN TERMS OF PROCUREMENT. WE SHOULD HAVE
15 SOME CONSISTENCY IN TERMS OF EQUIPMENT SO THAT YOU DO HAVE THE
16 SAME KIND OF EQUIPMENT AT EVERY HOSPITAL TO THE DEGREE IT'S
17 POSSIBLE. WE NEED TO HAVE A CONSISTENCY, JUST START AT
18 TESTING. BUT WE NEED TO MOVE TO OTHER AREAS, AS WELL. AND
19 MANAGEMENT IS ONE OF THEM. I AM REALLY SO DISAPPOINTED WHEN I
20 HEAR THAT YOU CAN HAVE A DIFFERENT STANDARD AT SOME PLACES
21 THAN OTHER PLACES. AND I HOPE THAT THAT'S NOT GOING TO EVER
22 HAPPEN AGAIN.

23



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1 **SUP. YAROSLAVSKY:** QUESTION, MR. FUJIOKA, DO WE HAVE A
2 DIFFERENT STANDARD FOR SHERIFF DEPUTIES WHEN THEY GO THROUGH
3 THE ACADEMY?

4

5 **C.E.O. FUJIOKA:** NO, WE DO NOT.

6

7 **SUP. ANTONOVICH:** DO WE HAVE DIFFERENT STANDARDS FOR THE FIRE
8 DEPARTMENT?

9

10 **C.E.O. FUJIOKA:** NO, WE DO NOT.

11

12 **SUP. ANTONOVICH:** DO WE HAVE DIFFERENT STANDARDS FOR MEDICAL
13 DOCTORS?

14

15 **C.E.O. FUJIOKA:** IN TERMS OF THE QUALIFICATIONS? THE
16 QUALIFICATIONS ARE SET. BUT NOT ONLY ARE THEY SET BY US, BUT
17 THEY ARE ALSO SET BY THE MEDICAL BOARD. SO A DOCTOR MUST MEET
18 CERTAIN REQUIREMENTS THAT ARE SPECIFIC TO A DISCIPLINE OR
19 SPECIALTY.

20

21 **SUP. ANTONOVICH:** WELL, A NURSE HAS PASSED A STATE BOARD TO BE
22 CERTIFIED. BUT IT APPEARS THAT BECAUSE THEY PASSED THE STATE
23 BOARD, THEY REALLY ARE NOT COMPETENT OTHERWISE THEY WOULD NOT
24 ALL BE -- WE WOULDN'T HAVE A GROUP FAILING THE EXAM AND THEN
25 CREATING A SPECIAL CLASS FOR A PARTICULAR MEDICAL FACILITY.



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1 HOW DO WE KNOW THAT THE MEDICAL DOCTOR IS COMPETENT TO ASSUME
2 THAT POSITION? OR DO WE HAVE TO WAIT UNTIL THERE'S A
3 MALPRACTICE CASE BEFORE WE DISCIPLINE? I DON'T KNOW, THE
4 QUESTION --

5

6 **C.E.O. FUJIOKA:** MEDICAL DOCTORS GO THROUGH A FAIRLY ELABORATE
7 SELECTION PROCESS THAT'S HANDLED BY SOME OF THE FACILITIES WHO
8 WE HAVE AFFILIATIONS WITH OR JUST EVEN THOSE THAT ARE HIRED
9 FOR THE COUNTIES IN OUR CLINICS OR COMP CENTERS. THEY GO
10 THROUGH A SELECTION PROCESS. WE DO VERIFY WHETHER OR NOT
11 THEY'VE PASSED, THEY'VE RECEIVED THE NECESSARY TRAINING AND
12 PASSED THE NECESSARY BOARDS SO THAT DOES OCCUR.

13

14 **SUP. ANTONOVICH:** ARE THERE OTHER POSITIONS THAT WE HAVE
15 DIFFERENT STANDARDS IN HIRING FOR THAT PARTICULAR POSITION?
16 WHAT I'M TALKING ABOUT, DO HAVE OTHER M.L.K. TYPE OF
17 EXCEPTIONS IN THE HIRING POLICIES? OR IS THE NURSING ONE THE
18 ONLY ONE THAT WE HAVE WHERE WE MAKE A DIFFERENTIATION AS TO
19 COMPETENCY?

20

21 **C.E.O. FUJIOKA:** PART OF THE DISCUSSION WITH VIVIAN CENTERED
22 AROUND THE TEST, THE BASIC COMPETENCY TEST. BUT ALSO, THE
23 COMPETENCY TEST THAT IS SPECIFIC TO A UNIT. THE EXAMPLE WAS
24 GIVEN, THE PEDIATRIC EXAMPLE WAS GIVEN. WITHIN A PEDIATRIC
25 SERVICE, THERE COULD BE HALF A DOZEN DIFFERENT SPECIALTIES. IF



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1 YOU NOW LOOK AT, SAY, OUR ANALYST SERIES. WE CAN HAVE AN
2 ADMINISTRATIVE ANALYST POSITION. WE HAVE THE STANDARD TEST
3 THAT APPLIES TO EVERYONE, A PERSON IS THEN PUT ON A LIST. AS
4 THAT PERSON IS CONSIDERED FOR EMPLOYMENT IN DIFFERENT
5 LOCATIONS, THAT LOCATION MAY TEST OR MAY ASK QUESTIONS OF THAT
6 INDIVIDUAL SPECIFIC TO THE FUNCTION PERFORMED BY THAT
7 INDIVIDUAL. A PERSON WORKING IN THE ASSESSOR'S OFFICE MAY BE
8 ASKED CERTAIN SKILLS THAT ARE SPECIFIC TO THE FUNCTION IN THAT
9 OFFICE, WHICH COULD BE DIFFERENT THAN SOMEONE WORKING IN THE
10 AUDITOR'S OFFICE.

11
12 **SUP. ANTONOVICH:** ABSOLUTELY.

13
14 **C.E.O. FUJIOKA:** THAT'S THE DIFFERENCE WITH THE SPECIALTIES.

15
16 **SUP. ANTONOVICH:** THAT REQUIREMENT WOULD BE THE SAME WHETHER
17 THAT PERSON WORKED IN THE ASSESSOR'S OFFICE IN THE ANTELOPE
18 VALLEY OR THE SOUTH BAY OR IN DOWNTOWN.

19
20 **C.E.O. FUJIOKA:** THE BASIC REQUIREMENTS ARE ABSOLUTELY THE
21 SAME. BUT WHEN IT COMES TO THOSE REQUIRED -- THAT'S WHAT
22 VIVIAN WAS MENTIONING. THERE IS A PARALLEL HERE. THAT A UNIT
23 SPECIFIC, THEN YOU HAVE THE TEST TO DETERMINE WHETHER OR NOT
24 THAT INDIVIDUAL WHO HAS PASSED THE GENERIC R.N. COMPETENCY
25 TEST HAS THE UNIT-SPECIFIC SKILLS TO PERFORM THE DUTIES OF



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1 THAT PARTICULAR SPECIALTY. THAT DOES OCCUR. THAT'S VERY, VERY
2 COMMON IN OUR SYSTEM. IT'S COMMON IN MANY DISCIPLINES, WHETHER
3 IT'S IN, COULD BE PHARMACY OR RADIOLOGY OR EVEN IN SOME
4 INSTANCES SOME OF OUR THERAPY PROGRAMS. IF SOMEONE IS
5 PROVIDING A THERAPEUTIC PROCEDURE IN A SPINAL CORD UNIT, IT
6 COULD BE ENTIRELY DIFFERENT THAN ONE DOING IT FOR SOMETHING
7 THAT'S MORE OF A BROKEN BONE OR ORTHOPEDIC. SO THERE ARE UNIT-
8 SPECIFIC COMPETENCIES THAT A PERSON WILL BE TESTED.

9

10 **SUP. ANTONOVICH:** BUT WE'VE GONE BEYOND THAT, IT APPEARS, WITH
11 MANY OF THESE NURSES FAILING THEIR EXAM. YOU GO BACK TO EVEN
12 THE BASICS. WALKING OVER A DYING PERSON WAITING TO GET IN TO
13 SEE THE PHYSICIAN.

14

15 **C.E.O. FUJIOKA:** THAT WAS JUST HORRIFIC. WHAT SUPERVISOR BURKE
16 IS MENTIONING AND THAT I THINK WHAT IS TRYING TO BE ACHIEVED
17 IS THERE SHOULDN'T BE A DIFFERENT SET OF STANDARDS FOR
18 DIFFERENT FACILITIES WHEN IT COMES TO CORE COMPETENCIES. THOSE
19 SHOULD BE ABSOLUTELY THE SAME. THE FACT THAT WE WORK IN SILOS
20 IS SOMETHING THAT'S NOT ACCEPTABLE WHEN IT COMES TO
21 ESTABLISHING THE COMPETENCIES OF OUR STAFF, REGARDLESS OF THE
22 DISCIPLINE. IN THAT RESPECT, THAT'S A GOAL THAT WE HAVE TO
23 ACHIEVE.

24



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1 **SUP. BURKE, CHAIR:** MAY I JUST SAY ONE THING? I THINK THAT
2 WE'RE NOT JUST DIRECTLY TALKING ABOUT WHAT IS THE ISSUE. SOME
3 OF THOSE PEOPLE WHO ARE NURSES, THEY PASSED THE TEST 20 YEARS
4 AGO AS FAR AS REGISTERED NURSES. AND SOMEHOW DURING THIS 20
5 YEARS, YOU MAY HAVE HAD NEW EQUIPMENT, NEW ALL KINDS OF NEW
6 THINGS. BUT THEY WERE ALLOWED TO SLIDE BY. AND IT'S A FACILITY
7 THAT HAD A FEW PEOPLE WHO WERE THERE FOR A LONG TIME AND WERE
8 GIVEN A LOT OF LEEWAY IN TERMS OF WHETHER OR NOT THEY WERE
9 REQUIRED TO CONTINUE TO TAKE A TEST. AND I'M NOT SURE THE
10 TESTS WERE GIVEN EVERY YEAR. MAYBE THEY WERE. BUT I DON'T
11 THINK SO. AND I THINK THAT SOME OF THOSE PEOPLE WERE THERE 20
12 YEARS AND WERE NEVER RETESTED. NOW, TODAY I ASSUME MOST OF
13 THOSE 20-YEAR NURSES ARE NOT THERE. BUT WE HAVE ALL OF THESE
14 NURSES WHO HAVE COME IN, EITHER VISITING NURSES OR WHO'VE COME
15 IN THROUGH SOME OF THESE TRAVEL GROUPS OR EVERYTHING ELSE, AND
16 WE DO HAVE TO TRY TO INSTITUTE THE KIND OF PROCEDURES THAT
17 WERE NOT INSTITUTED BEFORE. NOW, I DON'T KNOW WHETHER YOU HAVE
18 AT U.S.C. SOME OF THE NURSES WHO'VE BEEN THERE ALL THOSE 20 OR
19 30 YEARS, TOO. I DON'T KNOW WHETHER THEY'RE TESTED EVERY YEAR
20 OR NOT. THOSE ARE SOME OF THE THINGS THAT HAVE TO BE ANSWERED.

21

22 **SUP. ANTONOVICH:** LET ME, ON YOUR RECOMMENDATION NO. 4, WHY
23 DOES IT TAKE SO LONG TO REVIEW THE 99 PENDING LIFE SCAN
24 RESULTS AND THE 30 D.O.J. HITS?

25



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1 **MIKE HENRY:** SUPERVISOR ANTONOVICH, THE BASIC REASON IS THAT
2 THE ANALYSIS IS TWO PHASES. THE FIRST PHASE IS TO DETERMINE
3 WHETHER THERE IS A JOB, A NEXUS. AND THAT IS FAIRLY EASY TO
4 DO. BUT OUR COUNTY DOES NOT DISCRIMINATE AGAINST AN INDIVIDUAL
5 THAT HAS A CRIMINAL BACKGROUND. WE CAN'T, BY LAW, AND WE DO
6 NOT. THEREFORE ONCE A NEXUS IS DETERMINED, THEN WE HAVE TO GO
7 AND LOOK AT A NUMBER OF OTHER FACTORS: THE SEVERITY OF THE
8 PARTICULAR OFFENSE, THE TIMELINE IN TERMS OF WHEN IT HAPPENED,
9 JUST A NUMBER OF DIFFERENT THINGS THAT WE HAVE TO TAKE INTO
10 ACCOUNT TO DETERMINE WHETHER THIS PERSON IS EMPLOYABLE OR NOT.

11

12 **SUP. ANTONOVICH:** BUT HOW LONG DOES THAT TAKE?

13

14 **MIKE HENRY:** WELL, WE HAVE 99 CASES, ACTUALLY I THINK IT'S 129
15 CASES, THAT WE HAVE TO GO THROUGH THOSE FILES. NORMALLY IF WE
16 WERE DOING THIS AND WE GOT IT FOR A FIRST TIME, IT WOULDN'T
17 TAKE US LONG. BUT WE'RE GOING BACK AND LOOKING AT EACH FOLDER,
18 PERSONNEL JACKET, TO FIND OUT EXACTLY WHAT'S IN THERE, HOW THE
19 DEPARTMENT GOT TO THOSE DETERMINATIONS.

20

21 **SUP. ANTONOVICH:** BUT HOW LONG DOES IT TAKE FOR YOU TO DO EACH
22 FILE?

23

24 **MIKE HENRY:** I HAD 10 PEOPLE DEDICATED TO THIS, WHICH STARTED
25 LAST WEDNESDAY AFTER THE BOARD ORDERED. THEY WORKED THROUGH



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1 THE WEEKEND. AND AS OF YESTERDAY, THEY HAD COMPLETED 81 OF
2 THOSE PARTICULAR CASES.

3

4 **SUP. ANTONOVICH:** AND WHEN DO YOU ANTICIPATE THAT CONCLUDING?

5

6 **MIKE HENRY:** TO FINISH EVERYTHING, INCLUDING STEP 2, WE'RE
7 SAYING AT LEAST THREE WEEKS.

8

9 **SUP. ANTONOVICH:** BUT WHEN THIS FIRST BECAME APPARENT THAT
10 PEOPLE WITH CRIMINAL RECORDS WERE HIRED AND EMPLOYED IN
11 SENSITIVE POSITIONS, WHY DIDN'T WE IMMEDIATELY BEGIN THE
12 PROCESS TO IDENTIFY EACH ONE AND DETERMINE WHY AND TAKE
13 ACTION?

14

15 **MIKE HENRY:** I BELIEVE IF YOU GO BACK TO THE AUDITOR'S REPORT,
16 THEY IDENTIFIED THE 99 CASES. AND BASICALLY, BASED ON THE
17 INFORMATION THAT THEY HAD GOTTEN OUT OF THE DEPARTMENT'S
18 PERSONNEL FILES, HAD DETERMINED THAT THERE WAS NO JOB NEXUS.

19

20 **SUP. ANTONOVICH:** NO. BUT WHEN YOU FOUND OUT THAT WE WERE
21 HIRING -- HAD HIRED PEOPLE WITH CRIMINAL BACKGROUNDS, WHY
22 DIDN'T WE IMMEDIATELY GO THROUGH THOSE FILES? WHY WAS THERE A
23 DELAY BEFORE WE TOOK ACTION?

24



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1 **MIKE HENRY:** WELL, WHEN INDIVIDUALS ARE HIRED, THEY
2 AUTOMATICALLY GO THROUGH LIFE SCAN BY THE DEPARTMENTS. THE
3 DEPARTMENTS THEN GO THROUGH THE PROCESS OF MAKING THE
4 DETERMINATION OF WHETHER THE INDIVIDUAL IS EMPLOYABLE OR NOT.
5 SO FOR NEW HIRES THAT WAS DONE BY THE DEPARTMENT. FOR THOSE
6 THAT WERE PROMOTED OR TRANSFERRED, THEY ALSO WENT THROUGH THAT
7 PROCESS. AND I GUESS WHAT I'VE GOT TO TELL YOU IS THAT THE
8 DEPARTMENT HAD GONE THROUGH A PROCESS THAT ON THOSE 99 CASES,
9 THEY HAD DETERMINED THAT THERE WAS NO JOB NEXUS.

10

11 **SUP. ANTONOVICH:** BUT THEN WE FIND OUT THERE WAS.

12

13 **MIKE HENRY:** WELL, NOW WE HAVE TO GO THROUGH THOSE 99 CASES AND
14 FIND OUT HOW THEY GOT THERE TO MAKE THAT DETERMINATION. AND
15 ALSO TAKE IT A STEP FURTHER TO MAKE SURE THAT IN THE FILE OR
16 AVAILABLE TO US IS ALL THE OTHER INFORMATION THAT WOULD HAVE
17 SUPPORTED THAT PERSON BEING EMPLOYABLE OR NOT.

18

19 **SUP. ANTONOVICH:** FIRST ON THEIR FORM THEY WOULD SAY HAVE YOU
20 EVER BEEN CONVICTED OF A FELONY, RIGHT?

21

22 **MIKE HENRY:** CONVICTED OF A CRIME.

23

24 **SUP. ANTONOVICH:** SO IF THEY PUT NO, AND YOU HAVE THE
25 DOCUMENTATION FROM THE DEPARTMENT OF JUSTICE, WHY WOULDN'T YOU



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1 CALL THE INDIVIDUAL IN AT THAT TIME AND SAY, "THERE'S A
2 DISCREPANCY HERE." AND AT THE SAME TIME FIND OUT WHO HIRED
3 THEM.

4

5 **MIKE HENRY:** THAT'S WHAT SHOULD HAVE BEEN DONE AT THE TIME THAT
6 THAT OCCURRED. EITHER THE TRANSFER, THE HIRE, OR PROMOTION.
7 WHAT IS BEING ASKED OF US IS TO GO BACK AND LOOK AT THE
8 RECORDS TO DETERMINE HOW THE DEPARTMENT MADE THOSE DECISIONS
9 BACK A YEAR AGO AND TO ALSO THE EXTENT THAT THE INFORMATION'S
10 NOT AVAILABLE IN THE RECORDS GIVE YOUR BOARD A DETERMINATION
11 OF WHAT WOULD BE APPROPRIATE.

12

13 **SUP. ANTONOVICH:** ARE THESE INDIVIDUALS STILL EMPLOYED?

14

15 **MIKE HENRY:** YES.

16

17 **SUP. ANTONOVICH:** THEY'RE STILL EMPLOYED. AND IF THEY PUT ON
18 THEIR FORM THAT THEY WERE NOT CONVICTED OF A CRIME, THEY
19 FALSIFIED THEIR APPLICATION. WHY WOULD YOU NOT THEN SUSPEND
20 THAT PERSON FOR FALSIFICATION AND THEN DO YOUR INVESTIGATION?

21

22 **MIKE HENRY:** ONCE WE DETERMINE THAT THERE IS THE FALSIFICATION,
23 BECAUSE ONE OF THE THINGS THAT'S HAPPENED, SUPERVISOR, AND
24 IT'S HAPPENING MORE OFTEN, IS INDIVIDUALS ARE GOING BACK TO
25 COURT SOME TIME AFTER THEIR ORIGINAL CONVICTION AND THEY'RE



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1 GETTING THOSE RECORDS EXPUNGED. SO THE EMPLOYEE MAY HAVE
2 INFORMATION, OR THERE MAY BE INFORMATION IN THE COURT RECORD
3 THAT THE ACTUAL CONVICTION HAS BEEN EXPUNGED. IF IT'S BEEN
4 EXPUNGED, THEN WE CAN'T USE IT FOR EMPLOYMENT PURPOSES.

5

6 **SUP. ANTONOVICH:** BUT IF HE WAS CONVICTED AND HE INDICATED HE
7 WAS NOT ARRESTED FOR A CRIME, CONVICTED OF A CRIME, AND THAT
8 IS PRIOR TO THE COURT EXPUNGING IT, THEN HE OR SHE FALSIFIED.

9

10 **MIKE HENRY:** YES.

11

12 **SUP. ANTONOVICH:** AND WHY WOULD YOU NOT SUSPEND THE PERSON
13 UNTIL YOU HAVE IT CLARIFIED?

14

15 **MIKE HENRY:** I GUESS THAT THE SIMPLE ANSWER TO THAT IS WE HAVE
16 TO SUBSTANTIATE THAT FIRST BEFORE WE CAN MOVE AND SUSPEND THE
17 PERSON. WE HAVE TO GO THROUGH THIS PROCESS OF DETERMINING THAT
18 IN FACT THERE IS --

19

20 **SUP. ANTONOVICH:** YOU CAN STILL SUSPEND THEM WITHOUT PREJUDICE.

21

22 **DR. JOHN SCHUNOFF:** SUPERVISOR, MOST OF THE 99 ACTUALLY
23 DISCLOSED THEIR CONVICTIONS. THEY HAVE BEEN WITH THE COUNTY
24 FOR A WHILE. THE H.R. PEOPLE AND D.H.S. AT THAT TIME, LAST
25 FALL, LOOKED AT THE CRIME COMPARED WITH THE JOB AND MADE A



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1 DETERMINATION THAT THAT PERSON WAS STILL EMPLOYABLE. THAT'S
2 WHAT MR. HENRY AND HIS STAFF ARE REVIEWING AT THIS POINT.
3 THERE WAS A GROUP WHO HAD NOT DISCLOSED, AND WHERE THE
4 PERFORMANCE MANAGEMENT PEOPLE HAD SAT ON IT FOR MONTHS. AND OF
5 THAT, WE PUT 17 OF THOSE PEOPLE OUT ON LEAVE PENDING THE
6 REVIEW OF THAT, BECAUSE THEY WERE PEOPLE WHO DID NOT DISCLOSE
7 AND THAT WE NEEDED TO DETERMINE WHETHER THEY WERE STILL
8 EMPLOYABLE.

9

10 **SUP. ANTONOVICH:** ON RECOMMENDATIONS 5 AND 6, AGAIN, I'M GOING
11 TO ASK WHY IT TAKES SO LONG TO MAKE A DECISION ON DISCIPLINE
12 FOR THOSE EMPLOYEES WHO DIDN'T DISCLOSE THEIR CRIMINAL HISTORY
13 AND THE PERFORMANCE MANAGEMENT STAFF WHO WERE INVOLVED, IN
14 FOLLOWING UP ON RECOMMENDATION 4, WHY DOES IT TAKE SO LONG TO
15 DETERMINE THAT INFORMATION?

16

17 **DR. JOHN SCHUNOFF:** BECAUSE IN SOME CASES THERE ARE THE
18 CIRCUMSTANCES THAT MR. HENRY INDICATED WHERE THERE'S QUESTIONS
19 ABOUT THE COURT RECORD AND WE HAVE TO VERIFY THE COURT RECORD.
20 IN TERMS OF THE GROUP OF -- IN THE AUDITOR-CONTROLLER'S
21 REPORT, THEY IDENTIFIED 30 PEOPLE WHO WERE IN PROGRESS. THERE
22 ARE SOME OF THOSE THAT WE HAVE DISCHARGED. THERE ARE SOME OF
23 THOSE THAT WE HAVE SUSPENDED. AND THERE ARE SOME OF THOSE THAT
24 WE HAVE GIVEN A WARNING TO AND RETURNED TO WORK. SO WE ARE



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1 PROCESSING THOSE AS QUICKLY AS WE CAN IN ORDER TO COME TO A
2 FINAL RESOLUTION OF THOSE 30 CASES.

3

4 **SUP. ANTONOVICH:** ON RECOMMENDATION 7 THROUGH 10, THE QUESTION
5 IS WHY WE NEED A CONSULTANT TO DO THIS GIVEN THE FACT THAT THE
6 DEFICIT MANAGEMENT PROBLEMS THE DEPARTMENT IS FACING. WHY
7 COULDN'T THE NURSING DIRECTOR WORK WITH THE HOSPITAL NURSING
8 DIRECTORS AND THE DEPARTMENT TO REVIEW THE COMPETENCY
9 ASSESSMENT PROGRAMS TO ENSURE THAT THEY CONTAIN THE OUTLYING
10 COMPONENTS AND ARE CONSISTENT FOR EACH OF THE HOSPITALS?

11

12 **DR. JOHN SCHUNOFF:** SUPERVISOR, THE AUDITOR-CONTROLLER, THE
13 ACTING AUDITOR-CONTROLLER RECOMMENDED THAT WE GET SOME
14 INDEPENDENT OVERSIGHT OF THAT TO MAKE SURE THAT WE WERE
15 COMPLYING WITH INDUSTRY STANDARDS. I HAVE NO DOUBT THAT MISS
16 BRANCHICK AND HER STAFF CAN DO THE BULK OF THE WORK ON THAT.
17 AND WE'LL CERTAINLY WORK WITH THE CONSULTANT TO GIVE US SOME
18 INDEPENDENT OVERSIGHT.

19

20 **SUP. ANTONOVICH:** DID THEY SUGGEST YOU HIRE A CONSULTANT?

21

22 **DR. JOHN SCHUNOFF:** I THINK THE WORDING IN THE ACTING AUDITOR-
23 CONTROLLER'S REPORT WAS INDEPENDENT OVERSIGHT AND SO WE LOOKED
24 AT THAT.

25



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1 **SUP. ANTONOVICH:** CAN'T YOU DO OVERSIGHT WITH THE EXISTING
2 DEPARTMENT'S NURSING DIRECTOR, WHO WOULD BE WORKING WITH THE
3 HOSPITAL NURSING DIRECTORS?

4

5 **DR. JOHN SCHUNOFF:** IF YOUR BOARD IS OKAY WITH THAT, THAT'S
6 OKAY WITH ME.

7

8 **SUP. ANTONOVICH:** RIGHT. I MEAN, YOU HAVE A DEFICIT. SO IT'S
9 KIND OF FOOLISH TO BE SPENDING MORE MONEY WHEN YOU COULD USE
10 EXISTING PERSONNEL.

11

12 **DR. JOHN SCHUNOFF:** AS I SAY, IF YOUR BOARD IS OKAY WITH THAT
13 AS THE INDEPENDENT OVERSIGHT, I HAVE NO PROBLEM WITH THAT.

14

15 **SUP. ANTONOVICH:** OKAY. AND THEN WOULD WE STILL HAVE TO WAIT
16 UNTIL MARCH 2009 TO HAVE IT COMPLETED?

17

18 **VIVIAN BRANCHICK:** SUPERVISOR ANTONOVICH, AS I INDICATED
19 EARLIER, WE'RE GOING TO NEED A LITTLE BIT MORE TIME TO DO A
20 DETAILED ASSESSMENT AND ANALYSIS OF OUR EXISTING POLICIES. I
21 NEED TO WORK WITH THE FACILITY CHIEF NURSING OFFICERS TO
22 DETERMINE WHAT COMPONENTS OF THE FACILITY COMPETENCIES NEED TO
23 BE INCORPORATED INTO THE SYSTEM-WIDE PROGRAM. AND SO IT WILL
24 TAKE A LITTLE TIME TO DEVELOP THOSE STANDARDS.

25



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1 **SUP. ANTONOVICH:** AND ON RECOMMENDATIONS 11 THROUGH 12, WILL IT
2 TAKE NINE MONTHS TO COMPLETE IMPLEMENTING THE RESPONSES TO 11
3 AND 12?

4

5 **VIVIAN BRANCHICK:** THE OVERALL PLAN, I WILL START DEVELOPING IT
6 IMMEDIATELY. IF IT GETS COMPLETED WITHIN FOUR MONTHS, THEN
7 WE'LL PROCEED WITH TESTING. BUT THE TIMELINE IS TO GIVE US
8 ENOUGH TIME AND FLEXIBILITY TO DO SOME REVISIONS OF OUR
9 POLICIES. IN ADDITION, ONCE THE CURRICULUM IS DEVELOPED AND
10 THE STANDARDS ARE COMPLETED, WE NEED TO GIVE STUDY MATERIALS
11 TO ALL OUR NURSES TO MAKE SURE THAT THEY ARE AWARE OF THE NEW
12 STANDARDS THAT THEY ARE GOING TO BE TESTED ON. AND WE NEED TO
13 GIVE THEM ENOUGH TIME TO STUDY THOSE MATERIALS. THEN WE WILL
14 RETEST THEM.

15

16 **SUP. ANTONOVICH:** DO NURSES HAVE TO TAKE EDUCATIONAL COURSES
17 EVERY TWO YEARS TO KEEP THEIR CREDENTIALS?

18

19 **VIVIAN BRANCHICK:** THERE ARE CERTAIN CREDENTIALS THAT EXPIRE
20 WITHIN TWO YEARS. THOSE ARE THE ADVANCED CARDIAC LIFE SUPPORT,
21 OR A.C.L.S., OR IF THERE IS ANYTHING SPECIFIC, LIKE NEONATAL
22 INTENSIVE CARE, THERE IS NEONATAL RESUSCITATION.

23

24 **SUP. ANTONOVICH:** BUT THEY HAVE ONGOING TRAINING.

25



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1 **VIVIAN BRANCHICK:** THEY HAVE ONGOING, YES.

2

3 **SUP. ANTONOVICH:** OKAY. NOW THEIR ONGOING TRAINING PROGRAMS,
4 WHY WOULDN'T THEY BE COMPETENT? BECAUSE THEY ARE GOING THROUGH
5 ONGOING COMPETENCY PROGRAMS AND BEING UPDATED WITH NEW
6 INFORMATION AND TECHNOLOGIES THAT ARE BEING USED IN THE
7 MEDICAL FIELD?

8

9 **VIVIAN BRANCHICK:** THOSE CERTIFICATIONS THAT I TALKED ABOUT ARE
10 SPECIFIC TO THEIR SPECIALTY. BUT IT IS A REQUIREMENT FOR JOINT
11 COMMISSION THAT WE HAVE AN ANNUAL RETRAINING. SO WE TAKE THE
12 LOW VOLUME, HIGH RISK PROCEDURES AND ACTIVITIES TO MAKE SURE
13 THAT THE NURSES ARE ORIENTED AND TESTED IN THOSE AREAS, THAT
14 THEY DON'T DO A LOT OF ACTIVITIES.

15

16 **SUP. ANTONOVICH:** DR. SCHUNHOFF, DO WE GIVE AN EXAM FOR
17 PHARMACISTS? OR DO WE TEST THEIR COMPETENCY OR LEVEL? SOME
18 TYPE OF EXAMINATION BEFORE WE HIRE THEM?

19

20 **DR. JOHN SCHUNHOFF:** YES.

21

22 **SUP. ANTONOVICH:** WE DO?

23

24 **DR. JOHN SCHUNHOFF:** YES.

25



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1 **SUP. ANTONOVICH:** THEN WHY WERE THE PHARMACISTS AT M.L.K.
2 GIVING THE WRONG MEDICATION TO A NUMBER OF PATIENTS OR NOT
3 GIVING THE PROPER MEDICATION? I REMEMBER SOME OF THE
4 HORRENDOUS DECISIONS THAT WERE MADE THAT WERE REPORTED IN THE
5 VARIOUS AUDITS. SO IF THOSE WERE PHARMACISTS, HOW WERE THEY
6 ABLE TO RETAIN THEIR JOB THERE AND BE ACTING IN AN
7 IRRESPONSIBLE, PRACTICING MALPRACTICE?

8

9 **DR. JOHN SCHUNHOFF:** SUPERVISOR, I'D HAVE TO LOOK AT THE
10 SPECIFICS. I THINK ONE OF THE ISSUES THAT WE HAVE IS THAT YOU
11 ALWAYS NEED TO TRY TO LEARN FROM ANYTHING THAT WENT WRONG TO
12 DO THE RETRAINING.

13

14 **SUP. ANTONOVICH:** THEY WEREN'T PAIN PILLS TO PEOPLE IN PAIN.
15 THE WRONG CHEMOTHERAPY THAT THEY HAD GIVEN. IT WAS A HOUSE OF
16 HORRORS.

17

18 **DR. JOHN SCHUNHOFF:** AND SUPERVISOR, THAT POINTS UP INDIVIDUALS
19 WHO NEED REMEDIAL TRAINING AND/OR DISCIPLINE.

20

21 **SUP. ANTONOVICH:** I MEAN, NOBODY IN THEIR RIGHT MIND WOULD WANT
22 TO GO TO KING AFTER HEARING ALL THIS FOR ANY TYPE OF
23 TREATMENT. AND THEN TO TRY TO CORRECT THE SITUATION, GOING
24 THROUGH THIS MORASS OF RED TAPE IS SOMETHING THAT A FIFTH
25 WORLD COUNTRY COULD DO BETTER. IT'S JUST VERY FRUSTRATING HOW



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1 THE BUREAUCRACY JUST CAN'T -- THEY SEE THERE'S A FIRE. PUT OUT
2 THE FIRE INSTEAD OF DOING A STUDY ON HOW TO PUT OUT THE FIRE.
3 IT'S AS IF WE HAVE A BUNCH OF NEOPHYTES. YOU HAVE COMPETENT
4 PEOPLE, CREDENTIALLED PEOPLE IN POSITIONS OF AUTHORITY, AND
5 THEY DON'T KNOW HOW TO JUDGE COMPETENCY? THEY DON'T KNOW HOW
6 TO JUDGE A SUCCESS RECORD AND HOW A FACILITY OPERATES? LOOK AT
7 U.S.C. OR OLIVE VIEW OR HARBOR OR RANCHO? SUCCESS RECORDS. YOU
8 TAKE THAT SUCCESS RECORD AND CAN'T YOU APPLY THOSE SAME
9 STANDARDS TO KING-DREW? THAT'S THE QUESTION. OBVIOUSLY YOU
10 CAN'T.

11

12 **SUP. KNABE:** IS THE TESTING PROCEDURE, THIS MAY HAVE BEEN
13 ANSWERED EARLIER BUT IT'S BEEN A LONG CONVERSATION, ANY
14 DIFFERENT? I MEAN, WE'RE TALKING HERE ABOUT COUNTY EMPLOYED
15 NURSES. WHAT ABOUT THE REGISTRY NURSES?

16

17 **VIVIAN BRANCHICK:** OUR GOAL IS ALSO TO UTILIZE, ONCE WE
18 COMPLETE THE COMPETENCY TRAINING PROGRAM, TO UTILIZE THAT FOR
19 OUR REGISTRY NURSES. RIGHT NOW, THEY HAVE THEIR OWN COMPETENCY
20 THAT THEY COME WITH. THEY HAVE DOCUMENTATION THAT THEY'VE
21 COMPLETED TRAINING AND COMPETENCY, AND WE INCLUDE THAT IN
22 THEIR PERSONNEL FILE.

23

24 **SUP. KNABE:** SO WE SORT OF LOOK AT THAT TO SEE OR DO WE JUST
25 TAKE IT FOR GRANTED? I MEAN COULDN'T THAT BE PART OF --



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1 OBVIOUSLY WE HAVE A NUMBER OF DUAL ISSUES OUT THERE AT M.L.K.
2 WITH ONE COUNTY VERSUS A REGISTRY. YOU'VE GOT A LOT OF
3 REGISTRY NURSES. SO THEY'RE NOT GETTING THE SAME COMPETENCY
4 TESTING? OR THEY ARE?

5

6 **VIVIAN BRANCHICK:** THEY ARE ORIENTED TO THE FACILITY-SPECIFIC
7 AND UNIT-SPECIFIC COMPETENCY. BUT THE REQUIREMENTS FOR EACH
8 REGISTRY COMPETENCY TRAINING IS QUITE DIFFERENT. AND WE ARE
9 GOING TO STANDARDIZE THAT, AS WELL.

10

11 **SUP. KNABE:** OKAY, I MEAN, I DON'T UNDERSTAND THE DIFFERENCE. I
12 MEAN WHY THERE WOULD BE A DIFFERENCE. A NURSE IS A NURSE AND A
13 PATIENT'S A PATIENT. AND THE ULTIMATE GOAL IS GOOD HEALTHCARE,
14 CORRECT? I MEAN YOU'RE TRYING TO STANDARDIZE THAT, AS WELL?

15

16 **VIVIAN BRANCHICK:** YES.

17

18 **SUP. KNABE:** THANK YOU.

19

20 **SUP. ANTONOVICH:** MADAME CHAIR, TO GET BACK TO WHAT SUPERVISORS
21 MOLINA, YAROSLAVSKY, KNABE AND I WERE SAYING, IN THE AUDITOR,
22 IT SAYS HARBOR U.C.L.A. REPORTED ATTENDANCE PROBLEMS AT SOME
23 SPECIALTY TESTING SESSIONS AND HIGH FAILURE RATES IN SOME CORE
24 SKILLS THAT CAUSED THEM TO QUESTION WHETHER M.L.K.-HARBOR
25 NURSES, SOME OF WHOM REQUIRED AS MANY AS FOUR ATTEMPTS TO PASS



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1 THE TEST STATION RETAIN SUFFICIENT MASTERY OF BASIC SKILLS TO
2 APPLY THEM IN PRACTICE? THE HARBOR U.C.L.A. SUMMARY STATED
3 "THIS GENERIC COMPETENCY ASSESSMENT REFLECTS THAT A MAJORITY
4 OF THE STAFF DO NOT HAVE A BASIC WORKING KNOWLEDGE OR SKILLS
5 TO PERFORM THE GENERIC COMPETENCIES IN A SIMULATED
6 ENVIRONMENT." THE KNOWLEDGE AND SKILLS TESTS ARE TRULY BASIC.
7 WE'RE NOT TALKING ABOUT ALL OF THESE SPECIALTIES. THESE ARE
8 JUST BASIC SKILLS. AND NOW TO TRY TO CORRECT THAT WE HAVE TO
9 DO A RUBE GOLDBERG TYPE OF MAZE TO CORRECT IT. THE LINE PEOPLE
10 THAT WE'VE HIRED TO IMPLEMENT COMPETENCY SHOULD TAKE ACTION
11 AND NOT ALLOW THESE PEOPLE TO CONTINUE PROVIDING SUBSTANDARD
12 CARE TO JOE BLOW WHO WALKS IN THE DOOR OR MARY JANE WHO WALKS
13 IN FOR MEDICAL TREATMENT.

14

15 **SUP. KNABE:** MADAME CHAIR?

16

17 **SUP. BURKE, CHAIR:** SUPERVISOR KNABE?

18

19 **SUP. KNABE:** I ASKED THE QUESTION ABOUT COUNTY NURSES VERSUS
20 REGISTRY NURSES. BUT THE OTHER QUESTION THAT JUST CONTINUES TO
21 SORT OF SIT IN THE BACK OF MY MIND IS THE ISSUE OF THE STATE
22 CERTIFICATION. THEY'RE STATE LICENSED. THEY GET CERTIFIED,
23 BLAH, BLAH, BLAH, THEY COME TO US, AND THEN WE HAVE TO RETEST.
24 WHAT IS THE DIFFERENCE IN THE CERTIFICATION PROCESS? ISN'T
25 THERE A TESTING PROCESS TO BECOME STATE CERTIFIED? I MEAN, IS



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1 THERE SOME UNIQUENESS WHY THINGS WOULD BE DIFFERENT? I MEAN,
2 IF THEY WANT TO SPECIALIZE IN E.R., DO THEY BECOME STATE
3 CERTIFIED AS AN EMERGENCY ROOM NURSE? OR A BURN NURSE OR
4 WHATEVER IT MAY BE IN THE STATE CERTIFICATION PROCESS? WHAT IS
5 DIFFERENT THAN -- I MEAN, IT SHOULD ALL BE IN THE SAME TRACK
6 SOMEHOW.

7

8 **VIVIAN BRANCHICK:** THERE IS NO DIFFERENCE IN THE PROCESS AND
9 THE EXPECTATION. THE NURSE WHO WISHES TO BE CERTIFIED ON A
10 NATIONAL CERTIFICATION WILL TAKE THE TEST AND PASS THE TEST.
11 IT'S ESTABLISHED WHETHER IT'S 90 PERCENT OR 100 PERCENT
12 REQUIREMENT. BUT IT'S BASED ON THE REQUIREMENTS OF THE
13 SPECIFIC CERTIFICATION BODY. SO, FOR EXAMPLE, E.R. NURSES WHO
14 WANT TO BE CERTIFIED AS EMERGENCY ROOM NURSES, THEY GO THROUGH
15 A CERTIFICATION PROCESS, WHICH IS NO DIFFERENT. THEY GET HOLD
16 OF THE MATERIALS. THEY STUDY. AND THEN AT THE TAKE THE TEST.
17 AND ONCE THEY TAKE THE TEST, THEY ARE ISSUED A NATIONAL
18 CERTIFICATION, WHICH IS NO DIFFERENT FROM OURS WHERE THEY GO
19 THROUGH A TESTING PROCESS. WE GIVE THEM THE MATERIALS. THEY
20 STUDY AND THEN THEY TAKE THE TEST.

21

22 **SUP. KNABE:** BUT WE'RE STILL TESTING THE FOLKS THAT HAVE BECOME
23 STATE CERTIFIED. THEY HAVE TO BE STATE CERTIFIED BEFORE THEY
24 CAN EVEN COME APPLY FOR A JOB AT THE COUNTY, IS THAT CORRECT?

25



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1 **VIVIAN BRANCHICK:** WE DO NOT REQUIRE STATE CERTIFICATION FOR
2 ALL OF OUR NURSES. IT'S NOT A REQUIREMENT. WE NEED THE R.N.
3 LICENSE BUT NOT THE SPECIAL CERTIFICATION.

4

5 **SUP. KNABE:** SPECIALTY CERTIFICATION.

6

7 **VIVIAN BRANCHICK:** SPECIALTY CERTIFICATION IS DIFFERENT FROM A
8 A REGISTERED NURSE LICENSURE.

9

10 **SUP. KNABE:** SO THERE IS NO COMPETENCY TESTING DONE AT THE
11 STATE FOR THE R.N. DESIGNATION, OR WHAT? I MEAN, I'M JUST
12 ASKING, I DON'T KNOW.

13

14 **VIVIAN BRANCHICK:** NO. THAT COMPETENCY IS ACHIEVED WHILE THEY
15 ARE IN SCHOOL. THEY ARE LEARNING. SO THEY GO THROUGH, THEY
16 STUDY, YOU KNOW, HOW TO TAKE --

17

18 **SUP. KNABE:** THEY GET THE LICENSE, THEN THE COMPETENCY TEST IS
19 UP TO THE LOCAL ENTITY, WHETHER IT BE A PRIVATE HOSPITAL OR A
20 PUBLIC HOSPITAL?

21

22 **VIVIAN BRANCHICK:** NO. IT'S NEW GRADUATES, ONCE THEY COMPLETED
23 A TWO OR THREE-YEAR PROGRAM. THEY COMPLETE THE PROGRAM. THEY
24 APPLY FOR AN N-FLEX. WHICH IS AN R.N. LICENSURE EXAM. THEY
25 TAKE THE TEST. IF THEY PASS THAT, THEN THEY ARE ISSUED AN R.N.



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1 LICENSE. NOW, SOME NURSES OPT TO GET FURTHER CERTIFICATION.
2 AND THEY COULD BE CERTIFIED IN CRITICAL CARE NURSING,
3 EMERGENCY ROOM NURSING, LABOR AND DELIVERY, AND SO ON AND SO
4 FORTH. BUT THAT TAKES SPECIALTY CERTIFICATION.

5

6 **SUP. KNABE:** OKAY, AND IS THAT DONE BY THE STATE?

7

8 **VIVIAN BRANCHICK:** THAT IS GIVEN BY A CERTIFICATION BODY.

9

10 **SUP. KNABE:** IS THAT A NATIONAL BODY?

11

12 **VIVIAN BRANCHICK:** YES.

13

14 **SUP. KNABE:** OKAY. SO THOSE FOLKS WITH SPECIALTY CERTIFICATIONS
15 BY THIS NATIONAL BODY, THEY COME TO A COUNTY FACILITY. ARE
16 THEY RETESTED THEN AGAIN FOR COMPETENCY ON THAT PARTICULAR
17 CERTIFICATION, OR DO WE ACCEPT THE NATIONAL CERTIFICATION?

18

19 **VIVIAN BRANCHICK:** EVERY NURSE WHO IS EMPLOYED AT THE COUNTY
20 GOES THROUGH AN ANNUAL COMPETENCY TESTING, WHETHER YOU ARE
21 CERTIFIED NATIONALLY OR NOT. YOU HAVE TO GO THROUGH THAT
22 COMPETENCY TRAINING, TESTING.

23

24 **SUP. KNABE:** ALL RIGHT. THANK YOU.

25



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1 **VIVIAN BRANCHICK:** THANK YOU.

2

3 **SUP. YAROSLAVSKY:** JUST MAKE A COUPLE COMMENTS, BECAUSE I THINK
4 ALL THE QUESTIONS HAVE BEEN EXHAUSTED. I AM JUST SITTING HERE
5 LISTENING TO THE WHOLE DISCUSSION AND I THINK SOME OF THE
6 OTHER PEOPLE WHO ARE LISTENING ARE HAVING THE SAME REACTION
7 IS: WHY WEREN'T THESE QUESTIONS ASKED AT A LOWER LEVEL A YEAR,
8 YEAR AND A HALF AGO, TWO YEARS AGO, WHENEVER IT WAS
9 APPROPRIATE? MR. SCHUNHOFF IS NEW TO THIS JOB, SO I'M NOT -- I
10 WANT TO MAKE IT CLEAR THAT THIS GOES BACK A WAYS. BUT THESE
11 ARE THE KINDS OF QUESTIONS THAT SHOULD HAVE -- THAT ARE KIND
12 OF OBVIOUS QUESTIONS. NONE OF US ARE EXPERTS IN THIS FIELD.
13 NONE OF US ARE MEDICAL PROFESSIONALS, AND YET THERE ARE
14 CERTAIN COMMON SENSE QUESTIONS THAT ARISE AND YOU ASK. WE
15 ASKED THOSE QUESTIONS KIND OF IN ADVANCE THE SUMMER BEFORE
16 THIS ONE, A YEAR AGO, WHEN WE CLOSED THE HOSPITAL. AND WE
17 ASKED HOW WE WERE GOING TO DEPLOY THE PERSONNEL. IN LIGHT OF
18 WHAT WE'VE HEARD SINCE THEN, OBVIOUSLY THE ANSWERS WE GOT BACK
19 IN 2007 WERE INADEQUATE. BUT WHAT BOTHERS ME IS THAT IF WE CAN
20 FIGURE OUT THESE QUESTIONS AND KNOW ENOUGH TO ASK FOR THIS
21 INFORMATION, THE PEOPLE WHO ARE PROFESSIONALS, WHO ARE BOTH IN
22 THE MEDICAL FIELD AND THE HUMAN RESOURCES FIELD WHO ARE
23 TRAINED AND PAID TO NOT ONLY ASK BUT ANSWER THESE QUESTIONS
24 WERE ASLEEP AT THE SWITCH. AND THE BOARD'S DIRECTIVE AT THE
25 TIME WAS LARGELY IGNORED, OR THE FEARS OF THE BOARD WERE



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1 LARGELY REALIZED. A SIGNIFICANT PERCENTAGE OF THESE CASES WERE
2 NOT PROPERLY DISPOSED IN THE HUMAN RESOURCES SYSTEM. BUT I
3 APPRECIATE WHAT I'M HEARING. HAPPIER TO HEAR WHAT MR.
4 SCHUNHOFF AND VIVIAN HAVE BEEN SAYING HERE, AND THIS
5 GENTLEMAN, GARY? I DON'T REMEMBER YOUR LAST NAME. BUT WHAT YOU
6 FOLKS HAVE BEEN SAYING. AND IT GIVES ME SOME CONFIDENCE THAT
7 SOME THOUGHT HAS BEEN GIVEN TO THIS. AND YOU'RE RESULT-
8 ORIENTED. BUT FRANKLY, I WILL BELIEVE IT WHEN I SEE IT. AND I
9 WILL BE HAPPY WHEN I SEE IT. AND HAPPY TO BELIEVE IT. BUT
10 WE'VE BEEN THROUGH A LOT OF DISAPPOINTMENTS ON THIS. THE SAD
11 PART IS THE HOSPITAL IS DONE. IT'S CLOSED. IT WILL NEVER
12 REOPEN IN THE OLD IMAGE, THANK GOODNESS. AND WHEN WE DO REOPEN
13 IT, IT WILL BE DONE IN A WAY THAT'S LOOKING FORWARD.
14 UNFORTUNATELY, ALL OF THIS REHASHING OF STUFF THAT HAPPENED A
15 YEAR AGO AND BEFORE IS MAKING IT A LITTLE MORE DIFFICULT FOR
16 US TO REOPEN. AND I'M SURE THAT THE PEOPLE WE'RE TALKING TO
17 LOOK AT THIS AND READ THE PAPERS AND SAY, YOU KNOW, THEY FIND
18 IT HARD TO DISTINGUISH FROM A DISTANCE WHETHER WE'RE TALKING
19 ABOUT NOW OR A YEAR AGO. WHETHER WE'RE TALKING ABOUT THE OLD
20 HOSPITAL OR WHAT, BECAUSE THERE IS NO HOSPITAL THERE NOW. AND
21 IT'S A CONCERN TO ME THAT WE MAKE THAT DISTINCTION. BUT IT'S
22 IMPORTANT THAT WE GET INTO A DISCIPLINE. I NEVER DID
23 UNDERSTAND -- AND I HAVE NEVER UNDERSTOOD SINCE WE'VE BEEN
24 HERE WHY WE OPERATE THE WAY WE DO. FIVE DIFFERENT HOSPITALS,
25 FIVE DIFFERENT SYSTEMS, FIVE DIFFERENT UNIVERSES. AND WE ALL



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1 KNOW IT. I DON'T KNOW WHETHER IT'S IN THE TESTING, BUT WE KNOW
2 THAT EACH HOSPITAL RUNS ALMOST AUTONOMOUSLY. WHETHER IT'S FROM
3 A BUDGET POINT OF VIEW, OR FROM AN ADMINISTRATIVE POINT OF
4 VIEW OR WHAT HAVE YOU. TO SOME DEGREE WE'VE PAID THE PRICE FOR
5 THAT. SURE THERE ARE SOME BENEFITS TO IT, TOO, IF YOU'RE A
6 GOOD HOSPITAL, YOU'RE A WELL-OPERATING HOSPITAL, WE HAVE
7 SEVERAL, IT'S BEST TO STAY, TO KEEP YOUR DISTANCE FROM
8 DOWNTOWN AND JUST DO YOUR JOB AND STAY UNDER THE RADAR SCREEN
9 AND DO YOUR JOB WELL. BUT IF YOU'RE A TURKEY, AND YOU'RE UNDER
10 THE RADAR SCREEN, THIS IS WHAT HAPPENS. SOMEWHERE WE NEED TO
11 STRIKE A BALANCE. AND I HOPE THAT WE'RE ON OUR WAY TO DOING
12 THAT. I AGAIN WANT TO COMMEND THE AUDITOR-CONTROLLER FOR THEIR
13 REPORT. AND, FRANKLY, FOR THE NON-DEFENSIVE RESPONSE OF THE
14 DEPARTMENT. I THINK THAT'S THE ONLY WAY WE CAN ADVANCE THE
15 BALL AND MOVE FORWARD AND TRY TO GET SOMETHING POSITIVE OUT OF
16 THIS. I THINK YOU HAVE ALL FIVE OF OUR SUPPORT, COMPLETE
17 SUPPORT. THE LAST THING WE WANT TO DO EVERY TUESDAY IS TO BE
18 HERE TALKING ABOUT THIS. THERE ARE OTHER THINGS WE'D RATHER BE
19 SPENDING OUR TIME DOING THAN TRYING TO MICROMANAGE YOUR
20 HOSPITAL HUMAN RESOURCES SYSTEM. IT IS NOT WHAT I WAS TRAINED
21 TO DO. IT IS NOT WHAT I WANT ALL THOSE PRECINCTS TO DO,
22 FRANKLY. IT'S WHAT WE HIRED YOU TO DO. THANK YOU.

23

24 **SUP. BURKE, CHAIR:** MR. YAROSLAVSKY, ON THAT LINE, I THINK WE
25 SHOULD CLARIFY. I'VE BEEN READING THAT DREW IS OPENING UP A



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1 CLINIC, BECAUSE THERE'S NO ONE SERVING URGENT CARE IN SOUTH
2 LOS ANGELES. IT'S VERY IMPORTANT THAT THE WORD GET OUT THAT WE
3 HAVE 150,000 VISITS TO URGENT CARE AND THAT WE HAVE AN URGENT
4 CARE THAT'S OPEN FROM 8:00 IN THE MORNING TO MIDNIGHT. THAT WE
5 HAVE A M.A.C.C. THAT'S PROVIDING SERVICES THERE. AND I HOPE
6 THAT YOU GO ON THE PRESS TO CLARIFY THIS THAT THEY'RE OPENING
7 ACROSS THE STREET FROM A FACILITY THAT HAS 150,000 VISITS. WE
8 ARE DISCUSSING 180,000 VISITS, IS THAT CORRECT?

9

10 **DR. JOHN SCHUNHOFF:** THAT'S CORRECT. 30,000 OF THOSE ARE URGENT
11 CARE AND THE REMAINDER ARE OTHER TYPES OF SPECIALTY AND
12 PRIMARY CARE.

13

14 **SUP. BURKE, CHAIR:** YES, BUT THAT WE HAVE URGENT CARE THAT IS
15 GOING ON THERE. AND SOMEHOW THE PRESS ACTED AS THOUGH THIS WAS
16 OPENING UP THIS STOREFRONT ACROSS THE STREET WAS THE ONLY
17 THING THAT WAS GOING TO SERVE THE PEOPLE.

18

19 **DR. JOHN SCHUNHOFF:** WE NEED TO BE EVEN MORE --

20

21 **SUP. BURKE, CHAIR:** ARE YOU GOING TO PUT OUT A PRESS RELEASE
22 SAYING THAT? I AM, BUT I THINK THE HEALTH DEPARTMENT SHOULD BE
23 CLEAR.

24



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1 **DR. JOHN SCHUNHOFF:** WE WILL PUT OUT INFORMATION AND MAKE CLEAR
2 THAT WE'RE STILL OPEN. AND THAT WE'RE OPEN FOR BUSINESS. AND
3 WHAT SERVICES WE HAVE. I THINK WE HAVE LONGER HOURS AND MORE
4 DAYS THAN THEY'RE PROPOSING TO DO.

5

6 **SUP. BURKE, CHAIR:** RIGHT.

7

8 **DR. JOHN SCHUNHOFF:** OBVIOUSLY THERE'S A NEED IN THE COMMUNITY.

9

10 **SUP. BURKE, CHAIR:** WELCOME ADDITIONAL SERVICES. BUT DON'T LET
11 IT SOUND AS THOUGH NO ONE'S GIVING URGENT CARE SERVICES AND NO
12 ONE IS PROVIDING THE OTHER SERVICES THAT ARE BEING PROVIDED BY
13 THE M.A.C.C.

14

15 **DR. JOHN SCHUNHOFF:** RIGHT. AGREED SUPERVISOR.

16

17 **SUP. ANTONOVICH:** HAVE THEY ALL BEEN TESTED? THE NURSES IN
18 THAT? I'M SERIOUS. HAVE THEY ALL BEEN TESTED BY THE URGENT
19 CARE?

20

21 **DR. JOHN SCHUNHOFF:** ARE WE TALKING ABOUT THE CHARLES DREW
22 URGENT CARE? THAT'S THEIR BUSINESS.

23

24 **SUP. BURKE, CHAIR:** WE HAVE NOTHING TO DO WITH THAT.

25



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1 **SUP. ANTONOVICH:** NO, I KNOW. BUT, STILL. DID THEY ALL PASS?

2

3 **SUP. KNABE:** I FOUND IT INTERESTING THEY DIDN'T TELL THE
4 DEPARTMENT ANYTHING ABOUT IT, TOO. I JUST FOUND THAT VERY
5 INTERESTING.

6

7 **SUP. BURKE, CHAIR:** IT IS. I DIDN'T EVEN KNOW WHAT THEY WERE
8 TALKING ABOUT WHEN THE PRESS CALLED ME. AT ANY RATE, ALL
9 RIGHT, IS THERE ANYTHING FURTHER?

10

11 **SUP. MOLINA:** CAN I JUST SAY, MISS BURKE, THAT IN RESPONSE TO
12 MR. YAROSLAVSKY'S ISSUE OR CONCERN, I CAN TELL YOU THAT I
13 THINK ONE OF THE REASONS THAT WE DIDN'T HAVE THIS IS WE DIDN'T
14 HAVE THE UNIFORMITY, IS THAT VIVIAN BRANCHICK DIDN'T HAVE THAT
15 RESPONSIBILITY. THAT'S WHY I'VE ASKED THE QUESTION. NOW IS SHE
16 GOING TO HAVE THAT FULL RESPONSIBILITY TO CREATE STANDARDIZED
17 TESTING, STANDARDIZED MECHANISM ACROSS THE BOARD? AND I THINK
18 THAT'S ONE OF THE DIFFERENCE. WHEN WE PUT THIS POSITION IN
19 PLACE, ONE WOULD HAVE ASSUMED THAT THAT'S WHAT WE WERE DOING.
20 BUT OBVIOUSLY THAT AUTHORITY WASN'T THERE. AND THAT'S WHY I'VE
21 CLARIFIED IT. BUT I THINK THAT'S WHY FROM NOW ON WE CAN HAVE
22 THAT EXPECTATION AND ALSO HAVE THAT ABILITY TO HAVE
23 ACCOUNTABILITY OF IT AS WELL. CORRECT?

24



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1 **C.E.O. FUJIOKA:** YES. BUT ON THIS PARTICULAR NOTE, WHAT WE
2 WOULD LIKE TO TELL EACH FACILITY, THAT IT IS BOARD POLICY THAT
3 WE HAVE THE STANDARDIZATION. BECAUSE I THINK WE ALL KNOW THAT
4 WE GET RESISTANCE, AND SUPERVISOR YAROSLAVSKY MENTIONED THAT
5 THERE ARE FIVE AND NOW FOUR SEPARATE ENTITIES. BUT THE ISSUE
6 OF STANDARDIZATION, I THINK, IS A CRITICAL ISSUE. AND TO BE
7 ABLE TO GO TO THE BOARD -- I'M SORRY, TO THE DIFFERENT
8 HOSPITALS AND SAY "UNDERSTAND, THE BOARD HAS RAISED THIS
9 ISSUE. THIS IS A BOARD POLICY TO GO FORWARD ON IT." AND TODAY
10 WE'VE TALKED ABOUT THE NEED TO HAVE THESE POLICY DISCUSSIONS.
11 AND THIS ONE, THIS ONE IS VERY, VERY IMPORTANT TO BE ABLE TO
12 SAY IT AS AN ADOPTED BOARD POLICY IS CRITICAL FOR THIS EFFORT.
13 BEFORE WE PUT THIS TO REST, COULD WE ALSO HAVE THE APPROVAL TO
14 GO FORWARD WITH THE R.F.P. PROCESS FOR THE INDEPENDENT REVIEW
15 POSITION?

16

17 **SUP. MOLINA:** FOR WHAT NOW?

18

19 **C.E.O. FUJIOKA:** TO ALLOW US TO GO FORWARD IN DEVELOPING THE
20 R.F.P. FOR THE INDEPENDENT REVIEW POSITION I MENTIONED
21 EARLIER. SO IF BEFORE WE CLOSE THIS, WE JUST NEED THAT
22 DIRECTION, THAT APPROVAL.

23

24 **SUP. MOLINA:** I SO MOVE.

25



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1 **SUP. ANTONOVICH:** IF YOU'RE GOING TO ASK THAT QUESTION, LET ME
2 ASK: HAVE YOU ESTIMATED THE COST OF ESTABLISHING THIS MONITOR
3 WITHIN THE DEPARTMENT OF HEALTH SERVICES?

4

5 **C.E.O. FUJIOKA:** BEFORE WE ISSUE THE R.F.P., WE WILL COME BACK
6 WITH THAT INFORMATION. BECAUSE I'M NOT ASKING FOR AN OPEN
7 CHECKBOOK. BUT WE DO HAVE TO GO THROUGH THE PROCESS OF
8 DEVELOPING THE DELIVERABLES, THE WORK STANDARDS, HOW WE WOULD
9 STRUCTURE THIS, WHAT WOULD WE EXPECT OF THE POSITION. AND WE
10 KNOW THAT COST IS A FACTOR. WE WILL COME BACK TO THE BOARD FOR
11 APPROVAL BEFORE WE ACTUALLY EXECUTE THIS CONTRACT.

12

13 **SUP. ANTONOVICH:** AND WHAT INDEPENDENT REVIEW OFFICES WOULD BE
14 SUITABLE TO CONSIST OF THIS PROPOSED OFFICE OF INSPECTOR
15 GENERAL?

16

17 **C.E.O. FUJIOKA:** NO. IF THIS INSTANCE, IT WOULD BE -- I
18 MENTIONED THAT RATHER THAN GOING THROUGH THE EFFORT OF
19 CONSTRUCTING OR DEVELOPING A SEPARATE INSPECTOR GENERAL
20 OFFICE, BECAUSE OF THE CRITICALITY OF WHAT'S HAPPENING IN
21 HEALTH, AND WE'RE HEARING THE BOARD'S CONCERNS, IS THAT AS THE
22 FIRST STEP MEASURE WE IDENTIFY AN INDIVIDUAL, OR COULD BE A
23 SET OF INDIVIDUALS, WHO CAN COME IN AND FUNCTION AND PERFORM --
24 -- FUNCTION AS AN INDEPENDENT REVIEWER. AND WHAT I REFERRED TO
25 WAS SETTING UP A STRUCTURE SIMILAR TO WHAT EXISTED WHEN



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1 MERRICK BOBB CAME IN AND LOOKED AT THE SHERIFF'S DEPARTMENT.
2 THIS IS NOT DEVELOPING A NEW OFFICE. THIS IS DEVELOPING A
3 FUNCTION SPECIFIC TO AN INDEPENDENT REVIEW FOR D.H.S.

4

5 **SUP. ANTONOVICH:** WHY COULDN'T YOU HAVE SOMEBODY WITHIN THE
6 AUDITOR-CONTROLLER, HAVE A SUPER AUDITOR-CONTROLLER JUST
7 DESIGNATED FOR THAT ONE PERSON TO BE THAT INDIVIDUAL?

8

9 **C.E.O. FUJIOKA:** WELL, THAT'S A POSSIBILITY. I THINK AS WE GO
10 OUT WITH THE R.F.P. OR EVEN AN R.F.I., WE CAN FIND OUT WHAT
11 EXISTS OUT THERE BEFORE JUST RESTRICTING OUR SEARCH OR REVIEW
12 TO JUST AN INTERNAL RESOURCE, MAYBE HAVING SOMEONE WITHIN THE
13 COUNTY PERFORM THAT FUNCTION, I THINK IT WOULD BE A REASONABLE
14 STEP TO SEE WHAT EXISTS OUT IN THE PRIVATE SECTOR. BECAUSE
15 THERE ARE A NUMBER OF PRIVATE HOSPITALS. AND MIGHT EVEN BE
16 SOME OTHER PUBLIC HOSPITALS IN CALIFORNIA WHO HAVE USED
17 SOMEONE TO PERFORM THIS FUNCTION. I'D LIKE TO SEE AND I'M SURE
18 THE BOARD WOULD LIKE TO SEE WHAT'S OUT THERE RIGHT NOW. AND
19 BEFORE WE TAKE THAT NEXT STEP, WE'LL SHOW YOU WHAT'S OUT THERE
20 AND WHAT TYPE OF PROPOSALS WE RECEIVED. AND THEN WE CAN DECIDE
21 WHETHER OR NOT TO GO EXTERNALLY OR GO INTERNALLY. THE R.F.P.
22 IS AN INTERIM STEP. AND WE COULD STRUCTURE IT AS AN R.F.I.,
23 REQUEST FOR INFORMATION, TO SEE EXACTLY WHAT'S OUT THERE. BUT
24 I WAS RECENTLY CONTACTED BY SOMEONE. I HAVE NOT SET UP A
25 MEETING GIVEN THE POTENTIAL FOR AN R.F.P. PROCESS.



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1

2 **SUP. ANTONOVICH:** HAVE ALL OF OUR DEPARTMENTS, HAVE ALL OF THE
3 HOSPITALS REQUIRED THIS POSITION OR ARE WE DOING THIS BECAUSE
4 OF ONE HOSPITAL THAT HAS FAILED?

5

6 **C.E.O. FUJIOKA:** I BELIEVE THE CONCERN IS NOT SPECIFIC TO ONE
7 OR ALL OF OUR HOSPITALS. FROM WHAT I UNDERSTOOD, SUPERVISOR
8 MOLINA, IS THAT THE CONCERN APPLIES TO THE DEPARTMENT AND NOT
9 ONE ASPECT OF THE DEPARTMENT, BUT TO THE DEPARTMENT. BUT TO
10 HAVE THE ABILITY TO ENGAGE THE SERVICES OF AN OF AN INDIVIDUAL
11 WHO CAN CONDUCT AN INDEPENDENT REVIEW SEPARATE FROM EVEN MY
12 OFFICE OR EVEN YOUR AUDITOR-CONTROLLER. YOUR AUDITOR-
13 CONTROLLER WILL ALWAYS HAVE THE CAPABILITY OF CONDUCTING --
14 AND I THINK SHE DOES A GREAT JOB -- THE INDEPENDENT AUDITS.
15 BUT AS SHE COULD IN THE SHERIFF'S DEPARTMENT. BUT WHEN MERRICK
16 BOBB WAS BROUGHT IN, HE CAME IN WITH A VERY SPECIFIC I THINK
17 GOAL AND OBJECTIVE TO LOOK AT THE SHERIFF'S DEPARTMENT ON
18 INDIVIDUAL ISSUES. SO THAT'S WHAT WE'RE TRYING TO STRUCTURE.

19

20 **SUP. KNABE:** MADAME CHAIR?

21

22 **SUP. BURKE, CHAIR:** YES. AND THEN SUPERVISOR YAROSLAVSKY.

23

24 **SUP. KNABE:** I THINK I UNDERSTAND THE ISSUE THAT MIKE RAISED.
25 BUT I WOULD THINK ONE OF THE CONCERNS THERE WOULD BE YOU NEED



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1 TO HAVE SOMEONE WITH SOME CLINICAL EXPERTISE, AS WELL, TOO.
2 BECAUSE IT'S NOT SPECIFIC TO A HOSPITAL. IT'S SPECIFIC TO
3 OPERATIONAL. IT'S SPECIFIC TO THE SETTLEMENTS THAT WE TALK
4 ABOUT EACH AND EVERY WEEK AND THE SOLUTIONS THAT WE OFFER
5 THERE. AND I THINK THAT'S -- SO YOU NEED SOMEONE WITH SOME
6 CLINICAL EXPERTISE. I ALSO WOULD HOPE THAT WE INCORPORATE, AND
7 WHETHER IT'S AN R.F.I. OR R.F.P. SOME OF THE C.M.S. STANDARDS,
8 THE NEW YORK MODEL, HAVE SOME GOOD PERFORMANCE STANDARDS, SO
9 THAT WE HAVE SOMETHING TO DRAW TO OR MATCH TO.

10

11 **C.E.O. FUJIOKA:** I TOTALLY AGREE. I HAD MENTIONED THAT. THE
12 PERFECT INDIVIDUAL WOULD NOT ONLY HAVE INFORMATION RELATED TO
13 RUNNING A HOSPITAL, BUT THE LICENSING INFORMATION, CLINICAL
14 BACKGROUND. BUT EQUALLY IMPORTANT, INFORMATION THAT'S SPECIFIC
15 TO OUR STRUCTURE, UNDERSTANDING THE -- I MENTIONED
16 COMPLEXITIES, BUT ALSO NUANCES OF OUR CIVIL SERVICE SYSTEM,
17 THE FACT THAT WE HAVE A NUMBER OF M.O.U.S, THERE ARE A NUMBER
18 OF DIFFERENT ELEMENTS THAT WE'LL HAVE TO ADD TO THIS R.F.I. OR
19 R.F.P. SO THAT WE IDENTIFY THE PERSON WHO HAD THE SKILL SETS
20 TO DO IT.

21

22 **SUP. YAROSLAVSKY:** MADAME CHAIR, THIS MAY BE A GOOD IDEA, BUT
23 I'D LIKE TO SEE THE R.F.P. I THINK THE BOARD AS A WHOLE SHOULD
24 SEE THE R.F.P. BEFORE IT GOES OUT.

25



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1 **C.E.O. FUJIOKA:** ABSOLUTELY.

2

3 **SUP. YAROSLAVSKY:** BEFORE WE DECIDE TO SEND IT OUT. AND IT
4 OUGHT TO BE OUR DECISION. BECAUSE YOU'VE DONE THIS IN A WEEK.
5 THE CONCEPT IS A GOOD CONCEPT. BUT IT'S THE DETAILS THAT
6 YOU'RE GOING TO PUT IN THE R.F.P. WHAT'S EXPECTED? FIRST OF
7 ALL, WE OWE IT TO THE PEOPLE WHO ARE GOING TO RESPOND, BUT
8 MORE IMPORTANTLY, WE OWE IT TO OURSELVES TO KNOW WHAT WE
9 SHOULD EXPECT. I'M NOT SURE I KNOW EXACTLY HOW YOU ENVISION
10 IT. I DON'T EVEN KNOW HOW I WOULD ENVISION IT. I HAVE SOME
11 IDEAS. WHAT I DON'T WANT IT TO BE IS LIKE MERRICK BOBB. I WANT
12 IT TO BE MORE SUBSTANTIVE THAN MERRICK BOBB. MERRITT BOBB
13 COMES OUT WITH A REPORT EVERY SIX OR 12 MONTHS. HE ISSUES A
14 PRESS RELEASE. IT BECOMES A NEWSPAPER ARTICLE. WE ALL GET
15 CALLED BY THE PRESS. ONCE IN A WHILE SOMEBODY THROWS IN A
16 MOTION TO RESPOND TO HIS THING. AND THEN WE WAIT UNTIL NEXT
17 YEAR WHEN THE THING STARTS ALL OVER AGAIN. AND FOR THAT WE PAY
18 SEVERAL HUNDRED THOUSAND DOLLARS A YEAR. I DON'T WANT TO
19 BELITTLE WHAT MR. BOBB DOES. HE DOES A GREAT JOB, AND SOME OF
20 THE THINGS HE'S IDENTIFIED ARE IMPORTANT THINGS. BUT YOU'VE
21 GOT A BILLION AND A HALF DOLLAR SHERIFF'S DEPARTMENT, AND HE
22 ZEROS IN ON ONE THING. THAT'S APPROPRIATE, MORE APPROPRIATE
23 GIVEN WHAT THE COLE'S COMMISSION IDENTIFIED AT THE TIME AND
24 THE REASON FOR THE COLE'S COMMISSION, THE RAISON D'ETRE FOR
25 IT, AND FOR WHAT'S ENSUED SINCE. THIS IS A TOTALLY DIFFERENT



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1 BALL GAME. I DON'T THINK YOU WANT SOMEBODY GOING IN AND SAYING
2 "WE'RE GOING TO LOOK THIS YEAR AT PHARMACEUTICAL PURCHASES.
3 AND HOW WE CAN MAKE IT MORE EFFICIENT," AND THEN ISSUE A PRESS
4 RELEASE, A SIX, EIGHT, TEN, TWELVE-PAGE REPORT SAYING THEY
5 COULD IMPROVE PHARMACEUTICAL PURCHASES, OR CONSOLIDATE
6 PHARMACEUTICALS. I THINK YOU'RE LOOKING -- I THINK THIS CAME
7 OUT OF A MUCH MORE FUNDAMENTAL CONCERN THAT WE HAD. AND I JUST
8 WARN THAT IF WE'RE DOING SOMETHING FOR WINDOW DRESSING, THAT'S
9 ONE THING. IF YOU WANT TO SPEND \$250,000 A YEAR ON AN OUTSIDE
10 CONSULTANT WHO WILL PUT OUT A REPORT ONCE A YEAR, IT'S A LOT
11 OF MONEY TO PAY FOR A PRESS RELEASE, BUT IT'S GOOD. BUT IF
12 YOU'RE LOOKING FOR SOMETHING MORE MEANINGFUL, I SUSPECT THIS
13 IS GOING TO COST YOU A LOT OF MONEY. AND MAYBE MONEY WELL
14 SPENT. I SAY A LOT OF MONEY COMPARED TO WHAT WE SPEND ON
15 MERRICK BOBB. AS DON SAID, YOU WANT PEOPLE WHO KNOW WHAT
16 THEY'RE DOING, KNOW WHAT THEY'RE LOOKING AT. KIND OF LIKE YOU
17 WOULD EXPECT OUT OF A HEALTH AUTHORITY, PEOPLE WHO KNOW WHAT
18 THEY'RE LOOKING AT AND HAVE SOME FRAME OF REFERENCE AND
19 CONTEXT. I THINK THAT'S GOING TO COST A LOT OF MONEY. SO I
20 THINK ONE OF THE THINGS WE NEED TO DO, AND I THINK YOU NEED TO
21 DO, FOR STARTERS, IS IN YOUR SHOP SCOPE OUT WHAT YOU THINK THE
22 SCOPE OF THIS CONTRACT WOULD BE. I THINK YOU OUGHT TO CONSULT
23 WITH US ABOUT IT. I THINK YOU OUGHT TO BRING IT TO THE BOARD
24 AS A WHOLE SO WE UNDERSTAND WHAT THE POTENTIAL COSTS ARE, WHAT
25 THE BENEFITS ARE. I MEAN, I'M WILLING TO SPEND SERIOUS MONEY



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1 IF WE HAVE IT -- EVEN IF WE DON'T HAVE IT, I SUPPOSE -- TO GET
2 VALUE ON A MACRO LEVEL WITH THIS DEPARTMENT. WHAT I DON'T WANT
3 IS JUST ANOTHER SITUATION WHERE YOU ZERO IN ON ONE LITTLE
4 SAPLING IN A FOREST OF TREES. NOT ONLY DO YOU NOT SEE THE
5 FOREST, YOU DON'T EVEN SEE THE TREES. THAT'S NOT WHAT I WOULD
6 CONSIDER VALUE.

7

8 **C.E.O. FUJIOKA:** I AGREE.

9

10 **SUP. YAROSLAVSKY:** I THINK YOU GET MY --

11

12 **SUP. KNABE:** I TOTALLY AGREE WITH THAT, ZEV. I THINK YOU'RE
13 LOOKING AT IT MORE AS AN O.I.R.

14

15 **SUP. YAROSLAVSKY:** IS THERE A MOTION ON THE FLOOR?

16

17 **SUP. MOLINA:** I JUST MOVED IT.

18

19 **SUP. YAROSLAVSKY:** HANG ON ONE SECOND. ON OPTION 1? THAT
20 OPTION? SO I WANT TO AMEND THAT, OR YOU CAN ACCEPT IT IF YOU
21 WANT, THAT WE ASK THAT ALL THAT I JUST SAID BE THE PREAMBLE TO
22 A MOTION THAT SAYS YOU BRING THIS BACK, BRING THE R.F.P. BACK
23 TO THE BOARD BEFORE IT GOES ANYWHERE ELSE FOR OUR DISCUSSION
24 AND APPROVAL.

25



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1 **SUP. MOLINA:** I DON'T HAVE A PROBLEM WITH THAT. BECAUSE I
2 THINK, AGAIN, THE MORE THAT WE HAVE. BUT LET ME JUST TELL YOU
3 -- AND THERE IS NO DOUBT, BUT I LOOKED AT ALL THESE VARIOUS
4 OPTIONS BECAUSE I'VE BEEN TOYING WITH THIS IDEA OF WHAT IS IT
5 THAT WE DO IN ORDER TO GET THIS DEPARTMENT TO LEVEL WITH US
6 ABOUT THE ADMINISTRATIVE ASPECTS OF RUNNING THESE FACILITIES?
7 AND IT IS HARD. WE'VE ASKED FOR REPORTS. WE'VE ASKED FOR
8 EVERYTHING. AND IT JUST ALL COMES BACK. WE DON'T HAVE
9 CONSISTENCY, INCLUDING CORRECTIVE ACTIONS THAT ARE DONE FOR
10 MALPRACTICE ISSUES. AND SO WITHOUT CREATING A SHADOW
11 ADMINISTRATIVE GROUP, WHICH WE DON'T WANT TO DO, AND IF WE
12 LOOK AT SOMETHING LIKE AN O.I.R., THEN WE HAVE TO TAKE ON MORE
13 OWNERSHIP. AND IF WE DO AN INSPECTOR GENERAL, THEN IT'S JUST
14 GOING TO BE A DUMPING GROUND FOR EVERY TIME AN ISSUE COMES UP,
15 LET'S GO HAVE THE INSPECTOR GENERAL DO IT. I JUST THINK WE'RE
16 TALKING ABOUT A LOT OF STAFF, 40 TO 50 PEOPLE, PROBABLY, JUST
17 TO GET RESOLUTION. NOW, THERE IS NO DOUBT THAT SOME PEOPLE MAY
18 THINK THE MERRICK BOBB REPORT MAY NOT BE -- AND I AM EQUALLY
19 CONCERNED WHEN HE DOES PRESS CONFERENCES WITHOUT LETTING US
20 KNOW. BUT I MUST TELL YOU, FROM THE SHERIFF'S DEPARTMENT WHEN
21 I FIRST CAME TO TODAY, THE DIFFERENCE IS THAT MERRICK BOBB IS
22 THERE AND HE HAS THE INDEPENDENT OPPORTUNITY TO GO IN THERE
23 AND REVIEW ANYTHING. AND AS AN EXPERT IN THIS AREA, HE KNOW
24 THINGS ARE, AND IT HAS MADE HONESTLY THE SHERIFF'S DEPARTMENT
25 MUCH MORE TRANSPARENT TO SO MANY OF US. AND IT HAS BEEN



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1 HELPFUL. IN THIS INSTANCE, IT WOULD BE A LITTLE BIT DIFFERENT
2 BECAUSE IT IS A SITUATION WHERE THERE ARE SO MANY ISSUES TO
3 DEAL WITH. BUT I ALSO DON'T WANT TO SEE US GO AND CONTRACT
4 WITH A NAVIGANT TYPE OF GROUP AGAIN THAT JUST LOOKS AT THIS
5 BIG PICTURE AND REALLY CAN'T FIGURE OUT WHAT THE LITTLE THINGS
6 ARE THAT WE REALLY NEED TO FIX. BUT I LIKE THE INDEPENDENT
7 IDEA. I LIKE THE FACT THAT IT'S OUTSIDE OF OUR SYSTEM. SO IT
8 ISN'T BEHOLDING TO ANYBODY. THERE'S SOMETHING HERE IN THIS
9 DEPARTMENT. IT'S CALLED CULTURE ALL THE TIME AND I DON'T KNOW
10 WHAT IT MEANS. BUT IT MEANS LEAVING EVERYTHING THE SAME. DON'T
11 TELL THE SUPERVISORS MORE THAN YOU NEED TO TELL THEM. KEEP IT
12 BRIEF. DON'T SHOCK THEM. ALL OF THIS STUFF. AND I WOULD RATHER
13 HAVE SOMEONE WHO IS HONESTLY GOING TO TELL ME "HERE'S YOUR
14 PROBLEM WITH PERSONNEL. HERE'S YOUR PROBLEM WITH
15 ACCOUNTABILITY. HERE'S YOUR PROBLEM WITH PHARMACEUTICAL COSTS.
16 AND HERE'S YOUR PROBLEM WITH MEDICAL TECHNOLOGY. HERE'S YOUR
17 PROBLEM WITH ALL YOUR TECHNICAL SYSTEMS." I WANT THEM TO TELL
18 ME HONESTLY. BECAUSE ONCE I HONESTLY HAVE THE INFORMATION,
19 THEN I CAN ATTACH THE RESOURCES, AND HOPEFULLY THE
20 REMEDIATION, TO FIX IT. THAT'S MY JOB. BUT SITTING HERE TRYING
21 TO GUESS IF WE'RE MEETING INDUSTRY STANDARDS, TRYING TO GUESS
22 WHAT IS A GOOD TIME FRAME FOR TESTING REALLY IS NOT MY JOB.
23 I'M HARDLY CAPABLE OF KNOWING HOW TO TELL YOU WHAT TO DO. MY
24 ASSUMPTION IS WHEN YOU SAY YOU TEST SOMEBODY, MY ASSUMPTION IS
25 THAT IT'S A STANDARDIZED TEST. THAT IT'S THE SAME PEDIATRIC



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1 NURSE THAT I WOULD TAKE MY KID TO, WHETHER IT BE AT HUNTINGTON
2 HOSPITAL OR L.A. COUNTY U.S.C. SO DUMB ME THAT I DON'T KNOW
3 THAT WE DON'T HAVE STANDARDIZED TESTS. THAT'S JUST MY POOR
4 ASSUMPTION, UNFORTUNATELY. SO MAYBE WE NEED AN OUTSIDE PERSON
5 WHO HAS HEALTHCARE EXPERIENCE, WHO UNDERSTANDS THE FINANCING
6 OF HOSPITALS, PARTICULARLY PUBLIC HOSPITALS, WHO UNDERSTANDS
7 ALL THE ISSUES OF MEDICAL QUALITY AND CLINICAL CARE, AND WHO
8 HAS THE ABILITY TO BE HONEST WITH THE FIVE OF US WHO
9 DESPERATELY WANT TO DO THE RIGHT THING. DESPERATELY WANT TO DO
10 THE RIGHT THING. AND BELIEVE ME, IT ISN'T TO BADGER YOU EVERY
11 OTHER WEEK AROUND HERE.

12

13 **SUP. BURKE, CHAIR:** WE HAVE THE MOTION BEFORE US.

14

15 **SUP. YAROSLAVSKY:** AS AMENDED.

16

17 **SUP. BURKE, CHAIR:** AS AMENDED. WITHOUT OBJECTION? OH, I'M
18 SORRY. THERE ARE PEOPLE WHO ASKED TO SPEAK. I THINK ALSO KATHY
19 OCHOA, WOULD YOU COME FORWARD? DR. CLAVREUL AND ARNOLD SACHS.
20 ARE THOSE THE ONLY PEOPLE WHO HAD ASKED TO SPEAK THAT HAVE NOT
21 BEEN HEARD FROM? I'M SORRY. YOU DIDN'T SIGN UP. WE COULD CALL
22 YOU ON PUBLIC COMMENT. WE HAVEN'T CALLED S-2 YET. WE'RE
23 CALLING YOU ON S-2.

24



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1 **KATHY OCHOA:** GOOD AFTERNOON, SUPERVISORS, KATHY OCHOA HERE,
2 S.E.I.U. LOCAL 721. I THINK HERE'S ONE PART OF YOUR PROBLEM,
3 AND THAT'S THAT YOU'VE FAILED TO IGNORE THE MANY PLEAS THAT WE
4 HAVE MADE TO YOU TO DEVISE A HUMAN RESOURCES SYSTEM THAT HAS
5 ONE STANDARD OF QUALITY, WHETHER IT HAS TO DO WITH
6 RECRUITMENT, WITH THE LIFE SCANNING ELIGIBILITY PIECE, WITH
7 TRAINING, RETENTION, WITH CAREER LADDERS, COMPETENCY OR
8 COMPENSATION. YOU HEARD FROM MY COLLEAGUE EARLIER. THESE
9 PIECES ARE BIFURCATED ALL OVER THIS SYSTEM. WHILE YOU DID TAKE
10 SOME NOTABLE STEPS TODAY PARTICULARLY WITH RESPECT TO VIVIAN
11 BRANCHICK, OUR CHIEF NURSING OFFICER CENTRAL, I THINK YOU NEED
12 TO BE MORE EXPLICIT, SUPERVISOR MOLINA, THAT SHE ACTUALLY HAS
13 NOT JUST THE RESPONSIBILITY BUT THE AUTHORITY THAT GOES WITH
14 IT.

15

16 **SUP. MOLINA:** NOW, IF I DID NOT MAKE THAT CLEAR, HONESTLY, IF I
17 DIDN'T MAKE THAT CLEAR, BILL FUJIOKA, MR. SCHUNHOFF.

18

19 **KATHY OCHOA:** DOES SHE HAVE LINEAR AUTHORITY?

20

21 **SUP. MOLINA:** IF I DID NOT MAKE THAT CLEAR, WOULD YOU PLEASE
22 CORRECT ME RIGHT NOW.

23

24 **KATHY OCHOA:** THOSE NURSES, THOSE C.N.O.S DO NOT REPORT TO HER.
25 ARE THEY GOING TO BE REPORTING TO HER?



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1

2 **SUP. MOLINA:** NO, KATHY, YOU KNOW THAT. KATHY LOOK AT IT, LOOK
3 AT IT. LOOK AT IT, KATHY. WHEN WE HAVE A PUBLIC WORKS DIRECTOR
4 AND WE HAVE A PUBLIC WORKS DEPUTY AND THEY HAVE A MANAGER OVER
5 HERE THAT IS HANDLING FLOOD CONTROL, THEY DON'T REPORT TO THE
6 PUBLIC WORKS MANAGER. THEY REPORT TO THEIR SUPERVISOR.

7

8 **KATHY OCHOA:** SO HOW MANY TIMES HAVE WE TALKED ABOUT THE
9 PROBLEM --

10

11 **SUP. MOLINA:** COME ON, KATHY.

12

13 **KATHY OCHOA:** OKAY. I'LL ADDRESS THE OTHER SUPERVISORS AT THIS
14 POINT. PERHAPS THEY WILL BE MORE WILLING TO LISTEN. BUT YOU
15 HAVE TALKED ABOUT A SILOED SYSTEM REPEATEDLY TODAY. YOU CAN
16 BRING VIVIAN BRANCHICK AND ASK HER IF HISTORICALLY HAS HER
17 PROBLEM NOT BEEN THAT SHE DOES NOT HAVE LINEAR AUTHORITY OVER
18 THE C.N.O.S? IT'S ONE THING TO HAVE DOTTED LINE, IT'S ONE
19 THING TO SAY I'M UP HERE AND I'M GOING TO PROVIDE SOME POLICY
20 DIRECTION. IT'S ANOTHER THING FOR HER TO BE ABLE TO HOLD THOSE
21 C.N.O.S ACCOUNTABLE FOR DELIVERING ON TIME. AND IF YOU'RE
22 SAYING THAT THAT'S THE KIND OF LEVEL OF RESPONSIBILITY AND
23 ACCOUNTABILITY AND AUTHORITY THAT SHE HAS, THEN I'M HAPPY FOR
24 THE CLARIFICATION. AND I HOPE THE C.N.O.S WHO ARE LISTENING IN
25 ARE TAKING VERY CLOSE NOTICE. BECAUSE THESE ARE THE THINGS



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1 THAT BREAK DOWN IN THE SYSTEM, SUPERVISOR, THAT MAY NOT BE
2 BROUGHT TO YOUR ATTENTION. WE'VE BROUGHT THEM TO YOU ON MANY
3 OCCASIONS. THIS IS NOT THE FIRST TIME WE TALKED ABOUT THE
4 AUTHORITY.

5

6 **SUP. MOLINA:** WELL THEN VIVIAN BRANCHICK WILL BE HELD
7 ACCOUNTABLE FOR IT. IF SHE CAN'T GIVE CLEAR MARCHING
8 DIRECTIVES TO HER CLINICAL NURSE MANAGERS, THEN VIVIAN HAS THE
9 PROBLEM. BECAUSE THE AUTHORITY SHE HAS, SHE'S JUST NOT GOING
10 TO BE MANAGING EVERY SINGLE NURSE. THAT'S CRAZY.

11

12 **KATHY OCHOA:** THAT'S CRAZIER THAN CRAZY, BUT THAT'S NOT EVEN
13 WHAT I SAID. I SAID: AUTHORITY OVER THE CHIEF NURSING
14 OFFICERS. THERE'S ABOUT FIVE OR SIX THROUGH THIS SYSTEM.
15 VIVIAN ALONE CAN'T MAKE IT HAPPEN. AND YOU SHOULD KNOW THAT. A
16 SINGLE PERSON CANNOT MAKE THINGS HAPPEN.

17

18 **SUP. MOLINA:** KATHY I'M NOT GOING TO FIGHT WITH YOU ON THIS
19 SINCE YOU KNOW HOW TO MANAGE THIS SO VERY WELL.

20

21 **KATHY OCHOA:** WELL ACTUALLY, I THINK I COULD PROBABLY DO A MUCH
22 BETTER JOB THAN YOU DO AT MANY TIMES, SUPERVISOR. AND I'M NOT
23 AFRAID TO SAY THAT. I'VE BEEN IN THE BELLY OF THIS BEAST.
24 THERE'S A LOT OF THINGS THAT GO WRONG WITH THIS SYSTEM THAT
25 YOU FAIL TO PAY ATTENTION TO.



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1

2 **SUP. MOLINA:** KATHY, I THINK YOU BETTER WATCH IT BECAUSE
3 THERE'S SOMETHING IN YOUR OWN BACKYARD THAT HASN'T BEEN
4 MANAGED SO WELL.

5

6 **KATHY OCHOA:** YOU CAN HAVE THAT DISCUSSION WITH MY PRINCIPALS,
7 YOU'RE WELCOME TO DO THAT. I AM HERE ON BEHALF OF MY MEMBERS.
8 ON BEHALF OF THE PATIENTS THAT THEY SERVE. I'M NOT HERE TO
9 THROW ROCKS, SUPERVISOR.

10

11 **SUP. MOLINA:** YOU'RE DOING A GOOD JOB OF IT.

12

13 **KATHY OCHOA:** I AM HERE TO ENSURE THAT WE HAVE A QUALITY
14 DELIVERY SYSTEM, NOTWITHSTANDING WHO IS RESPONSIBLE.

15

16 **SUP. BURKE, CHAIR:** YOUR TIME HAS EXPIRED, KATHY. KATHY, YOUR
17 TIME HAS EXPIRED. I'M SORRY YOU UTILIZED IT THE WAY YOU DID.
18 BUT IT HAS EXPIRED.

19

20 **KATHY OCHOA:** WELL, I'M SORRY THAT YOU UTILIZED YOUR TIME THIS
21 AFTERNOON. I MEAN THERE COULD BE SO MANY OPPORTUNITIES FOR
22 BREAKTHROUGHS. SO MANY BREAKTHROUGH MOMENTS.

23

24 **SUP. BURKE, CHAIR:** AND YOU KNOW WHAT? LET ME TELL YOU THIS.
25 WE'RE GETTING READY TO GO INTO A PROCESS. IF YOU WILL SUBMIT A



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1 WRITTEN SUGGESTION IN TERMS OF HOW THAT PROCESS CAN WORK AND
2 IF YOU CAN ALSO SUBMIT A WRITTEN STATEMENT IN TERMS OF HOW YOU
3 SEE VIVIAN'S ROLE AS IT RELATES TO THOSE NURSING
4 ORGANIZATIONS, WHERE YOU WOULD BE ABLE TO CARRY OUT THE
5 TESTING AND COORDINATE THAT TESTING, I THINK WE'LL ALL LOOK AT
6 IT.

7

8 **KATHY OCHOA:** THANK YOU. I WILL BE HAPPY TO DO THAT. I WILL
9 HAVE IT TO YOU TOMORROW AFTERNOON, SUPERVISOR. THANK YOU FOR
10 YOUR GRACIOUSNESS.

11

12 **SUP. BURKE, CHAIR:** THANK YOU. DR. CLAVREUL?

13

14 **GENEVIEVE CLAVREUL:** GOOD AFTERNOON BOARD OF SUPERVISORS, DR.
15 GENEVIEVE CLAVREUL. ANYWAY, IT'S KIND OF FUNNY TO SEE S.E.I.U.
16 ATTACKING THE BOARD. IT'S LIKE THE KETTLE CALLING THE OTHER
17 BLACK. I MEAN, S.E.I.U. WAS PART OF THE PROBLEM AT KING-DREW.
18 I MEAN, THEY WERE RIGHT BEHIND THEM. THEY MADE SURE THEY
19 PROTECT ALL THEIR EMPLOYEES SO THEY WOULD NOT BE FIRED. THEY
20 WERE THE ONES WHO DID NOT DO ANYTHING. AND I AM AMAZED AT
21 THEIR RESPONSE. BUT I GUESS WHEN YOU ARE WRONG, YOU DEFEND
22 YOURSELF. I THINK THE S.E.I.U., IF YOU LOOK AT SOME OF THE
23 PAYCHECKS FROM KING-DREW, MANY EMPLOYEES FROM THE S.E.I.U.
24 WERE GETTING FULL PAY FROM THE COUNTY AND WORKING FOR THE
25 S.E.I.U. I WOULD HIGHLY RECOMMEND AN AUDIT.



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1

2 **SUP. BURKE, CHAIR:** I DON'T THINK THERE WERE MANY. BUT WE'RE
3 AWARE THAT THERE WAS AN ISSUE.

4

5 **DR. GENEVIEVE CLAVREUL:** WELL I HAVE THE ENTIRE LIST. I'LL BE
6 GLAD TO SHARE IT WITH YOU. BUT, ANYWAY, I THINK THAT WE'RE
7 HAVING KEY ISSUE PROBLEMS. AND YOU WERE VERY GOOD TODAY ABOUT
8 POINTING THEM OUT. DEFINITELY I THINK WE SHOULD HAVE AN
9 OUTSIDE PARTY TAKING CARE OF THE PROBLEM. I THINK A QUALITY
10 ASSURANCE TYPE OF PROGRAM WILL WORK. IT WORKS AT PRIVATE
11 HOSPITALS. I WOULD BE EVEN GLAD TO GIVE ME TWO CENTS FOR
12 NOTHING. BUT I GUESS YOU DON'T LIKE FREE SERVICE. BUT I'D BE
13 GLAD TO BE ON A COMMISSION TO MAKE A DIFFERENCE. AND TALKING
14 ABOUT COMMISSION, YOUR HOSPITAL IS A USELESS COMMISSION. THERE
15 SHOULD BE A COMMISSION WHO OVERSEE ALL THE KIND OF PROBLEMS WE
16 HAVE NOW. THEY ARE APPOINTED BY YOU. MOST OF THE TIMES THEY
17 DON'T EVEN MEET ON MONTHLY BASIS. AND I THINK THAT'S PART OF
18 THE ISSUE. AND I THINK THIS SHOULD BE THE GROUP WILL COME TO
19 YOU. AND SAY THOSE ARE PROBLEMS AND DEAL WITH IT.

20

21 **SUP. KNABE:** I THINK THEY DO. I THINK PART OF THE PROBLEM IS
22 THEY DON'T FEEL THEY ARE LISTENED TO AT TIMES.

23

24 **DR. GENEVIEVE CLAVREUL:** NO, I GO TO ALL THOSE COMMISSION
25 MEETINGS. AND I TELL YOU, THIS YEAR THEY HAVE VERY SELDOM MET.



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1 THEY ARE NICE PEOPLE. BUT YOU NEED PEOPLE WITH SOME GUTS AND
2 WILLING TO MAKE SOME CHANGE AND MAKE SOME RECOMMENDATIONS. AND
3 NOT COME TO YOU, AND I KNOW YOU'RE VERY RESPONSIVE, SUPERVISOR
4 KNABE, BECAUSE I HAVE HEARD IT MANY TIMES. BUT YOU ARE NOT THE
5 ONLY ONE. AND SOMETIMES YOU DON'T EVEN HAVE -- SOME OF THE
6 SUPERVISORS DON'T EVEN HAVE APPOINTEE TO THAT COMMISSION. YOU
7 KNOW? BUT I'M CONCERNED WHEN I SEE THAT WE HAVE STILL NOT
8 COLLECTED A RECRUITMENT FIRM TO FIND A REPLACEMENT FOR DR.
9 CHERNOF. WE DON'T EVEN HAVE SELECTED THE GROUP. I MEAN, THAT'S
10 ABSURD. I'M VERY CONCERNED THAT THE HEALTH AUTHORITY IS ON
11 HOLD. I STILL THINK IT'S AN ISSUE WE SHOULD BE DEALING WITH.
12 WHY DO WE STILL HAVE 23 REGISTRY? ONE OF THE REASONS WE HAD
13 HIRED THE COUNTY NURSE WAS TO GET RID SOME OF THE REGISTRY. WE
14 STILL HAVE 23 REGISTRIES WORKING. BUT TO ANSWER SOME OF THE
15 QUESTIONS YOU POSED, IF AN R.N. FAILS TWO OR THREE TIMES THE
16 EXAM, THEY SHOULD BE FIRED. I DON'T KNOW ABOUT YOU, BUT I
17 DON'T WANT ANY OF THEM TO TOUCH MY BODY OR BODY OF ANYBODY I
18 KNOW. AND I FEEL THE SAME WAY FOR ANYBODY IN THE COUNTY. SO
19 PEOPLE IN THE COUNTY HAVE THE RIGHT TO GET CARE. SOMEBODY WILL
20 FAIL THREE TIME SHOULD BE OUT. THANK YOU.

21

22 **ARNOLD SACHS:** THANK YOU. ARNOLD SACHS. A COUPLE THINGS. IT'S
23 VERY INTERESTING HEARING THE CONVERSATION TODAY. THERE WAS A
24 LOT OF THINGS BROUGHT UP THAT I BELIEVE SHOULD HAVE BEEN
25 BROUGHT UP, AND I THINK IT WAS MENTIONED, I AGREE WITH, THAT



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1 SHOULD HAVE BEEN BROUGHT UP FEW YEARS AGO WHEN DR. CHERNOF
2 INITIATED HIS METRO PLAN Y.H.R.S. I SEEM TO THINK THERE'S A
3 GAP BETWEEN H.R.S., COUNTY H.R.S. AND THE HOSPITAL
4 ADMINISTRATIVE PROGRAMS THAT ALLOW FOR A LOT OF THINGS TO
5 FUNNEL THROUGH THAT THAT GAP NEEDS TO BE ADDRESSED. THAT
6 COOPERATION NEEDS TO BE ADDRESSED RIGHT THERE. I DON'T SEE
7 THIS PROBLEM OCCURRING IN THE OTHER FOUR FACILITIES THAT ARE
8 RUN, THE COUNTY FACILITIES. BUT MOST OF ALL, AND I DON'T MEAN
9 TO TAKE IT OUT OF CONTEXT, BECAUSE THE MAN COULD BE DOING A
10 WONDERFUL JOB. BUT THERE WAS A PART OF THIS CONVERSATION TODAY
11 WHERE SUPERVISOR MOLINA, YOU MENTIONED THAT DR. SCHUNHOFF MADE
12 AN IRRESPONSIBLE ANSWER TO A QUESTION REGARDING NURSE TESTING.
13 THE ONLY THING I CAN SAY TO THAT IS ITEM 57-A JUST GOT
14 PROMOTED. THERE'S A DYSFUNCTION THERE IN AND OF ITSELF. IF
15 THERE'S UNCERTAINTY WITH SOMEBODY'S POSITION REGARDING TESTING
16 AND THIS SEEMS TO BE THE CRUTCH OF THE WHOLE PROBLEM HERE, HOW
17 DO THEY TURN AROUND AND GET PROMOTED TO A HIGHER POSITION? AND
18 SPEAKING OF THAT SAME SENSE, MR. FUJIOKA MENTIONED SOMETHING
19 THEY WERE SEARCHING FOR A REPLACEMENT DIRECTOR OF THE
20 HEALTHCARE DEPARTMENT, OR HEALTH SERVICES. SINCE DR. CHERNOF,
21 WHO WAS THE HEALTH DIRECTOR HAD RESIGNED AND DR. SCHUNHOFF HAS
22 MOVED INTO THAT POSITION, IF THEY HIRE A NEW DIRECTOR, WILL HE
23 ALSO BE PUT ON THE BOARD? AND WHAT WILL HAPPEN THEN? AGAIN, AS
24 ALWAYS, THANK YOU FOR YOUR TIME, YOUR ANSWERS AND ATTENTION.
25



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1 **SUP. BURKE, CHAIR:** ALL RIGHT. IT WAS MOVED AND SECONDED AS
2 AMENDED. WITHOUT OBJECTION, SO ORDERED. WE HAVE S-2 AS THE
3 ONLY OTHER ITEM, RIGHT? MR. FUJIOKA, DO YOU WANT TO START OFF
4 WITH THAT? WE HAVE A NUMBER OF PEOPLE WHO HAVE ASKED TO SPEAK.
5 I'LL ASK THEM BEFORE. DO YOU WANT TO WAIT UNTIL THE REPORT?
6 WE'LL HEAR THE REPORT, AND THEN WE'LL HEAR FROM KATHY OCHOA,
7 KAREN MORRIS, ARNOLD SACHS, GENEVIEVE CLAVREUL AND WHO ELSE?
8 KNIGHT -- WHAT'S HIS NAME? LUIS MCCARTHY AND SLING DOG? ZUMA
9 DOGG, I'M SORRY.

10

11 **SHEILA SHIMA:** THANK YOU, SUPERVISORS. SHEILA SHIMA, DEPUTY
12 C.E.O., HEALTH AND MENTAL HEALTH SERVICES. I'LL JUST MADE SOME
13 INTRODUCTORY COMMENTS AND THEN TURN IT OVER TO DR. SCHUNHOFF
14 TO WALK YOU THROUGH THE BUDGET COMMITTEE OF THE WHOLE. AS YOU
15 KNOW, THE SUPPLEMENTAL CHANGES BUDGET IS SCHEDULED TO COME
16 BEFORE YOUR BOARD ON OCTOBER 7TH. IN THE PAST, WE HAVE
17 ACTUALLY SCHEDULED THE BUDGET COMMITTEE OF THE WHOLE FOR THE
18 DAY OF THAT BUDGET ACTION OR A DAY PRIOR. WHAT WE WANTED TO DO
19 THIS TIME WAS TO ACTUALLY SCHEDULE IT SEVERAL WEEKS IN ADVANCE
20 SO THAT WE COULD TALK ABOUT SOME OF THE ISSUES THAT ARE
21 HIGHLIGHTED IN THE BUDGET COMMITTEE OF THE WHOLE, BOTH IN
22 TERMS OF CHANGES WE HAVE INCORPORATED INTO THE BUDGET SINCE WE
23 LAST CAME BEFORE THE BOARD FOR FINAL CHANGES IN JUNE, AS WELL
24 AS SOME ISSUES THAT THE DEPARTMENT IS CONTINUING TO WATCH IN
25 TERMS OF THAT COULD AFFECT REVENUES, ASSUMPTIONS IN THEIR



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1 BUDGET AS WELL AS ADDITIONAL COSTS. AND PROJECTS THAT THEY'RE
2 ANTICIPATING NEEDING TO MOVE FORWARD WITH BUT ALSO TRYING TO
3 DETERMINE THE FUNDING FOR IT. SO ON THE BUDGET COMMITTEE OF
4 THE WHOLE DOCUMENT, THEIR FISCAL OUTLOOK, I JUST WANTED TO PUT
5 IN CONTEXT THE SECTIONS THAT ARE HERE. WHAT THE REPORT ITSELF
6 STARTS OUT WITH IS THE ENDING POINT OF THE REPORT AS PRESENTED
7 TO YOUR BOARD, LOOKING AT THE '08/'09 COLUMN. WHAT WE'VE
8 IDENTIFIED AT THE TOP IS A PROJECTED DEFICIT AS OF THAT PERIOD
9 OF TIME IN THE FORECAST. WHAT WE HAVE DONE NOW IN THE FIRST
10 SECTION, LINES 1 THROUGH 14, IS PRESENT TO YOU THE MAJOR
11 CHANGES IN THE -- THAT YOU'LL SEE IN THE SUPPLEMENTAL BUDGET
12 TO BALANCE THE DEPARTMENT OF HEALTH SERVICES SUPPLEMENTAL
13 CHANGES BUDGET THAT WE PRESENTED TO YOU ON OCTOBER 7TH. BEYOND
14 THAT ARE THE ISSUES THAT THE DEPARTMENT IS KEEPING AN EYE ON.
15 AND ONCE AGAIN, DR. SCHUNHOFF WILL GO INTO THAT MORE.

16
17 **SUP. YAROSLAVSKY:** SHEILA, I'M SORRY TO INTERRUPT, BUT COULD
18 YOU REPEAT THAT? WHAT IS IT THAT IS GOING TO BE PRESENTED ON
19 OCTOBER 7TH?

20
21 **SHEILA SHIMA:** IT'S ACTUALLY THE SUPPLEMENTAL CHANGES BUDGET.
22 SO IT'S THE COUNTY'S BUDGET AND THE CHANGES THAT OUR OFFICE,
23 THE C.E.O., IS PROPOSING TO ALL OF THE COUNTY DEPARTMENTS,
24 BUDGETS INCLUDING D.H.S. THANK YOU. I'LL TURN IT OVER TO DR.
25 SCHUNHOFF.



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1

2 **DR. JOHN SCHUNOFF:** THANK YOU. WHEN WE CAME TO YOU IN--

3

4 **SUP. YAROSLAVSKY:** ARE YOU A DOCTOR?

5

6 **DR. JOHN SCHUNHOFF:** PH.D.

7

8 **SUP. YAROSLAVSKY:** PH.D? OH, I DIDN'T KNOW THAT. MAKES IT A LOT
9 EASIER TO JUST CALL YOU DOCTOR.

10

11 **DR. JOHN SCHUNHOFF:** WHEN WE CAME TO YOU IN JUNE, WE WERE
12 PROJECTING FOR FISCAL YEAR '08/'09, THE ONE THAT WE ARE IN, A
13 \$213 MILLION DEFICIT PRIOR TO THINGS THAT WOULD OCCUR IN THE
14 BUDGET. AND A CUMULATIVE DEFICIT OVER THE TWO YEARS OF ALMOST
15 \$600 MILLION. IN THE PROCESS OF DEVELOPING THE BUDGET AND THEN
16 THE SUPPLEMENTAL BUDGET, THE DEPARTMENT'S BUDGET IS BALANCED
17 TO THAT POINT. AND IT INCLUDES A NUMBER OF REVENUE ISSUES. WE
18 HAVE BEEN VERY SUCCESSFUL IN THE LAST SIX MONTHS ON ACHIEVING
19 SOME OF THE THINGS THAT WE PUT OUT THERE AS POSSIBILITIES
20 RELATIVE TO ADDITIONAL FEDERAL REVENUE, HAVING TO DO WITH THE
21 MEDICARE, MEDI-CAL POPULATION, HAVING TO DO WITH THE MANAGED
22 CARE SUPPLEMENT AND KEEPING THE MORATORIUM ON SOME OF THE
23 FEDERAL RULES THAT WOULD HAVE IMPACTED US. THE BOTTOM LINE OF
24 THAT, WHICH IS REFLECTED IN THE MIDDLE OF THE FISCAL OUTLOOK
25 SCHEDULE, IS THAT THE BUDGET THAT WILL BE -- AND WE'VE ALSO



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1 ACHIEVED FINANCIAL STABILIZATION EFFICIENCIES WITHIN THE
2 DEPARTMENT. THE NET RESULT IS A BUDGET WHICH, WHEN IT'S
3 PRESENTED TO YOU IN TWO WEEKS, WILL BE -- THREE WEEKS -- WILL
4 BE BALANCED FOR '08/'09 AND HAVE JUST SHORT OF \$300 MILLION
5 BUDGET PROJECTED FOR '09/'10. NOW, BEYOND THAT, THERE ARE
6 CERTAIN THINGS THAT WE HAVE NOTED, EITHER IN THE REVENUE AREA
7 OR IN THE COST AREA, THAT POTENTIALLY TAKE THAT BALANCE AND
8 PUT US BACK INTO THE RED A BIT. AND WE'VE DETAILED THOSE OUT
9 AS BEING AT THIS MOMENT AN ESTIMATE OF \$43.7 MILLION. AND THE
10 CUMULATIVE EFFECT TAKES THE PROPOSED DEFICIT FOR, OR EXPECTED
11 DEFICIT FOR '09/'10, UP TO \$360 MILLION. FROM THERE, IN THE
12 PLAN, GOING TO THE LAST PAGE OF THE PLAN THAT WE PRESENTED IN
13 TERMS OF SOLUTIONS FOR THE BUDGET, ESSENTIALLY THE APPROACH
14 WE'RE TAKING IS TO TRY TO DEAL WITH THIS FISCAL YEAR AND NEXT
15 FISCAL YEAR. AND THE REASON FOR THAT IS THAT STARTING IN
16 '10/'11, WE START THE BEGINNING OF A NEW FIVE-YEAR STATE
17 WAIVER. AND THERE ARE ACTIONS THAT ARE ALREADY BEGINNING
18 WORKING WITH VARIOUS GROUPS ACROSS THE STATE, OTHER PUBLIC
19 HOSPITALS ACROSS THE STATE TO TRY TO DEVELOP WHAT THAT WAIVER
20 WILL LOOK LIKE. AND WE'RE HOPEFUL IF WE CAN GET THERE THAT
21 THAT WILL PROVIDE A LITTLE BIT MORE COST OF LIVING ADJUSTMENT,
22 AT LEAST, AND IN TERMS OF REVENUES GOING FORWARD. THE SCHEDULE
23 THAT WE PRESENTED TO YOU INDICATES THAT FOR THIS FISCAL YEAR,
24 THERE ARE SEVERAL OPTIONS. THEY WON'T BE ON THE BUDGET AGENDA
25 FOR THE SEVENTH, BUT THESE ARE OPTIONS FOR CLOSING THE



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1 POSSIBLE ADDITIONAL GAP FOR THIS YEAR AND MAKING A GOOD EFFORT
2 TOWARDS THE GAP FOR NEXT YEAR. SO IN OTHER WORDS, WE HAVE
3 DETAILED OUT THINGS, WHICH IF THEY ALL SUCCEED, AND I WANT TO
4 EMPHASIZE THAT IT'S OPTIMISTIC THAT THEY WOULD, BUT IF THEY
5 ALL SUCCEED IN TERMS OF ADDITIONAL REVENUES THAT WE COULD
6 ACHIEVE, THAT WE COULD CUT THE DEFICIT FOR THE NEXT FISCAL
7 YEAR DOWN TO TO BASICALLY \$107 MILLION. THAT'S THE APPROACH.
8 THE PLAN ALSO INCLUDES THE BEGINNING IMPLEMENTATION OF THE
9 PRIMARY CARE RESTRUCTURING. THIS IS A PLAN THAT WILL BE
10 FLESHED OUT WITH ADDITIONAL INFORMATION GATHERED FROM
11 INTERESTED P.P.P.S REGARDING -- VIA AN R.F.I. IT WILL INVOLVE
12 THE STRATEGIC PARTNERS BEING GIVEN THE OPPORTUNITIES TO BE
13 INVOLVED IN EXISTING FACILITIES OR IN SITES NEARBY. AND IT
14 INVOLVES ATTENTION TO INFRASTRUCTURE NEEDS THAT IS PART OF
15 OTHER ADDITIONAL REPORTS THAT ARE COMING BACK TO YOU FROM THE
16 C.E.O. AND ATTENTION TO REASSIGNMENT OF C.H.P. PATIENTS TO
17 OTHER PROVIDERS IN THE NETWORK AND REASSIGNMENT OF COVERAGE
18 INITIATIVE PATIENTS SO THAT THEY CONTINUE TO PROVIDE -- HAVE
19 COVERAGE THROUGH HEALTHY WAY L.A. PROVIDERS. THIS IS
20 ESSENTIALLY A STRATEGIC INITIATIVE TO STRENGTHEN OUR
21 RELATIONSHIP WITH THE P.P.P.S. THOSE ARE THE KEY ELEMENTS OF
22 IT. AND I DON'T KNOW WHETHER SHEILA WANTS TO ADD SOMETHING
23 MORE TO THAT.
24



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1 **SHEILA SHIMA:** I JUST WANTED TO ADD ONE THING THING ON THAT
2 PROPOSAL, THE PRIMARY CARE RESTRUCTURING PROPOSAL. WE HAD
3 ISSUED YESTERDAY FROM OUR OFFICE A MEMO THAT PROVIDED MORE
4 DETAIL IN TERMS OF THE STEPS THAT THE DEPARTMENT IS PROPOSING
5 TO TAKE IN DEVELOPING THAT PROJECT PLAN. HOW THEY PROPOSE TO
6 PUT -- TO GET THE INPUT FROM THE P.P.P. PROVIDERS AND OTHER
7 COMMUNITY GROUPS AND THE TIMELINE FOR THEIR ACCOMPLISHING
8 THAT.

9

10 **SUP. BURKE, CHAIR:** MAY I JUST ASK A QUESTION ABOUT THAT?

11

12 **SHEILA SHIMA:** YES.

13

14 **SUP. BURKE, CHAIR:** THE FINANCIAL IMPLICATION, WHEN I LOOK AT
15 THIS AMOUNT THAT'S SET FORTH HERE, DOES THAT INCLUDE OR IS
16 THERE ANYWHERE IN THIS DOCUMENT PROVISION FOR THOSE P.P.P.S
17 THAT WERE NOT IN A POSITION TO BE ABLE TO BE COMPETITIVE? WE
18 USED TO TALK ABOUT 44 MILLION. I DON'T KNOW WHERE THAT IS OR
19 WHAT IT IS.

20

21 **SHEILA SHIMA:** RIGHT. IF WE GO BACK TO THE ATTACHMENT THAT DR.
22 SCHUNHOFF WAS GOING THROUGH, IN THE BUDGET COMMITTEE OF THE
23 WHOLE REPORT, YOU'LL NOTICE ON LINE 6 AND ON LINE 11 THE \$44.8
24 MILLION THAT IS CURRENTLY IN THE DEPARTMENT'S BUDGET, ONE-TIME
25 TOBACCO SETTLEMENT FUNDS. IN APRIL, SUPERVISOR MOLINA



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1 INSTRUCTED OUR OFFICE TO WORK WITH THE DEPARTMENT AND TO COME
2 BACK TO THE BOARD IN JUNE ON THE POSSIBILITY OF USING -- OF
3 FINDING ANOTHER WAY TO ACTUALLY FUND \$44.8 MILLION IN THE
4 DEPARTMENT'S BUDGET THAT WOULD FREE THAT AMOUNT UP FOR
5 P.P.P.S, FOR THE P.P.P. PROGRAM. IT WAS SPECIFIC AT THAT TIME
6 \$4.8 MILLION FOR INFRASTRUCTURE AND \$40 MILLION FOR PROGRAM
7 ENHANCEMENT. IN JUNE AND CURRENTLY, IN TERMS OF LOOKING WITHIN
8 THE DEPARTMENT'S BUDGET, WE'VE ONLY BEEN ABLE TO FREE UP, AS
9 IT WERE, \$3.5 MILLION. AND OVER THE PERIOD OF SEVERAL MONTHS,
10 WE HAVE BEEN WORKING WITH THE DEPARTMENT TO SEE IF THERE WERE
11 ADDITIONAL SAVINGS THEY COULD IDENTIFY WITHIN THE DEPARTMENT
12 THAT WOULD ALLOW US TO NOT USE ANY PORTION OF THAT MONEY. SO
13 FAR, WE HAVE NOT BEEN ABLE TO IDENTIFY MORE THAN \$3.5 MILLION.
14 WHAT WE HAVE BEEN DOING IN OUR OFFICE IS LOOKING AT SOME OTHER
15 ALTERNATIVES OUTSIDE OF THE DEPARTMENT'S BUDGET SO THAT WE
16 COULD ACTUALLY FIND FUNDS THAT WOULD FREE UP THAT AMOUNT OF
17 MONEY. WE HAVE A COUPLE OF OPTIONS THAT WE'RE LOOKING AT. AND
18 WE'LL BE RETURNING TO THE BOARD WITH THOSE SPECIFIC
19 RECOMMENDATIONS. OVER THE NEXT WEEK, NEXT WEEK ON WEDNESDAY IN
20 A MEETING THAT WE HAVE SCHEDULED, A PUBLIC MEETING WITH YOUR
21 DEPUTIES, WE WILL BE GOING OVER THE ITEMS THAT ARE SHOWN HERE
22 BUT IN MORE LEVEL OF DETAIL ABOUT THE SUPPLEMENTAL CHANGES.
23 AND AT THAT TIME WE ANTICIPATE BRINGING BEFORE THEM SOME OF
24 THE OPTIONS THAT WE'RE LOOKING AT SO THAT WE HAVE DISCUSSION
25 ON THAT.



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1

2 **SUP. BURKE, CHAIR:** AND THOSE OPTIONS, OPTIMISTICALLY, WHAT
3 NUMBER DO YOU THINK YOU WILL IDENTIFY?

4

5 **SHEILA SHIMA:** WE'RE ACTUALLY HOPING TO GET AS CLOSE TO THE \$40
6 MILLION THAT WE'RE MISSING NOW BETWEEN THE 44.8 AND THE 3.5 WE
7 ALREADY HAVE. THAT'S OUR GOAL.

8

9 **SUP. BURKE, CHAIR:** AND YOU KNOW WHAT MY CONCERN IS. I THINK
10 I'VE EXPRESSED IT. AS WE MOVE FORWARD WITH THIS WHOLE PLAN OF
11 PRIVATIZING OUR CLINICS, WE HAVE IN MANY OF THE AREAS,
12 PARTICULARLY IN SOUTH LOS ANGELES, WE HAVE CLINICS AND WE HAVE
13 PRIVATE PARTNERS WHO DO NOT HAVE THE RESOURCES TO BE ABLE TO
14 PROVIDE. AND AS A RESULT, THE PEOPLE ARE REALLY DEPENDENT UPON
15 OUR CLINICS FOR THEIR SERVICES. NOW, WE LOOKED AT THIS IDEA OF
16 POSSIBLY GIVING THEM ENOUGH FUNDS SO THAT THEY COULD START
17 BUILDING UP INFRASTRUCTURE AND THEY WOULD BE ABLE TO PROVIDE
18 FOR WHAT IS PROBABLY, WHAT I SUSPECT, PROBABLY THE GREATEST
19 NEED IN THE COUNTY OF LOS ANGELES. IF THE MONEY ISN'T
20 IDENTIFIED THERE, IF WE'RE TALKING ABOUT A PRIVATIZED SYSTEM,
21 I ASSUME WE'RE NOT PRIVATIZING THOSE CLINICS THAT ARE IN THOSE
22 AREAS WHERE WE HAVE PEOPLE WITH THE GREATEST NEED.

23

24 **C.E.O. FUJIOKA:** WHAT WE'RE LOOKING AT TODAY, IT'S REAL
25 IMPORTANT THAT WE GO THROUGH A STRUCTURED PROCESS. AND THE



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1 APPROVAL WE'RE REQUESTING TODAY IS TO ISSUE AN R.F.I. TO FIND
2 OUT EXACTLY WHAT'S AVAILABLE IN NOT ONLY IN SOUTH L.A. BUT IN
3 OTHER UNDERSERVED AREAS OF THE COUNTY OF LOS ANGELES. THAT
4 R.F.I. IS A VERY CRITICAL STEP. WE'RE NOT ASKING FOR ANY
5 APPROVAL TODAY TO PRIVATIZE THIS VERY SPECIFIC HEALTH CENTER.
6 WHAT WE'RE ASKING FOR IS TO DO THAT ASSESSMENT TO IDENTIFY,
7 BECAUSE THERE ARE PROVIDERS RIGHT NOW WHO ARE NOT CURRENTLY
8 LOCATED IN SOME OF OUR UNDERSERVED COMMUNITIES WHO HAVE
9 EXPRESSED AN INTEREST IN GOING INTO THOSE COMMUNITIES. AND SO
10 BY GOING THROUGH THE R.F.I. PROCESS, WE'RE HOPING THAT THOSE
11 INDIVIDUALS WILL IDENTIFY THEMSELVES AND WITH THAT SUBMIT
12 INFORMATION THAT WILL ADDRESS HOW IN FACT THEY WILL COME INTO
13 THOSE COMMUNITIES. THE R.F.I. PROCESS IS CRITICAL.

14

15 **SUP. BURKE, CHAIR:** IF THEY COME INTO THE COMMUNITIES, THEY ARE
16 GOING TO HAVE TO HAVE SOME MECHANISM TO SUPPLEMENT THE AMOUNT
17 THAT WE ORDINARILY ALLOCATE TO THOSE PUBLIC/PRIVATE PARTNERS
18 THAT THEY MAKE UP IN OTHER COMMUNITIES BY FUNDRAISING, BY
19 VENICE ART WALK, BY ALL THE OTHER THINGS THAT THEY HAVE. BUT
20 WHEN THEY COME INTO SOUTH LOS ANGELES, THEY'RE NOT GOING TO
21 HAVE ACCESS TO THOSE OTHER ALTERNATIVE SOURCES OF FUNDS. SO
22 THAT I LIKE TO SAY THAT I'M KEEPING AN OPEN MIND, BUT I REALLY
23 HAVE A VERY SKEPTICAL MIND.

24



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1 **C.E.O. FUJIOKA:** I UNDERSTAND. I WOULD SUGGEST WE TAKE THIS A
2 STEP AT A TIME. IN LOOKING AT THE DEMOGRAPHICS OF SOUTH L.A.
3 AND THE COMMUNITIES IMMEDIATELY SURROUNDING THE KING FACILITY,
4 IT'S BEEN IDENTIFIED THAT THERE ARE A SIGNIFICANT NUMBER OF
5 INDIVIDUALS WHO CURRENTLY HAVE MEDI-CAL OR MEDICAID. IT'S NOT
6 AS IF WE'RE LOOKING AT A POPULATION THAT DOESN'T HAVE SOME
7 DEGREE, MAYBE NOT HIGH, BUT SOME PERCENTAGE OF INDIVIDUALS WHO
8 HAVE A PAYER SOURCE, BUT THE R.F.I. PROCESS, THIS HAS TO BE
9 DONE A STEP AT A TIME. WE CAN'T TAKE THE QUANTUM LEAP OF GOING
10 STRAIGHT TO, SAY, PRIVATIZING A CLINIC. THE R.F.I. PROCESS, I
11 FEEL, IS A RESPONSIBLE, FIRST STEP, TO GATHER THE INFORMATION,
12 TO FIND OUT EXACTLY WHAT'S THERE, WHO'S INTERESTED. AND THEN
13 WE BRING THAT BACK TO YOUR BOARD FOR THAT DISCUSSION AND THEN
14 FROM THERE THE POLICY DECISION.

15

16 **SUP. BURKE, CHAIR:** BUT WE KNOW IT'S TRUE THAT THERE IS A
17 SUBSTANTIAL POPULATION THAT HAS ACCESS TO MEDICAID. BUT THEY
18 DON'T COME TO OUR FACILITY. IF THEY DID, WE WOULD HAVE HAD A
19 LARGE PERCENTAGE OF MEDICAID PEOPLE WHO WERE UTILIZING MARTIN
20 LUTHER KING AND THOSE CLINICS. WE DID NOT.

21

22 **C.E.O. FUJIOKA:** I UNDERSTAND.

23

24 **SUP. BURKE, CHAIR:** WHAT HAPPENS IS, THE PEOPLE THERE WHO HAVE
25 MEDICAID GO TO OTHER FACILITIES. THEY GO TO ST. FRANCIS. THEY



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1 GO TO CEDARS. I THINK CEDARS IS THE ONE THAT DELIVERS MORE
2 BABIES FROM MEDICAID POPULATION. WELL, LET ME SAY THIS. THE
3 LARGEST DELIVERY OF AFRICAN-AMERICAN BABIES IS AT CEDARS. SO
4 WHAT HAPPENS IS THAT PEOPLE WHO HAVE MEDICAID IN THAT
5 COMMUNITY ARE NOT THOSE THAT ARE UTILIZING OUR CLINICS NOR ARE
6 USING OUR M.A.C.C., OR USING THE HOSPITAL THERE. SO THAT THAT
7 POPULATION, FOR US TO PLAN ON THEM AS IT RELATES TO OUR
8 CLINICS, IS AN ASSUMPTION THAT I DON'T KNOW THAT WE CAN MAKE
9 BASED UPON OUR EXPERIENCE SO FAR. THAT'S THE REASON WHY I HAVE
10 THIS GREAT CONCERN. THE POPULATION THAT'S UTILIZING MARTIN
11 LUTHER KING, WHO ARE UTILIZING OUR CLINICS, AND EVEN OUR
12 PUBLIC/PRIVATE PARTNERS, ARE NOT THE MEDICAID POPULATION. SO I
13 DO THINK THAT WE HAVE TO LOOK AT A REVENUE SOURCE IF WE'RE
14 GOING TO PROVIDE THE CARE.

15

16 **SUP. KNABE:** THAT'S JUST LIKE ASKING IF THESE OTHER P.P.P.S CAN
17 EXPAND, THEY'RE ALWAYS GOING TO SAY YES BUT IF THERE IS NO
18 MONEY TIED TO IT, I MEAN.

19

20 **SUP. BURKE, CHAIR:** RIGHT. RIGHT AT THE MOMENT I CAN'T REMEMBER
21 EXACTLY THE NUMBER, BUT THEY'RE AT SOMETHING LIKE 60 PERCENT
22 REIMBURSEMENT IN TERMS OF THEIR COSTS. OR IS IT THAT HIGH? THE
23 P.P.P.S?

24



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1 **DR. JOHN SCHUNHOFF:** I THINK THEY'VE SAID THEIR COSTS ARE
2 SOMEWHERE IN EXCESS OF \$125 PER VISIT. SO THAT REPRESENTS
3 MAYBE TWO-THIRDS TO THREE-FOURTHS OF THEIR COSTS AT THE MOST.

4

5 **SUP. BURKE, CHAIR:** RIGHT. SO WE'RE 66 OR 67, YES.

6

7 **SUP. YAROSLAVSKY:** CAN I ASK A QUESTION?

8

9 **SUP. BURKE, CHAIR:** SURE.

10

11 **SUP. YAROSLAVSKY:** I'M JUST LOOKING AT THE TWO COLUMNS, '08/'09
12 AND '09/'10 ON YOUR CHART? THE ADJUSTMENTS TO C.B.R.C.
13 REVENUE, WE REALIZED \$96.5 MILLION, \$96.4 MILLION THIS YEAR?

14

15 **SHEILA SHIMA:** YES, AND THAT'S MULTIPLE YEARS.

16

17 **SUP. YAROSLAVSKY:** WELL WHY DOES IT ONLY SHOW 24.5 IN THE NEXT
18 YEAR?

19

20 **SHEILA SHIMA:** BECAUSE THAT'S THE ANNUAL AMOUNT. SO THE \$96.4
21 MILLION INCLUDES PRIOR YEARS' AMOUNTS THAT WE WERE ABLE TO
22 COLLECT IN THE CURRENT YEAR.

23

24 **SUP. YAROSLAVSKY:** ARE THERE ANY ASSUMPTIONS BEING MADE IN THE
25 2009/'10 BUDGET YEAR THAT ARE CONSERVATIVE ASSUMPTIONS THAT



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1 THAT WE ANTICIPATE POTENTIALLY REALIZING SOME REVENUES THAT
2 ARE NOT REFLECTED IN THIS?

3

4 **SHEILA SHIMA:** I THINK AS A RULE ON THE REVENUE ASSUMPTIONS,
5 THE DEPARTMENT TAKES A SOMEWHAT CONSERVATIVE VIEW.

6

7 **SUP. YAROSLAVSKY:** I KNOW. I DON'T NEED A SPEECH. DON'T TAKE IT
8 PERSONALLY. I JUST WANT THE ANSWER TO THE QUESTION. IS THERE
9 ANYTHING THAT WE HAVE A POSSIBILITY OF REALIZING IN THE NEXT
10 FISCAL YEAR IN THE WAY OF REVENUES THAT IS NOT INCLUDED IN
11 THIS COLUMN? LIKE THIS YEAR WE DID NOT INCLUDE C.B.R.C.
12 MONIES. WE GOT THEM. KIND OF A BONUS.

13

14 **DR. JOHN SCHUNHOFF:** YES.

15

16 **SUP. YAROSLAVSKY:** WHAT IS IN THAT CATEGORY IN '09/'10?

17

18 **DR. JOHN SCHUNHOFF:** THEY'RE ON THIS, THE LAST SHEET OF THE
19 SOLUTIONS FOR THE BUDGET.

20

21 **SUP. YAROSLAVSKY:** WHERE IS IT, I'M SORRY?

22

23 **DR. JOHN SCHUNHOFF:** IT'S ATTACHMENT 3 TO THE PLAN.

24

25 **SUP. YAROSLAVSKY:** YEAH, I GOT IT, OKAY.



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1

DR. JOHN SCHUNHOFF: OKAY. AND IN THAT ARE A COUPLE OF THINGS
THAT ARE POSSIBILITIES FOR NEXT YEAR. UNDER POTENTIAL REVENUE
FUNDING SOLUTIONS, THE THIRD ONE DOWN IS RECAPTURE SHARE OF
THE 360 MILLION ONE-TIME. THAT REPRESENTS THE \$360 MILLION
THAT WAS NOT SPENT, \$180 MILLION A YEAR, ON THE COVERAGE
INITIATIVE STATEWIDE DURING THE FIRST TWO YEARS OF THE WAIVER
BECAUSE THEY DIDN'T GET THE COVERAGE INITIATIVE GOING UNTIL
YEAR THREE. AND SO WE'RE WORKING WITH OTHER COUNTIES THAT ARE
INVOLVED WITH THE COVERAGE INITIATIVE, CALIFORNIA ASSOCIATION
OF PUBLIC HOSPITALS, AND THE STATE TO TRY TO FIND A WAY TO GET
THAT MONEY USED BEFORE THE END OF THE WAIVER. AND SO THE 96.8
THAT IS SHOWN IN THAT COLUMN IS AN ESTIMATE OF WHAT WE MIGHT
BE ABLE TO GET IF WE SUCCEED AT DOING THAT. THE NEXT ONE IS
THE CAPTURE UNUSED COVERAGE INITIATIVE FUNDS. THAT'S 24
MILLION. AND THAT IS FUNDING THAT IS EXPECTED TO BE UNSPENT IN
THE '07/'08 PERIOD OF THE COVERAGE INITIATIVE. AND THE IDEA
WOULD BE TO GET IT RE-USED. THAT, AGAIN, REQUIRES APPROVAL BY
THE STATE AND POSSIBLY BY C.M.S.

20

SUP. YAROSLAVSKY: OKAY. WHAT ELSE?

22

DR. JOHN SCHUNOFF: THE NEXT ONE IS ACTUALLY, THE MEDICARE,
MEDI-CAL REIMBURSEMENT FOR INPATIENT DAYS, IS ACTUALLY

24



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1 SOMETHING THAT WE'RE GOING TO ACHIEVE. BUT IT CAME TO FRUITION
2 TOO LATE TO INCLUDE IN THE FIRST CHARTS.

3

4 **SUP. YAROSLAVSKY:** THAT'S ANOTHER \$800,000, ACCORDING TO THAT.

5

6 **DR. JOHN SCHUNHOFF:** BECAUSE IT'S ALSO RETROACTIVE, IT'S 3.3
7 MILLION GOING BACK, BUT IT'S ONLY \$800,000 A YEAR GOING
8 FORWARD.

9

10 **SUP. YAROSLAVSKY:** SO IF WE GET IT, WE WILL GET 4.1?

11

12 **DR. JOHN SCHUNHOFF:** IF THE ONGOING AMOUNT OF IT IS \$800,000 A
13 YEAR, BECAUSE IN THIS YEAR WE'LL REALIZE REVENUES THAT ARE
14 RETROACTIVE TO '05/'06, BY THE RULE ON THAT WE'LL GET \$3.3
15 MILLION THIS YEAR.

16

17 **SUP. YAROSLAVSKY:** BUT WE'RE GETTING THE 3.3.

18

19 **DR. JOHN SCHUNOFF:** THAT'S RIGHT.

20

21 **SUP. YAROSLAVSKY:** YOU ALREADY -- OKAY. SO OKAY, GO TO THE NEXT
22 ONE, THEN.

23

24 **DR. JOHN SCHUNHOFF:** AND THEN THE OTHER IS THE UP ABOVE IN THE
25 MANAGED CARE RATE SUPPLEMENT. THIS WOULD BE AN ADDITIONAL RATE



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1 SUPPLEMENT THAT WOULD BE ACHIEVED AS AN INTERGOVERNMENTAL
2 TRANSFER THROUGH THE PRIVATE SIDE OF THE MEDI-CAL MANAGED CARE
3 SYSTEM. AND BASICALLY, OUR ESTIMATE OF THAT, THIS HASN'T BEEN
4 TEED UP YET IN TERMS OF THE STATE TELLING US WHAT THE ACTUAL
5 REAL VALUE IS THAT WE CAN ACHIEVE, BUT WHAT'S REPRESENTED HERE
6 IS THAT IF WE SENT AN I.G.T. OF \$10 MILLION THIS YEAR, WE
7 WOULD GET 10 MILLION BACK. IN THIS COLUMN, THE ASSUMPTION IS
8 THAT THERE IS A CONSIDERATION FOR THE POSSIBILITY OF USING AN
9 ADDITIONAL 10 MILLION OF N.C.C. SO THAT THE NET BENEFIT TO THE
10 COUNTY WOULD BE 20 MILLION.

11
12 **SUP. YAROSLAVSKY:** 20 MILLION IS IN THE '08/'09 COLUMN. IS THAT
13 WHAT YOU MEANT TO REFER TO?

14
15 **DR. JOHN SCHUNHOFF:** YES. I'M SORRY. THAT'S IN THE '08/'09
16 COLUMN AND THEN 28 MILLION IN THE '09/'10.

17
18 **SUP. YAROSLAVSKY:** YEAH, SO 28 MILLION WOULD BE --

19
20 **DR. JOHN SCHUNOFF:** SAME THING. IT'S JUST THAT WE ASSUMED THAT
21 THERE WOULD BE SOME INFLATION IN THE PROCESS OF THAT. OH, I'M
22 SORRY, SUPERVISOR. THE DIFFERENCE BETWEEN THE 20 AND THE 28 IS
23 NINE MONTH VERSUS TWELVE MONTH. SO WE COULD ACHIEVE NINE
24 MONTHS THIS YEAR AND TWELVE MONTHS NEXT YEAR.



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1 **SUP. YAROSLAVSKY:** IS THIS 20 MILLION THAT'S IN '08/'09 ALREADY
2 FACTORED INTO YOUR SPREADSHEET?

3

4 **SHEILA SHIMA:** IT IS NOT FACTORED INTO THE BUDGET.

5

6 **SUP. YAROSLAVSKY:** SO IF WE GOT THAT MONEY --

7

8 **SHEILA SHIMA:** IT WOULD HELP SOLVE OUR PROBLEMS.

9

10 **SUP. YAROSLAVSKY:** THE DEFICIT WOULD BE 23.7 INSTEAD OF 43.7.

11

12 **SHEILA SHIMA:** THAT'S CORRECT.

13

14 **SUP. YAROSLAVSKY:** WHEN WE USE 10 MILLION OF NET COUNTY COSTS,
15 SEND IT UP AND GET 10 MILLION BACK, IS THAT 10 MILLION IN NET
16 COUNTY COSTS HEALTH DEPARTMENT, APPROPRIATED INTO THE HEALTH
17 DEPARTMENT AND THEN SENT UP? OR IS IT MONEY THAT'S TAKEN OUT
18 OF SOMEWHERE ELSE, SENT UP, COMES BACK AND WE COULD TAKE THAT
19 10 MILLION AND PUT IT BACK WHERE IT CAME FROM?

20

21 **SHEILA SHIMA:** IN ORDER TO KEEP THIS CLEAN, IT WOULD BE \$10
22 MILLION OF THE --

23

24 **SUP. YAROSLAVSKY:** THE MONEY WE APPROPRIATE OUT OF NET COUNTY
25 COST TO THE HEALTH DEPARTMENT.



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1

2 **SHEILA SHIMA:** THAT'S A TECHNICAL QUESTION. I PROBABLY NEED TO
3 ASK ALLEN ON THAT. IT CAN COME FROM THE COUNTY AS FAR AS THE
4 FULL \$20 MILLION THEN GOES BACK TO THE DEPARTMENT OF HEALTH
5 SERVICES. THE ISSUE IN THE PAST WITH --

6

7 **SUP. YAROSLAVSKY:** SO IF YOU TAKE \$10 MILLION OUT OF TREE
8 TRIMMING, SEND IT UP TO GET OTHER 10, THEN THE MONEY FROM TREE
9 TRIMMING IS LOST? LOST TO TREE TRIMMING, IT GOES TO HEALTH,
10 CORRECT?

11

12 **JONATHAN FREEDMAN:** YES. LET'S JUST USE THAT \$20 MILLION. JON
13 FREEDMAN. LET'S JUST USE THE \$20 MILLION EXAMPLE. THAT \$20
14 MILLION THAT REPRESENTS HALF FEDERAL FUNDS, HALF NONFEDERAL
15 FUNDS.

16

17 **SUP. YAROSLAVSKY:** I'M GOING TO SAY THE SAME THING TO YOU. I
18 DON'T NEED KNOW HOW THE WATCH WAS INVENTED. I JUST WANT TO
19 KNOW WHAT TIME IT IS. KEEP IT SIMPLE, OTHERWISE YOU'RE GOING
20 TO GET ME IN TROUBLE. I TAKE \$10 MILLION OUT OF THE TREE
21 TRIMMING BUDGET, AND I GIVE IT TO THE HEALTH DEPARTMENT TO
22 SEND UP TO THE I.G.T. AND IT BRINGS BACK 10 MILLION, MATCHES
23 THAT 10 MILLION. COMES BACK 20 MILLION. 20 MILLION CONSISTS OF
24 10 MILLION THAT I'M GETTING FROM THE ETHER AND THE 10 MILLION
25 THAT WE SENT UP IN THE FIRST PLACE. BOTH OF THOSE 10S, THE



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1 TOTAL 20, IS WHAT SHEILA JUST SAID, HAS TO BE SPENT ON THE
2 HEALTH DEPARTMENT.

3

4 **JONATHAN FREEDMAN:** CORRECT, YES. HAS TO REMAIN WITH THE HEALTH
5 DEPARTMENT.

6

7 **SUP. YAROSLAVSKY:** SO THE WAY, JUST TO USE HER TERM, TO KEEP IT
8 CLEAN AND NOT GET INTO TROUBLE -- WE HAVE NEVER GOTTEN IN
9 TROUBLE, WE'RE NOT LIKE TENNESSEE AND THESE OTHER PLACES -- WE
10 APPROPRIATE QUITE A BIT OF MONEY FROM THE NET COUNTY COSTS
11 INTO THE HEALTH DEPARTMENT, DO WE NOT? I MEAN HUNDREDS OF
12 MILLIONS OF DOLLARS, RIGHT? WOULD WE CONSIDER THE TOBACCO
13 SETTLEMENT MONEY SUCH MONEY?

14

15 **SHEILA SHIMA:** YES.

16

17 **SUP. YAROSLAVSKY:** YES, OKAY. BECAUSE WE COULD USE IT
18 THEORETICALLY FOR ANYTHING. WE CHOOSE TO USE IT FOR HEALTH,
19 WHICH IS THE RIGHT THING TO DO. WE'VE DONE THAT FROM THE
20 BEGINNING. SO THE MONEY -- SO YOU'RE APPROPRIATING \$44 MILLION
21 FROM THE TOBACCO MONEY, WHICH IS NET COUNTY COST MONEY, YOU
22 COULD USE THAT, OR PART OF THAT FOR THIS I.G.T., COULD YOU
23 NOT? IT'S NOT LIKE YOU'RE SHORT OF THAT KIND OF MONEY FOR THIS
24 PURPOSE, RIGHT?

25



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1 **SHEILA SHIMA:** CORRECT. TO THE EXTENT THAT IT WOULD BE USED FOR
2 A POPULATION AND COSTS THAT WOULD QUALIFY FOR THE MATCH.

3

4 **SUP. YAROSLAVSKY:** I UNDERSTAND. ALL RIGHT. SO KEEP GOING,
5 SHEILA, OR JOHN, WHERE WERE YOU? YOU WERE UP AT THE MANAGED
6 CARE RATE SUPPLEMENT.

7

8 **DR. JOHN SCHUNHOFF:** THOSE WERE ALL OF THE THINGS.

9

10 **SUP. YAROSLAVSKY:** WHAT ABOUT THE FULL COST REIMBURSEMENT FROM
11 THE SHERIFF FOR JAIL BEDS AND FORECAST IMPROVEMENT?

12

13 **DR. JOHN SCHUNHOFF:** THOSE ARE ALL INTERNAL TO THE COUNTY,
14 SUPERVISOR.

15

16 **SUP. YAROSLAVSKY:** WHAT IS THE FORECAST IMPROVEMENT PIECE?
17 EXPLAIN THAT TO ME.

18

19 **DR. JOHN SCHUNHOFF:** THAT'S JUST THE ROLL FORWARD. IF WE
20 ACHIEVE THE 34 -- THE 20, THE 11.5 AND THE 3.3 THAT ARE IN THE
21 COLUMN FOR '08/'09, THEN SINCE THIS IS A CUMULATIVE CHART, IT
22 REDUCES OUR PROBLEM IN '09/'10, OUR CUMULATIVE PROBLEM BY THE
23 34.8.

24



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1 **SUP. YAROSLAVSKY:** OH, I SEE. AND THE 16.5 IS JUST AN ISSUE OF
2 REIMBURSEMENT FROM THE SHERIFF'S DEPARTMENT?

3

4 **SHEILA SHIMA:** YES. YES, IT IS. AND THAT'S SOMETHING THAT WE
5 NEED TO DISCUSS, THE C.E.O., D.H.S., AND THE SHERIFF'S
6 DEPARTMENT.

7

8 **SUP. YAROSLAVSKY:** ARE WE BEING REIMBURSED THIS YEAR FOR JAIL
9 BEDS OR REIMBURSED LAST YEAR?

10

11 **SHEILA SHIMA:** NO.

12

13 **SUP. YAROSLAVSKY:** WHEN WAS THE LAST TIME THE COUNTY WAS
14 REIMBURSED BY THE SHERIFF'S DEPARTMENT FOR JAIL BEDS?

15

16 **SHEILA SHIMA:** THERE WAS ACTUALLY AN AGREEMENT A NUMBER OF
17 YEARS AGO, AND THAT'S WHAT WE'RE REVISING NOW, WHERE THE
18 SHERIFF'S DEPARTMENT AGREED TO GIVE UP \$10 MILLION IN NET
19 COUNTY COST TO GIVE TO THE DEPARTMENT OF HEALTH SERVICES TO
20 COVER THE CARE OF COST. AND THAT SETTLED --

21

22 **SUP. YAROSLAVSKY:** I BEG YOUR PARDON? SOME YEARS AGO THE
23 SHERIFF GAVE \$10 MILLION UP?

24

25 **SHEILA SHIMA:** \$10 MILLION.



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1

2 **SUP. YAROSLAVSKY:** WHAT HAS HE GOTTEN IN NET COUNTY COST
3 INCREASES SINCE THAT AGREEMENT? ABOUT HALF A BILLION?

4

5 **SHEILA SHIMA:** THAT'S WHY WE'RE ACTUALLY REVISITING THAT ISSUE.

6

7 **SUP. YAROSLAVSKY:** DO YOU KNOW WHEN THAT AGREEMENT WAS MADE?

8

9 **SHEILA SHIMA:** I DON'T. '92/'93 ALLEN SAYS.

10

11 **SUP. YAROSLAVSKY:** I WAS GOING TO SAY, I DON'T REMEMBER IT, SO
12 IT WAS BEFORE MY TIME. THAT WAS A BAD DEAL. GREAT DEAL FOR THE
13 SHERIFF, THAT SHERIFF AND HIS SUCCESSOR, AND A BAD DEAL FOR
14 US. SO SINCE 1992/'93 ANY COSTS OVER \$10 MILLION, WE'VE BEEN
15 EATING IT?

16

17 **SHEILA SHIMA:** YES, THAT'S CORRECT.

18

19 **SUP. YAROSLAVSKY:** IS THERE ANY WAY -- WELL, THIS IS SOMETHING
20 WE NEED TO -- TELL ME WHAT YOU'RE GOING TO BE DOING ABOUT IT.
21 YOU SAY YOU'RE TALKING ABOUT IT INTERNALLY, WHAT DOES THAT
22 MEAN?

23

24 **SHEILA SHIMA:** WE'VE ACTUALLY, WE'RE GOING TO SCHEDULE
25 DISCUSSIONS BETWEEN THE DEPARTMENTS. I'VE RAISED THE ISSUE



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1 WITH MY COUNTERPART, DOYLE CAMPBELL. AND WE ACTUALLY NEED TO
2 LOOK INTERNALLY WITHIN OUR BUDGET BECAUSE EITHER --

3

4 **SUP. YAROSLAVSKY:** WHOSE BUDGET? OURS MEANING WHOSE?

5

6 **SHEILA SHIMA:** IT WOULD BE THE COUNTY'S BUDGET, BECAUSE TO THE
7 EXTENT THE SHERIFF'S BUDGET CAN'T ABSORB \$16.5 MILLION OF
8 COSTS, WE NEED TO OPEN UP A DISCUSSION OF THE IMPACT IT HAS ON
9 THE GENERAL FUND OR OTHER COUNTY DEPARTMENTS. AND THAT'S THE
10 DIFFICULTY IN HAVING THIS DISCUSSION IS THE IMPACT ON OTHERS.

11

12 **SUP. YAROSLAVSKY:** I'M JUST GOING TO MAKE A STATEMENT, MR.
13 FUJIOKA. YOU HAVEN'T BEEN AROUND LONG ENOUGH HERE TO KNOW MY
14 FEELINGS ABOUT THIS. WHAT IS THE BUDGET OF THE SHERIFF'S
15 DEPARTMENT NOW? YOU DON'T KNOW. WHAT WAS IT 1.6, 1.7 BILLION?
16 1.8 BILLION? 2 BILLION? AND IT HAS RECEIVED IN THE LAST TWO OR
17 THREE YEARS A MASSIVE INFUSION OF NET COUNTY COST MONEY, OF
18 GENERAL FUND MONEY, MASSIVE INFUSION. MORE THAN THEY KNOW HOW
19 TO SPEND, BUT APPARENTLY THEY ARE FIGURING OUT WAYS HOW TO
20 SPEND IT. AND THEY CAN'T FIND 16 MILLION TO HELP DEFRAY SOME
21 OF THIS DEFICIT, WHICH IS A REAL -- WHICH AFFECTS EVERY MAN,
22 WOMAN, CHILD IN THIS COUNTY. I THINK THIS IS SOMETHING YOU
23 NEED TO MAKE HAPPEN. I MEAN WE MAKE IT HAPPEN. THIS IS NOT --

24



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1 **SHEILA SHIMA:** AND THEY HAVEN'T SAID NO. WE ACTUALLY HAVEN'T
2 HAD THOSE DISCUSSIONS WITH THEM YET.

3

4 **SUP. YAROSLAVSKY:** THIS IS NOTHING IN THEIR BUDGET. IT'S POCKET
5 CHANGE. OKAY. ALL RIGHT. YOU'VE ANSWERED MY QUESTIONS. THANK
6 YOU.

7

8 **SUP. BURKE, CHAIR:** SUPERVISOR KNABE?

9

10 **SUP. KNABE:** YEAH, BACK IN FEBRUARY OF THIS YEAR, REGARDING THE
11 C.E.O.'S PROPOSAL TO TRANSFER PRIMARY CARE RESPONSIBILITIES TO
12 THE P.P.P.S, I ASKED FOR A -- AND IT WAS APPROVED -- I ASKED
13 FOR A PROPOSED PROJECT PLAN BY JULY 7TH SHOWING A DETAILED
14 PROJECT BUDGET, FORECASTED COSTS AND SO ON. IT WAS DUE JULY
15 7TH. NOW IT'S NOW SEPTEMBER 16TH. IS THE REPORT BEING WORKED
16 ON? OR WHAT'S THE STATUS OF THAT PARTICULAR REPORT? BECAUSE IT
17 SORT OF DERIVES A LOT ABOUT WHAT WE'RE TALKING ABOUT HERE
18 TODAY.

19

20 **SHEILA SHIMA:** RIGHT. THE UPDATE WENT OUT TO YOUR BOARD
21 YESTERDAY. AND WE HAVE NOT COMPLETED THE EVALUATION. I THINK
22 IN LARGE PART IT'S THE DISCUSSION THAT WE'VE BEEN HAVING ON
23 WHY MR. FUJIOKA HAD INDICATED WHAT WE'D LIKE AS A DIRECTION TO
24 MOVE FORWARD WITH ASKING SOME OF THE QUESTIONS AND DOING THE
25 EVALUATION THAT WE NEED TO DEVELOP THAT PROJECT PLAN IN



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1 WORKING WITH THE COMMUNITY. AND WHAT WE ANTICIPATE AT THIS
2 TIME BASED ON THE TIMELINE THAT THE DEPARTMENT HAS PRESENTED,
3 AND I'LL HAVE DR. SCHUNHOFF SPEAK TO THAT MORE, IS THEY
4 ANTICIPATE RELEASING A REQUEST FOR INFORMATION BY THE 24TH OF
5 SEPTEMBER. I THINK THE TIMELINE IS. AND THEN WORKING OVER THE
6 FOLLOWING SIX WEEKS TO EVALUATE THE BIDS THEY RECEIVE BACK AND
7 DEVELOPING THE PROJECT PLAN. AND THEN BEYOND THAT, THEY'RE
8 LOOKING AT TAKING THEIR PROJECT PLAN AND HOLDING A PUBLIC
9 HEARING, WHICH I UNDERSTAND IS PART OF THE EVALUATION THAT IS
10 MENTIONED IN THE PROCESS INCLUDED IN YOUR MOTION, WHEN THE
11 STATE LOOKS AT IT.

12

13 **SUP. KNABE:** SO THAT UPDATE WAS SUBMITTED WHEN? DID OUR OFFICE
14 GET IT WHEN? LATE YESTERDAY OR SOMETIME?

15

16 **SHEILA SHIMA:** IT WAS YESTERDAY AFTERNOON.

17

18 **SUP. KNABE:** THE BOARD LETTER ALSO STATES THAT, FROM D.H.S.,
19 THAT WE HAVE NO LEGAL MANDATE TO PROVIDE SERVICES TO MEDI-CAL-
20 ELIGIBLE PATIENTS. ISN'T THAT ONE OF THE ASSUMPTIONS WE MADE
21 WITH THE RANCHO SITUATION AND THAT THE COURT STRUCK DOWN?
22 RIGHT?

23

24 **SPEAKER:** SUPERVISOR, IN THE RANCHO SITUATION, THE CASE WAS A
25 LITTLE BIT MORE COMPLICATED BECAUSE THAT WAS INPATIENT CARE



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1 AND THE ISSUES WE FACED THERE, WAS IT OUR RESPONSIBILITY TO
2 APPROPRIATELY DISCHARGE THOSE PATIENTS INTO THE MEDICAL
3 COMMUNITY REGARDLESS OF WHETHER THEY WERE MEDI-CAL OR
4 INDIGENT. SO THAT MAY NOT BE THE SAME APPLICATION WHEN YOU'RE
5 TALKING ABOUT OUTPATIENT. BUT THAT'S SOMETHING WE WOULD
6 CERTAINLY LOOK AT AS THEY WERE WORKING TOWARDS THEIR
7 OUTPATIENT PRIMARY CARE RESPONSIBILITIES. BUT THERE IS A
8 DISTINCTION BETWEEN OUTPATIENT AND INPATIENT AND THE ARGUMENTS
9 RAISED IN THE RANCHO LITIGATION.

10

11 **SUP. KNABE:** BUT I MEAN OUR VULNERABILITY IS ABOUT THE SAME IN
12 OR OUT, RIGHT? I MEAN, AS IT RELATES TO THE COURTS?

13

14 **SPEAKER:** THE VULNERABILITY AS FAR AS A LEGAL CHALLENGE
15 CERTAINLY EXISTS ON THE OUTPATIENT SIDE TOO. WE HAVE TO WORRY
16 ABOUT OUR 17,000 OBLIGATION TO PROVIDE FOR THE INDIGENTS.

17

18 **SUP. KNABE:** I GUESS MY POINT IS, IS WHAT I'M CONCERNED ABOUT
19 IS JUST THE BLANKET STATEMENT THAT WE HAVE NO RESPONSIBILITY.
20 WE MAY NOT, BUT THAT'S NOT THE REAL SITUATION IF WE ULTIMATELY
21 COME DOWN TO A LEGAL FIGHT. WHICH, YOU KNOW, EVERY TIME WE GET
22 INTO A CORNER IN THAT PARTICULAR SITUATION, WE WIND UP THAT
23 WAY. I MEAN IT'S JUST PART OF THE PLANNING. IT SHOULD EITHER
24 BE IN PARENTHESES OR SOME CAVEAT SAYING THIS IS POTENTIALLY --



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1 SAY NOT LEGALLY WE HAVE TO DO THIS, BUT THE POTENTIAL SIDE
2 SITUATIONS CREATE A PRETTY BIG POTENTIAL LIABILITY THERE.

3

4 **SPEAKER:** YOU ARE CORRECT THAT THE ADVOCATES WILL LIKELY RAISE
5 A CHALLENGE BOTH AS TO OUR INDIGENT PATIENTS AND A CHALLENGE
6 AS TO WHETHER THERE'S AVAILABILITY OF MEDI-CAL SERVICES FOR
7 THE MEDI-CAL POPULATION. WE HAVE ALWAYS TAKEN, AND I BELIEVE
8 WE SHOULD CONTINUE TO TAKE THE POSITION, THAT IT'S THE STATE'S
9 RESPONSIBILITY TO ENSURE MEDI-CAL COVERAGE. BUT THAT'S AN
10 ISSUE THAT LIKELY WOULD BE RAISED AND DISCUSSED.

11

12 **SUP. KNABE:** THE OTHER QUESTION IS FROM A FINANCIAL STANDPOINT,
13 WE OBVIOUSLY PUT THAT \$120 MILLION PLACEHOLDER IN PLACE. BUT
14 ONE OF THE OTHER THINGS WAS THAT I'VE ASKED AS A BOARD-
15 APPROVED MOTION AS WELL TO IDENTIFY ANOTHER \$44 MILLION IN
16 ONGOING SAVINGS. WHAT'S THE STATUS OF THAT? IS THERE WORK
17 BEING DONE ON THAT?

18

19 **SHEILA SHIMA:** WELL, WE'RE CONTINUING TO WORK WITH THE
20 DEPARTMENT ON THAT. AND I THINK THE AMOUNT WE HAD TALKED ABOUT
21 WAS AROUND \$34 MILLION. AND IT WAS THE AMOUNT THAT WE ACTUALLY
22 IDENTIFIED AS BEING RELATED TO VACANT POSITIONS. AND SO WE'RE
23 CONTINUING TO WORK WITH THE DEPARTMENT ON THAT, BUT WHAT WE'VE
24 ACTUALLY FOUND IN OUR REVIEW, GOING INTO SUPPLEMENTAL CHANGES
25 IS SOME OF THE COST INCREASES THAT WE WERE PROJECTING, WHILE



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1 THEY MAY NOT COME IN AT THAT LEVEL, ACTUALLY DON'T ALLOW US TO
2 FREE UP THAT AMOUNT OF SAVINGS IN OUR BUDGET.

3

4 **SUP. KNABE:** OKAY. ALL RIGHT, THANK YOU.

5

6 **SUP. BURKE, CHAIR:** SUPERVISOR MOLINA.

7

8 **SUP. MOLINA:** I CERTAINLY HAVE SPOKEN TO SHEILA AS WELL AS TO
9 BILL, BUT I'M NOT SO SURE I UNDERSTAND WHAT TODAY'S MEETING IS
10 ABOUT. WHEN WE SET ASIDE THE TIME TO REVIEW THE BUDGET OF THE
11 WHOLE FOR THE HEALTH BUDGET, IT WAS TO BRING US UP TO DATE ON
12 THE BUDGET. I THINK THE BUDGET IS NOW SCHEDULED FOR TWO WEEKS
13 FROM TODAY.

14

15 **SHEILA SHIMA:** OCTOBER 7TH.

16

17 **SUP. MOLINA:** WHICH. I DON'T KNOW IS TWO OR THREE WEEKS.

18

19 **SHEILA SHIMA:** THREE WEEKS.

20

21 **SUP. MOLINA:** BUT THE ISSUE IS, IS THAT I DON'T UNDERSTAND WHY
22 WE DON'T GET A DOCUMENT THAT EXACTLY TALKS ABOUT WHAT THE
23 BUDGET IS GOING TO BE. I HAVE SENT MY STAFF TO VARIOUS
24 MEETINGS TO GET AN UPDATE. I HAVE BEEN TRYING TO UNDERSTAND
25 WHAT KIND OF A BUDGET WE ARE TO APPROVE. AND I KNOW I ASKED A



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1 LOT OF QUESTIONS AS WELL AS MY COLLEAGUES DID, AS WELL,
2 BECAUSE YOU HAD A BUDGET AT THE TIME THAT WAS BASED ON A LOT
3 OF FAULTY ASSUMPTIONS. AND WE LET A LOT OF IT GO. WE ASKED FOR
4 A LOT OF REPORTS, INCLUDING MR. KNABE'S REPORT ABOUT THE
5 PRIVATIZATION ASPECT OF IT, OF WHICH THE DEPARTMENT HAS NOT
6 RESPONDED AT ALL. SO I THOUGHT TODAY WAS SUPPOSED TO BE THE
7 MECHANISM IN WHICH WE WERE GOING TO GET A RECONCILIATION IN
8 SEPTEMBER FOR OUR BUDGET THAT WE HAVE TO FINALLY APPROVE; THAT
9 IS, HOW ARE WE GOING TO PAY FOR WHAT WE'RE SPENDING IN THE
10 YEAR 2008/2009? AND YOU GUYS HAVE GIVEN US A BUNCH OF GOBBLEDY
11 GLOOK. I DON'T GET IT. AND I DON'T UNDERSTAND WHY THIS
12 DEPARTMENT AND BILL FUJIOKA THINK THEY CAN EXEMPT FROM THE
13 TWO-WEEK RULE, THAT WE'RE SUPPOSED TO GET THAT DATA TWO WEEKS
14 BEFORE SO WE CAN GO THROUGH IT AND UNDERSTAND IT.

15

16 **SHEILA SHIMA:** THE BUDGET COMMITTEE OF THE WHOLE DOCUMENT
17 ITSELF ACTUALLY DOES LIST IN THOSE FIRST 14 --

18

19 **SUP. MOLINA:** IT DOES NOT. AND YOU AND I HAVE GONE THROUGH IT,
20 SHEILA. I ASKED YOU WHERE IT LISTS WHERE YOU'RE GETTING THE
21 \$11 MILLION FOR THE PRESCRIPTION EXPENSE. AND IT'S NOT LISTED
22 ANYWHERE OTHER THAN THAT'S WHAT IT COST US.

23



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1 **SHEILA SHIMA:** I THINK THE \$11.5 MILLION WAS ALREADY INCLUDED
2 IN THE DEPARTMENT'S BUDGET AS A COST INCREASE THAT THEY HAD
3 ASSUMED WHEN WE PACKAGED THE PROPOSED --

4

5 **SUP. MOLINA:** IF THEY ASSUMED IT, THEN WHY IS IT ON HERE?
6 POTENTIAL REVENUE FUNDING SOLUTIONS?

7

8 **SHEILA SHIMA:** BECAUSE WHAT THEY'RE GOING TO BE SEEKING IS
9 COUNTY FUNDING THAT WOULD HELP THEM OFFSET THAT COST.

10

11 **SUP. MOLINA:** SO IT'S NOT ANY ADDITIONAL EXPENSE AT ALL.

12

13 **SHEILA SHIMA:** THAT IS CORRECT. WHAT IT WOULD DO IS PROVIDE
14 THEM A REVENUE STREAM. IN THIS CASE IT WOULD BE COUNTY MONEY.

15

16 **SUP. MOLINA:** SO WHEN I ASKED YOU YESTERDAY AND YOU TOLD ME IT
17 IS COMING OUT OF NET COUNTY COSTS, WHY DID YOU RESPOND IN THAT
18 FASHION? WHY?

19

20 **C.E.O. FUJIOKA:** THE HEALTH SERVICES BUDGET, EVERYONE KNOWS
21 THAT THIS -- THERE ARE A NUMBER OF FACTORS THAT HAVE
22 CONTRIBUTED TO THIS.

23

24 **SUP. MOLINA:** IT DOESN'T MATTER, BILL.

25



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1 **C.E.O. FUJIOKA:** NO, BUT IT DOES.

2

3 **SUP. MOLINA:** BILL, I ASK QUESTIONS TO GET ANSWERS. I DON'T ASK
4 QUESTIONS FOR PEOPLE TO GUESS AND GIVE ME ONE ANSWER ONE DAY
5 AND GIVE ME ANOTHER THE NEXT DAY.

6

7 **C.E.O. FUJIOKA:** I DON'T THINK THAT'S FAIR. I DON'T THINK SHE'S
8 BEEN GUESSING. WHAT HAS HAPPENED IS THAT WHAT WE'RE TRYING TO
9 ILLUSTRATE THAT THERE ARE SOME C.O.L.A.S, A LOT OF DEPARTMENTS
10 HAVE PROBLEMS BECAUSE WE ASK THEM TO ABSORB C.O.L.A.S. THIS
11 DEPARTMENT IS ONE OF OUR LARGEST DEPARTMENTS WE'VE ASKED TO DO
12 THAT. WHAT'S SPECIFIC TO THIS DEPARTMENT ARE THE C.O.L.A.S
13 RELATED TO PHARMACEUTICALS. THIS DECISION, I MEAN THIS BUDGET
14 IS NOT GOING TO BE SOLVED THROUGH ONE OR TWO OR EVEN THREE OR
15 FOUR ACTIONS. IT'S GOING TO BE SOLVED THROUGH MANY DIFFERENT
16 ACTIONS. AND THE ONE QUESTION THAT WE'RE GOING TO HAVE TO
17 ADDRESS IS WHETHER OR NOT WE INCREASE THE NET COUNTY COSTS,
18 THE NET COUNTY CONTRIBUTION.

19

20 **SUP. MOLINA:** WELL, IF I REMEMBER CORRECTLY, YOU HAVE NOT ASKED
21 THAT QUESTION. IT'S NOT EVEN IN THIS DISCUSSION.

22

23 **C.E.O. FUJIOKA:** IT IS ON THIS PARTICULAR SHEET WHERE IT SPEAKS
24 TO THAT \$20 MILLION. IT'S THE BEGINNING OF THAT DISCUSSION.



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1 WE'VE BEEN ASKED TO HAVE -- TO BRING MORE INFORMATION TO THIS
2 BOARD THAT SPEAKS TO A CRITICAL POLICY DECISION LIKE THAT.

3

4 **SUP. MOLINA:** NO. WHEN WE SET UP THE COMMITTEE OF THE WHOLE, ON
5 THE HEALTH BUDGET WAS SPECIFICALLY TO PULL THE HEALTH BUDGET
6 OUTSIDE OF THE BUDGET PROCESS, SINCE THE BUDGET PROCESS WAS TO
7 APPROVE ALL KINDS OF ITEMS FOR OVER \$20 BILLION. AND IT WAS
8 HARD FOR US TO UNDERSTAND, THE DEFICIT WAS SO BIG. EVERY
9 SINGLE TIME WE'VE HAD A COMMITTEE OF THE WHOLE TO GET THESE
10 UPDATES, IT GETS CONTINUED. I FIGURE IT GETS CONTINUED BECAUSE
11 THE DEPARTMENT DOESN'T KNOW WHERE THE HELL IT IS IN ITS
12 BUDGETING MECHANISM AND WE'RE VERY PATIENT AND WE WAIT AND WE
13 GOT ALL THESE OTHER ISSUES. WELL TODAY MY ASSUMPTION WAS THAT
14 WE ARE FINALLY GOING TO GET THE SOLUTIONS FOR THE 2008/2009
15 BUDGET, THE RECONCILIATION. ALL I'M GETTING IS A BUNCH OF
16 FIGURES THAT DON'T MAKE SENSE TO ME. FOR EXAMPLE, WHEN I ASKED
17 AND I PUT IN A MOTION ABOUT THE TOBACCO SETTLEMENT MONEY AND
18 WE ALL APPROVED IT. IT WAS THE IDEA THAT TOBACCO SETTLEMENT
19 MONEY WAS NOT TO BE USED TO PLUG THE BUDGET BUT INSTEAD TRY TO
20 FIGURE OTHER OPTIONS. AND WE GAVE YOU OTHER OPTIONS, WHICH
21 MOST OF THEM HAVE BEEN REALIZED. YET IN THE BUDGET AS YOU'RE
22 GIVING IT TO US TODAY, OR WHAT WE HAVE TODAY, THAT TOBACCO
23 MONEY IS STILL IN THERE. WHEREAS YOU HAD AN OPPORTUNITY TO
24 PREPARE A DOCUMENT SO THAT WE WOULD HAVE AN OPPORTUNITY TO
25 REVIEW THAT TODAY, ASK QUESTIONS ABOUT IT AND MAYBE MAKE



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1 RECOMMENDATIONS ON OCTOBER 7TH WHEN WE'RE GOING TO MAKE THAT
2 DECISION. I JUST DON'T SEEM TO UNDERSTAND WHY THAT CAN'T BE
3 DONE.

4

5 **C.E.O. FUJIOKA:** WE HAVEN'T GIVEN YOU THE FINAL BUDGET YET.

6

7 **SUP. MOLINA:** THAT'S RIGHT. YOU HAVEN'T GIVEN ME ANYTHING.

8

9 **C.E.O. FUJIOKA:** I KNOW, BUT YOU'RE SAYING TODAY IN THE BUDGET
10 IT HAS THAT ITEM.

11

12 **SUP. MOLINA:** YEAH, SO WE ARE ALL GOING TO GO OCTOBER THE 7TH,
13 WHICH I HOPE YOU HAVE THE FINAL BUDGET BY THIS COMING FRIDAY.
14 I THINK IT WOULD BE THE TWO WEEKS OUT PERIOD IN WHICH WE'RE
15 GOING TO HAVE ALL OF THOSE NUMBERS. BUT THE POINT IS THAT THIS
16 IS AN OPPORTUNITY TO DISCUSS WHAT THOSE NUMBERS ARE. SO WHY
17 I'M GOING TO DISCUSS IT NOW ON OCTOBER THE 7TH. THIS IS THE
18 OPPORTUNITY TO DO THAT. I MEAN IN HERE YOU HAVE ALL KINDS OF
19 ASSUMPTIONS. THERE IS NOWHERE, AND I DON'T KNOW, SHEILA, WHERE
20 YOU GET THAT WE'VE APPROVED THIS R.F.P. FOR PRIVATIZATION.

21

22 **SHEILA SHIMA:** YOU HAVEN'T APPROVED THE R.F.P. FOR
23 PRIVATIZATION.

24



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1 **SUP. MOLINA:** I UNDERSTAND. AND IT'S IN YOUR TIME FRAME THAT
2 YOU HAVE GIVEN US WHICH IS DATED SEPTEMBER THE 12TH OF '08 AS
3 THE NEXT STEPS.

4

5 **C.E.O. FUJIOKA:** WHEN WE STARTED THIS CONVERSATION BY EXPRESSLY
6 ASKING FOR THAT APPROVAL TODAY.

7

8 **SUP. MOLINA:** I UNDERSTAND. BUT IT'S NOT ON MY AGENDA FOR
9 DISCUSSION TODAY. DON JUST ASKED ABOUT IT AND SHE SAID THAT
10 WE'RE GOING TO ISSUE THE R.F.P. IN SEPTEMBER. IT HASN'T BEEN
11 APPROVED BY THIS BOARD.

12

13 **C.E.O. FUJIOKA:** WHICH IS SUBJECT TO YOUR APPROVAL. WE DID ASK.
14 WE SAID --

15

16 **SUP. MOLINA:** OH REALLY? WHEN IS IT SCHEDULED FOR THE AGENDA?
17 YOU GOT TWO MORE WEEKS IN SEPTEMBER.

18

19 **C.E.O. FUJIOKA:** AS PART OF THE EFFORT TO LOOK AT OUR ABILITY
20 OR THE NEXT STEPS RELATED TO PRIVATIZING OR EXPANDING THE
21 P.P.P. NETWORK, NOT R.F.P., BUT THE R.F.I. PROCESS --

22

23 **SUP. MOLINA:** R.F.I., SAME THING.

24

25 **C.E.O. FUJIOKA:** BUT IT IS A CRITICAL STEP.



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1

2 **SUP. MOLINA:** BILL, I KNOW IT'S A CRITICAL STEP. BUT LET ME
3 JUST SAY THIS. I AM TALKING ABOUT PROCESS HERE, ALL RIGHT?

4

5 **C.E.O. FUJIOKA:** OKAY.

6

7 **SUP. MOLINA:** AND I JUST THINK THAT, AGAIN, THE COMMITTEE OF
8 THE WHOLE IS AN OPPORTUNITY TO PULL THE HEALTH BUDGET OUT OF
9 THE LARGER BUDGET DISCUSSION, SINCE IT'S A MUCH MORE
10 COMPLICATED BUDGET. IT ISN'T BASED, AS YOU SAY, ON ONE YEAR.
11 USUALLY IT'S A THREE-YEAR SOLUTION BECAUSE THINGS DON'T COME
12 WHEN THEY'RE SUPPOSED TO COME. BUT I JUST DON'T UNDERSTAND HOW
13 I CAN HAVE A DISCUSSION WHEN YOU GUYS ARE PULLING FIGURES OUT
14 OF THE AIR, PUTTING IT INTO SOMETHING. WE ASK SOME BASIC
15 QUESTIONS WE CAN'T GET ANSWERS FOR. I MEAN THAT'S WHY WE'RE
16 ASKING-- WE'RE ASKING QUESTIONS RIGHT NOW, YOU'RE DEVELOPING
17 CONTINGENCY BEDS AT RANCHO FOR THE L.A. COUNTY U.S.C.
18 OVERFLOW, WE'RE ASKING WHERE IS IT IN THE BUDGET? AND IT'S NOT
19 IN THE BUDGET YET.

20

21 **C.E.O. FUJIOKA:** BECAUSE WE'RE PRESENTING THAT BUDGET TO YOU IN
22 ABOUT A WEEK. AND WE MENTIONED TODAY THAT WHAT YOU DON'T HAVE
23 IN FRONT OF YOU IS THAT BUDGET. BUT WE HAVE IDENTIFIED THE
24 \$6.2 MILLION.

25



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1 **SUP. MOLINA:** SO WHAT IS THIS DISCUSSION HERE? JUST TO DISCUSS
2 FORECASTING PROCEDURES, WHEN I'M ASSUMING THAT IT'S A BUDGET
3 OF THE WHOLE?

4

5 **C.E.O. FUJIOKA:** I THINK PART OF IT IS TO UNDERSTAND WHAT THE
6 DEPARTMENT HAS DONE WITH RESPECT TO SOME OF THESE ADDITIONAL
7 REVENUE, IF NOT SOURCES, BUT ACTUAL REVENUES THAT HAVE
8 MITIGATED THE IMPACT.

9

10 **SUP. MOLINA:** I UNDERSTAND. BUT I APPRECIATE YOU WANTING TO GET
11 YOUR THINGS DONE. BUT I'D LIKE TO GET MY THINGS DONE, TOO. AND
12 MY THINGS ARE TO LOOK AT A BUDGET, GET A BETTER UNDERSTANDING
13 OF A HEALTH BUDGET. BE ABLE TO ASK QUESTIONS. I MEAN, THIS IS
14 WAY AFTER IT STARTED. THE BUDGET STARTED JULY 1ST. THIS IS A
15 RECONCILIATION OF THE 2008 BUDGET. AND WE HAD A LOT OF
16 QUESTIONS THEN. YOU PUT IN A LOT OF NONSENSE ABOUT THIS
17 PRIVATIZATION, WHICH NOBODY ON THIS SIDE OF THE TABLE BOUGHT
18 AT THE TIME. OKAY? YOU STILL HAVE IT IN YOUR BUDGET NOW. AND
19 YOU'RE MAKING ASSUMPTIONS THAT YOU'RE GOING TO SEND OUT AN
20 R.F.I. THIS MONTH WITH NOBODY ON THIS SIDE OF THE BOARD
21 APPROVING ANY SUCH THING OR EVEN KNOWING WHEN IT'S COME BEFORE
22 US.

23

24 **C.E.O. FUJIOKA:** THEN I NEED CLARIFICATION. THERE WAS AN
25 EARLIER DISCUSSION, AND YOU JUST REFERENCED IT, THAT THE BOARD



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1 HAS ASKED US TO USE ONE-TIME MONEY, THAT'S TOBACCO SETTLEMENT
2 FUNDS, FOR THE EXPRESS PURPOSE OF ENHANCING THE P.P.P.
3 NETWORK. IF THAT IS NOT DIRECTION TO AT LEAST LOOK AT THIS
4 ISSUE AND TO TAKE THE NEXT STEP AND ACTUALLY GO THROUGH AN
5 R.F.I., THEN I'M TERRIBLY CONFUSED.

6

7 **SUP. MOLINA:** YOU ARE. YOU SHOULD BE.

8

9 **C.E.O. FUJIOKA:** I AM.

10

11 **SUP. MOLINA:** BECAUSE IF YOU LOOK AT MY MOTION, IT NEVER SAYS
12 THAT. IT NEVER SAYS THAT. IT SPOKE TO CLEARLY ONE AREA. IT
13 SPOKE TO BUILDING EQUITY IN THOSE AREAS OF THE REPORT THAT
14 THEY DID. AND THAT'S ALL. THAT WE BUILD AN INFRASTRUCTURE,
15 MOST OF IT IN THE SPAS THAT ARE IN MISS BURKE'S DISTRICT. ONE
16 OF THEM IS IN MINE. THAT'S ALL IT SAID. IT NEVER TALKED ABOUT
17 PRIVATIZATION. IT NEVER TALKED ABOUT CHANGING THE REVENUE
18 STREAM. IT TALKED EXCLUSIVELY ABOUT BUILDING AN
19 INFRASTRUCTURE, IS WHAT MY MOTION SAID.

20

21 **C.E.O. FUJIOKA:** BUT IF YOU BUILD AN INFRASTRUCTURE, SAY, IN
22 THE SOUTH L.A. AREA, THAT IN FACT IS ENHANCING OUR P.P.P.
23 NETWORK.

24

25 **SUP. MOLINA:** OKAY.



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1

2 **C.E.O. FUJIOKA:** ISN'T IT?

3

4 **SUP. MOLINA:** YES.

5

6 **SUP. BURKE, CHAIR:** BUT THAT DOESN'T CLOSE THE OTHER CLINICS.

7

8 **C.E.O. FUJIOKA:** NO. AT THIS POINT IN TIME WE'RE SPEAKING
9 ENHANCEMENT OF THE P.P.P. NETWORK. SO GIVEN THAT, WE THOUGHT
10 THE NEXT REASONABLE STEP WOULD BE TO GO THROUGH THE R.F.I.
11 WHAT'S INTERESTING IS WHEN WE --

12

13 **SUP. MOLINA:** YOU KNOW, BILL, I HAVE NEVER BEEN GOOD AT READING
14 YOUR MIND OR ANYBODY ELSE'S. I READ MY PAPER. AND MY PAPER
15 SAYS THAT YOU ARE ISSUING A PRIMARY CARE RESTRUCTURING AND
16 DEVELOPMENT, A PROPOSED PROJECT PLAN. THAT TO ME WHEN I GO
17 BACK MEANS PRIVATIZATION. I HAVE NEVER APPROVED THAT.

18

19 **C.E.O. FUJIOKA:** BUT IF WE'RE EXPANDING THE INFRASTRUCTURE OR
20 THE CAPACITY OF THE P.P.P.S TO PROVIDE SERVICES IN SOUTH L.A.,
21 WHAT DOES THAT INVOLVE?

22

23 **SUP. MOLINA:** I DON'T KNOW. YOU TELL US. YOU SEEM TO BE READING
24 MY MIND THAT I'VE SOMEHOW APPROVED SOMETHING.

25



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1 **C.E.O. FUJIOKA:** I DON'T THINK I'VE READ A MIND.

2

3 **SUP. MOLINA:** WHAT DOES THAT ASSUME? THAT I'VE APPROVED
4 SOMETHING?

5

6 **C.E.O. FUJIOKA:** THERE'S A LACK OF CAPACITY.

7

8 **SUP. MOLINA:** WELL A LACK OF CAPACITY AND PRIVATIZATION ARE TWO
9 VERY DIFFERENT WORDS.

10

11 **SUP. KNABE:** WELL, NOT NECESSARILY. I MEAN, PRIVATIZATION WAS
12 PART OF THE CONVERSATION.

13

14 **SUP. MOLINA:** PRIVATIZATION WAS PART OF THE CONVERSATION THEY
15 HAD. AND PRIVATIZATION IS SOMETHING THEY PRESENTED. BUT
16 PRIVATIZATION WAS NEVER PASSED BY THIS BOARD. EVER.

17

18 **SUP. KNABE:** WELL IT CERTAINLY HAD PLENTY OF DISCUSSION ABOUT
19 THAT'S ONE OF THE WAYS TO ENHANCE THE EXPANSION OF THE SYSTEM.
20 CERTAINLY WAS.

21

22 **SUP. BURKE, CHAIR:** NOT PRIVATIZATION. BUILDING UP OF THE
23 INFRASTRUCTURE OF OUR PUBLIC/PRIVATE PARTNERSHIP.

24



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1 **SUP. KNABE:** ARE YOU SPEAKING OF PRIVATIZATION OF THE WHOLE
2 PROCESS? I THOUGHT THE PRIVATIZATION YOU WERE TALKING ABOUT
3 WAS TO ENHANCE THE SYSTEM, THE POSSIBILITY.

4

5 **SUP. BURKE, CHAIR:** MY RECOLLECTION OF THE DISCUSSION, WHICH
6 CAME OUT OF THE FAILURE OF SOME OF THE SMALLER PARTNERS BEING
7 ABLE TO COMPETE AND AS A RESULT THEY DIDN'T GET THE GRANT. SO
8 THAT WAS THE CONTEXT OUT OF WHICH WE HAD THE DISCUSSION. THE
9 DISCUSSION THEN MOVED ON TO HOW DO YOU HELP THOSE P.P.P.S WHO
10 COULD NOT COMPETE IN ORDER TO PUT THEM IN A PLACE WHERE THEY
11 ARE ABLE TO PROVIDE SERVICES AND CONTINUE TO EXIST? NOW, THAT
12 OF COURSE RELATES TO PRIVATE PARTNERS, BUT THEN THE NEXT STEP,
13 WHICH WAS NOT IN THAT DISCUSSION, WAS REMOVING SOME OF THE
14 PUBLIC FACILITY AND MAKING THOSE PART PRIVATE BY SOME OF THE
15 STRONGER P.P.P.S, THAT IS THE ISSUE THAT WE'VE NEVER HAD ANY
16 APPROVAL ON.

17

18 **C.E.O. FUJIOKA:** WE HADN'T HAD APPROVAL, BUT IF I RECALL
19 CORRECTLY, WE GAVE AN EXAMPLE OF THE GLENDALE HEALTH CLINIC,
20 WHERE WE HAVE AN EXISTING P.P.P. WHO HAS A STRONG AND VERY
21 POSITIVE TRACK RECORD WITH THE COUNTY OF LOS ANGELES, WHO HAS
22 ALREADY EXPRESSED AN INTEREST IN TAKING OVER THAT PARTICULAR
23 FACILITY. IF WE USE MONEY, ONE-TIME MONEY TO BUILD UP THE
24 INFRASTRUCTURE, TO PROVIDE SOME EXPANSIONS, AND WHETHER IT'S
25 AN EXISTING P.P.P. IN THAT AREA OR A NEW ONE COMING TO THAT



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1 AREA, THE SECOND PHASE OF THIS IS TO PROVIDE THAT ONGOING
2 FUNDING. AND ONE THING WE'RE GOING TO HAVE TO LOOK AT AND
3 CONSIDER IS ONE WAY OF PROVIDING THAT ONGOING FUNDING IS WHEN
4 A P.P.P. COULD PROVIDE THAT CARE FOR, WHAT IS IT? 128 AND IT
5 COSTS US 190? THERE IS A WAY TO PROVIDE THAT ONGOING FUNDING.
6 THERE IS A HUGE HOLE IN THIS DEPARTMENT.

7

8 **SUP. MOLINA:** I DON'T GET IT. AND YOU DON'T SEEM TO GET IT
9 EITHER. THAT'S FINE. BUT YOU GET A MOTION PASSED ON THIS BOARD
10 BEFORE YOU MOVE FORWARD ON ANYTHING. YOU DON'T HAVE A MOTION.

11

12 **C.E.O. FUJIOKA:** AND THAT'S WHAT WE'RE ASKING FOR TODAY, TO DO
13 THE R.F.I. TO START THE SYSTEM.

14

15 **SUP. MOLINA:** NO, YOU ARE NOT. NO, YOU ARE NOT. BECAUSE I ASKED
16 EARLIER, ARE WE APPROVING ANYTHING TODAY? AND MY STAFF TOLD ME
17 THAT WE ARE NOT APPROVING ANYTHING, THAT THIS IS A STATUS
18 REPORT.

19

20 **C.E.O. FUJIOKA:** WE DID ASK, AND SHEILA WILL HAVE TO CHIME IN,
21 THAT TODAY WE WOULD ASK THE AUTHORITY TO ISSUE -- TO DEVELOP
22 AND ISSUE AN R.F.I. TO BE LOOK AT THIS PARTICULAR ISSUE, EVEN
23 FOR YOUR INFRASTRUCTURE PROPOSAL.

24



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1 **SUP. MOLINA:** THIS IS NEWS TO US. YOU WERE IN THAT HEALTH
2 DEPUTY'S MEETING AND YOU KNOW IT WAS NOT BROUGHT UP. THEY
3 RAISED THE ISSUE OF PRIVATIZATION, BUT THEY DIDN'T SAY THIS IS
4 WHERE YOU'RE GETTING APPROVAL FROM, EVEN THOUGH IT'S IN YOUR
5 REPORT.

6

7 **SHEILA SHIMA:** I THINK WHAT WE HAD DISCUSSED THERE AND WHAT
8 WE'RE HOPING TO GET HERE IS A DIRECTION TO MOVE FORWARD IN
9 TERMS OF THE EVALUATION. IN TERMS OF IMPLEMENTING THE
10 PRIVATIZATION OR THE RESTRUCTURING OF PRIMARY CARE PROPOSAL,
11 THAT HAS TO BE DONE ON A CASE-BY-CASE BASIS BECAUSE IT'S GOING
12 TO BE DIFFERENT FOR EACH OF THE CLINICS.

13

14 **SUP. MOLINA:** WHAT WAS ON THE AGENDA TODAY? SO THAT I
15 UNDERSTAND, MAYBE I HAVE A BROWN ACT VIOLATION.

16

17 **SUP. YAROSLAVSKY:** THAT'S WHAT I WANTED TO ASK. BECAUSE I'M NOT
18 AWARE AND MY STAFF, I JUST ASKED, THAT THIS IS GOING TO BE
19 ASKED FOR TODAY. WHEN YOU WERE GOING TO TELL US THAT YOU WERE
20 ASKING FOR THAT AUTHORITY TODAY?

21

22 **SHEILA SHIMA:** THE PROPOSAL, THE BUDGET COMMITTEE OF THE WHOLE
23 REPORT ACTUALLY INCLUDES IN IT THE DEPARTMENT'S PLAN. AND AS
24 PART OF THAT PLAN AND THE MEMO THAT WE HAD SENT OUT YESTERDAY
25 IN RESPONSE TO SUPERVISOR KNABE'S MOTION, WAS ACTUALLY



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1 ADVISING THE BOARD THAT THE DEPARTMENT WANTED TO MOVE FORWARD
2 WITH A PROCESS WHICH WE'RE CALLING THE R.F.I. PROCESS, OF
3 SEEKING INTEREST FROM PUBLIC/PRIVATE PARTNERS TO SEE WHETHER
4 THEY WOULD BE ABLE TO PROVIDE THE SERVICES THAT ARE CURRENTLY
5 BEING PROVIDED AT COUNTY CLINICS.

6

7 **SUP. MOLINA:** THESE ARE THE EIGHT PAGES THAT WERE ATTACHED TO
8 THIS THING.

9

10 **SUP. YAROSLAVSKY:** IT'S ON THE LAST PAGE. AND IT'S DATED
11 YESTERDAY. AND I THINK I GOT IT IN THE AFTERNOON, AND THAT'S
12 PART OF THE PROBLEM.

13

14 **SUP. BURKE, CHAIR:** I WASN'T HERE YESTERDAY. SO I MISSED THIS.

15

16 **SHEILA SHIMA:** AND WE DID GO OVER A DRAFT, AND IT WAS ONLY LAST
17 WEEK THAT WE WENT OVER THIS AT OUR AGENDA REVIEW.

18

19 **SUP. MOLINA:** HERE IS YOUR COVER LETTER THAT HAS NONE OF THAT
20 IN THERE. I THINK IT'S A VIOLATION OF THE BROWN ACT IF YOU ASK
21 ME. WHERE'S GENEVIEVE WHEN YOU NEED HER?

22

23 **SUP. BURKE, CHAIR:** YOU KNOW WHAT I THINK ABOUT THIS WHOLE
24 THING. MY ATTITUDE IS IF GLENDALE WANTS TO GO PRIVATE, THEN
25 THAT SHOULD COME BEFORE US AND LET GLENDALE GO PRIVATE AND I



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1 HAVE NO OBJECTION TO THAT. BUT WHAT BOTHERS ME IS WHEN YOU
2 TALK ABOUT AN UNDERSERVED AREA WHERE WE HAD PEOPLE WHO
3 COULDN'T EVEN COMPETE IN QUALIFYING TO BE A PUBLIC/PRIVATE
4 PARTNER. AND WE TALK ABOUT TAKING AWAY THE ONE FACILITY THAT
5 THEY HAVE. NOW, SOMEONE ON THE PRESS TOLD ME THAT THAT WAS NOT
6 BEING CONSIDERED, AM I RIGHT?

7

8 **SUP. MOLINA:** YES, IT IS. ACCORDING TO THEIR 8-PAGE MEMO, YES,
9 IT IS.

10

11 **SUP. BURKE, CHAIR:** WHEN I START SAYING, THIS TO THE PRESS,
12 THEY SAY "OH, THAT'S OFF THE TABLE." BUT I HAD NOT SEEN IT
13 ANYWHERE. COULD WE GET A CLARIFICATION ON THAT PART OF IT?
14 WHAT'S ON THE TABLE AND WHAT'S OFF THE TABLE?

15

16 **SHEILA SHIMA:** AS PART OF THE REPORT THAT THE DEPARTMENT IS
17 PRESENTING WHAT THEY WOULD LIKE TO BE ABLE TO DO IS TO
18 ACTUALLY MOVE FORWARD WITH A SOLICITATION, WHICH IS A REQUEST
19 FOR INFORMATION. BASED ON THAT INFORMATION, HAVE DISCUSSIONS
20 WITH PUBLIC/PRIVATE PARTNERS TO EVALUATE WHETHER THERE IS
21 INTEREST AND CAPACITY TO TAKE OVER THE SERVICES THAT ARE
22 CURRENTLY BEING PROVIDED AT THE COUNTY CLINICS.

23

24 **SUP. BURKE, CHAIR:** WELL, WE KNOW THERE WASN'T CAPACITY BECAUSE
25 THAT'S WHY WE WERE LOOKING FOR \$44 MILLION.



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1

2 **SHEILA SHIMA:** RIGHT. AND THAT WOULD BE PART OF THE EVALUATION
3 THAT WE WOULD BE BRINGING BACK TO YOUR BOARD.

4

5 **SUP. BURKE, CHAIR:** MAY I SUGGEST A PROCESS HERE? I THINK THE
6 FIRST THING IS TO, NOT TODAY, BUT TO PUT ON THE AGENDA A
7 DISCUSSION OF WHETHER WE WILL HAVE PRIVATIZATION OF CLINICS.
8 AND IF SO, WHICH CLINICS? AND THEN THE NEXT STEP WOULD BE FOR
9 AN R.F.I. BUT TO ME, HAVE THE R.F.I. FIRST AND THEN TO TALK
10 ABOUT WHO THESE PEOPLE ARE APPLYING FOR IS, IT SEEMS TO ME THE
11 PROCESS GIVES A CONFUSION. BECAUSE THERE IS OBVIOUSLY
12 CONFUSION AS A RESULT OF THE WAY WE'RE PROCEEDING. AND WHAT I
13 WOULD SUGGEST IS WE FIRST PUT ON THE AGENDA THE ISSUE OF
14 WHETHER OR NOT THERE WILL BE PRIVATIZATION.

15

16 **SUP. MOLINA:** YOU KNOW WHAT? I THINK THERE'S A WHOLE LOT OF
17 THINGS. I MEAN, AND THAT'S WHAT'S SO CONVOLUTED HERE. I MEAN,
18 I COME HERE, I COME TO A BOARD MEETING, AND I FIGURE I'M GOING
19 TO GET SOME KIND OF A BUDGET PLAN OF WHAT WE ARE DOING FOR
20 2008/2009, BECAUSE LAST TIME, "WELL, WE'RE NOT READY, WE DON'T
21 HAVE THOSE ANSWERS. WE'RE GOING TO GET BACK TO YOU ON THAT."
22 THAT'S ACCEPTABLE BECAUSE IT'S AN EVER MOVING TARGET. BUT NOW
23 THERE ARE SOME VERY REAL ISSUES. AND WE'VE BEEN ASKING THOSE
24 QUESTIONS AND WE'RE NOT GETTING ANSWERS. WE HAVE TO WAIT UNTIL
25 OCTOBER 7TH TO FIGURE OUT WHERE THE RANCHO BEDS ARE GOING TO



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1 BE PAID FROM AND HOW THEY'RE GOING TO BE UTILIZED. BUT IN
2 HERE, AS I READ THROUGH IT, EVEN THOUGH MY STAFF WAS TOLD IN
3 THE HEALTH DEPUTY'S MEETING "NO WE'RE NOT DEALING WITH
4 PRIVATIZATION," IT CLEARLY SAYS THAT WE ARE APPROVING, THE
5 NEXT STEPS SAY CLEARLY THAT WE ARE RELEASING AN R.F.I.,
6 WITHOUT ANY APPROVAL FROM US. YOUR ASSUMPTION, EVEN THOUGH
7 IT'S NOT LISTED ON THE AGENDA AT ALL OR EVEN ON YOUR BOARD
8 LETTER, IS THAT YOU'RE GOING TO DO IT. YES, IT'S CONVOLUTED.
9 AND I REALLY RESENT THAT YOU DO NOT USE THIS OPPORTUNITY TO
10 CLEARLY GIVE US A DOCUMENT SO THAT WE'RE ALL ON THE SAME PAGE
11 AND WE KNOW EXACTLY WHAT WE'RE FUNDING. AND I'M REALLY
12 DISAPPOINTED, NOT ONLY IN THE DEPARTMENT BUT CERTAINLY IN YOUR
13 LACK OF LEADERSHIP, SHEILA, IN THIS AREA, BECAUSE CERTAINLY WE
14 HAVE BEEN ASKING. AND THIS TRYING TO END RUN US ON THIS
15 PRIVATIZATION, WHICH I DON'T SUPPORT AT ALL. I HAVE SUPPORTED
16 THE ISSUE, WHICH WAS RAISED BY THE P.P.P.S WHEN WE LOOKED AT
17 THE ACCESS ISSUE IN THE SOUTHEAST COMMUNITIES. AND I HAVE BEEN
18 LOOKING AT TOBACCO MONEY, WHICH IS SUPPOSED TO BE USED FOR
19 PREVENTION INSTEAD OF PLUGGING A DEFICIT. WHEN I FIND OUT AND
20 I DON'T KNOW THE OTHER MEMBERS KNOW ABOUT THE \$17 MILLION THAT
21 IS STASHED AWAY IN SOME FUND THAT IS NOWHERE ON THIS BUDGET
22 THAT COULD BE USED INSTEAD OF TOBACCO MONEY. I THINK THERE'S A
23 LOT OF MISINFORMATION OR LACK OF INFORMATION OR OMISSION OF
24 INFORMATION AND SO CONSEQUENTLY WE CAN'T MAKE THE RIGHT
25 DECISION. CLEARLY NOBODY CAME TO THIS TABLE TODAY, AS I



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1 UNDERSTAND IT, TO MAKE A DECISION ABOUT PRIVATIZATION. AND YET
2 YOUR REPORT BASICALLY STARTS THAT BALL ROLLING.

3

4 **C.E.O. FUJIOKA:** WE CAN TAKE SUPERVISOR BURKE'S SUGGESTION. THE
5 ONE THING THAT -- IT'S NOT THROUGH LACK OF EFFORT. AND THERE
6 ARE FEW PEOPLE IN MY OFFICE WHO WORK AS HARD AS SHEILA ON THIS
7 ISSUE IN HEALTH SERVICES. WE CAN TAKE SUPERVISOR BURKE'S
8 SUGGESTION THAT WE HAVE A SEPARATE AGENDA ITEM THAT SPEAKS TO
9 PRIVATIZATION OF THE CLINICS OR SPEAKS TO THE FUTURE OF NOT
10 ONLY THE CLINICS BUT HOW WE'VE HANDLED PRIMARY CARE IN THIS
11 COUNTY. THE ENORMITY OF THE HEALTH SERVICES DEFICIT REQUIRES
12 US TO MAYBE EXPAND THAT DISCUSSION TO OTHER ITEMS. BECAUSE IF
13 WE DON'T FIND A SOLUTION SOON, IF YOU LOOK AT WHAT WE'RE
14 DEALING WITH THIS YEAR, THE \$90 MILLION THE DEPARTMENT HAS TO
15 FIND, THAT'S PARAMOUNT. BUT ON A GO-FORWARD BASIS, 90 MILLION
16 LOOKS LIKE CHANGE. IT GETS TO 300, IT GETS TO A BILLION
17 DOLLARS AT ONE POINT. IF YOU LOOK IN THE OUT YEARS, IT
18 ABSOLUTELY DOES IF WE DON'T HAVE SUCCESSFUL --

19

20 **SUP. MOLINA:** YOU ACT LIKE WE'VE NEVER BEEN INTRODUCED TO THIS
21 DEFICIT.

22

23 **C.E.O. FUJIOKA:** I KNOW THAT.

24

25 **SUP. MOLINA:** OKAY.



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1

2 **C.E.O. FUJIOKA:** BUT THE ISSUE OF LOOKING AT THE CLINICS AND
3 CLOSING THE CLINICS HAS BEEN PRESENTED IN PRIOR MEMOS TO THIS
4 BOARD. I THINK IT WAS LIKE 2005, IT WAS 2007. IT'S BEEN LAID
5 OUT THERE.

6

7 **SUP. MOLINA:** YOU MEAN THE SALLY REED MEMO? IS THAT THE ONE
8 YOU'RE TALKING ABOUT?

9

10 **C.E.O. FUJIOKA:** NO IT WASN'T THE SALLY REED MEMO.

11

12 **SUP. BURKE, CHAIR:** IT IS THE SAME THING IT IS NOW. I KNOW I
13 PROBABLY SHOULD RECONSIDER AND LOOK AT ALL THESE THINGS, BUT
14 THE FACTS HAVEN'T CHANGED. THE CIRCUMSTANCES HAVEN'T CHANGED.
15 SO IF THERE'S NO OBJECTION, I WOULD ASK THAT THIS ITEM, AS IT
16 RELATES TO THE PRIVATIZATION, WOULD GO OVER TO NEXT WEEK AND
17 THAT THE REMAINDER OF THIS PROPOSAL WOULD GO OVER TO OCTOBER.

18

19 **SUP. MOLINA:** THE ISSUE THAT I HAVE NOW IS THAT SINCE NOTHING
20 IS GOING TO BE -- THIS IS FOR DISCUSSION PURPOSES ONLY.

21

22 **SUP. BURKE, CHAIR:** WE DON'T HAVE A FULL BOARD NEXT WEEK? AND
23 THEN THE FOLLOWING WEEK WE DON'T HAVE A MEETING.

24



**The Meeting Transcript of
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1 **SUP. MOLINA:** WHEN IS YOUR BUDGET GOING TO BE COMPLETE THAT I
2 WILL HAVE A DOCUMENT ON MY DESK? WHEN?

3

4 **SHEILA SHIMA:** IN TERMS OF THE HEALTH SERVICES BUDGET, WE ARE
5 ACTUALLY SCHEDULING A BRIEFING OF THE BOARD OFFICES.

6

7 **SUP. MOLINA:** I DIDN'T ASK THAT. I DON'T GO TO YOUR BRIEFINGS
8 ALTHOUGH I CAN. BUT I'M SAYING, WHEN WILL I HAVE A DOCUMENT?

9

10 **SHEILA SHIMA:** IN TERMS OF THE HEALTH SERVICES BUDGET?

11

12 **SUP. MOLINA:** YES.

13

14 **SHEILA SHIMA:** WE CAN GET THAT TO YOU NEXT WEEK.

15

16 **SUP. MOLINA:** AND THAT WILL BE TWO WEEKS BEFORE?

17

18 **SHEILA SHIMA:** YES. NOW THAT WILL BE SPECIFICALLY THOSE
19 SECTIONS DEALING WITH THE TOBACCO --

20

21 **SUP. MOLINA:** NO. THAT WILL BE THE ENTIRE HEALTH BUDGET FOR
22 2008/2009.

23

24 **SHEILA SHIMA:** CORRECT. THE DEPARTMENT OF HEALTH SERVICES, YES.

25



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1 **SUP. BURKE, CHAIR:** AND AT THAT TIME WE'D HAVE ON THE AGENDA
2 ALL OF THESE ISSUES BROKEN DOWN, BASICALLY, IN TERMS OF
3 SEQUENCE.

4

5 **SHEILA SHIMA:** BUT IF I COULD SUGGEST, ITEM 56 ON YOUR AGENDA
6 TODAY IS ACTUALLY A REPORT THAT WE ASKED TO HAVE CONTINUED.
7 AND THAT WAS THE REPORT BACK REGARDING SUPERVISOR MOLINA'S
8 MOTION ON THE \$44 MILLION. WE HAD ACTUALLY ASKED THAT BE
9 CONTINUED TO OCTOBER 7TH. IF YOUR BOARD IS AGREEABLE TO THAT,
10 WE COULD INCORPORATE THE DISCUSSION THAT'S BEEN REQUESTED IN
11 THAT ITEM AND COME BACK AT THAT TIME AND DISCUSS IT IN THAT
12 CONTEXT.

13

14 **SUP. BURKE, CHAIR:** THAT'S FINE. AND COULD I ALSO SUGGEST THAT
15 WE BREAK DOWN THE ISSUES, THE BUDGET ISSUES WHICH WOULD HAVE
16 TO BE -- I THINK WOULD HAVE TO FOLLOW THE INITIAL POLICY
17 DETERMINATION. AND THE POLICY DETERMINATION BEING THE ISSUE IN
18 TERMS OF PRIVATIZATION OF THE CLINICS AND WHICH CLINICS AND
19 WHAT THE APPROACH WOULD BE. THEN THE SECOND THING WOULD BE THE
20 BUDGET IMPLICATIONS OF THOSE. AND THEN FINALLY, I THINK, THE
21 R.F.I., AS IT RELATES TO THOSE CLINICS THAT ARE BEFORE US. IS
22 THERE ANY OBJECTION TO THAT PROCESS?

23

24 **SUP. ANTONOVICH:** I HAVE A COUPLE QUESTIONS I WOULD LIKE TO
25 ASK.



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1

2 **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH.

3

4 **SUP. ANTONOVICH:** WHEN WE HAD A MEETING WITH PRESIDENT CLINTON,
5 IT WAS MY UNDERSTANDING THAT WHEN WE HAD THE AGREEMENT ON THE
6 BAILOUT, THERE WAS GOING TO BE PUBLIC/PRIVATE PARTNERSHIPS
7 WITH HEALTH CLINICS, HEALTH CENTERS. AND THAT WAS THE AGENDA
8 THAT WE AGREED UPON BECAUSE OF THE COST AND THE DEFICIT THAT
9 THE DEPARTMENT HAD. THEN I HAD BEEN ADVISED THAT WE WOULD GO
10 OUT FOR SUCH R.F.P.S TO THOSE AREAS THAT WOULD BE ABLE TO
11 SUPPORT THE PUBLIC/PRIVATE PARTNERSHIPS. THOSE COMMUNITIES
12 THAT DID NOT HAVE THE ABILITY TO HAVE A PRIVATE PARTNER WOULD
13 REMAIN WITH THE COUNTY HEALTH PROVIDING THOSE SERVICES. NOW,
14 JOHN, HOW HAS THAT UNDERSTANDING CHANGED WITH TODAY'S
15 PROPOSAL? OR AS IT CHANGED?

16

17 **DR. JOHN SCHUNOFF:** WELL, THAT IS CONSISTENT WITH WHAT WE'VE
18 PROPOSED HERE. THIS HAS BEEN A PROCESS OVER THE YEARS. THE
19 INITIAL P.P.P. CONTRACTS WERE SET UP BACK IN 1995/'96 AND
20 THERE HAVE BEEN A NUMBER OF EXPANSIONS OF IT. THERE HAVE BEEN
21 A NUMBER OF HEALTH CLINIC CLOSURES AND THEN TAKEOVERS BY
22 P.P.P.S, CO-LOCATIONS THAT HAVE DEVELOPED OVER THE YEARS. IT'S
23 BEEN AN EVOLVING PROCESS.

24



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1 **SUP. ANTONOVICH:** SO WHAT HAS CHANGED? WHEN I HEAR THAT WE
2 DON'T WANT TO DO PUBLIC/PRIVATE PARTNERSHIPS NOW? OR DO WE
3 WANT TO STOP THAT AGREEMENT?

4

5 **SUP. BURKE, CHAIR:** NO.

6

7 **SUP. ANTONOVICH:** WHAT HAS CHANGED?

8

9 **SUP. BURKE, CHAIR:** WE WANT TO KEEP THEM.

10

11 **SUP. YAROSLAVSKY:** THERE'S A DIFFERENCE OF OPINION ABOUT IT. I
12 MEAN, THERE ARE FIVE MEMBERS OF THIS BOARD. AND THERE ARE
13 PROBABLY TWO OR THREE VIEWS OF THIS ISSUE. I DO NOT SHARE
14 SUPERVISOR MOLINA'S VIEW THAT ABSOLUTELY NEVER CONTRACT OUT A
15 CLINIC. WE HAVE CONTRACTED OUT MANY CLINICS IN YOUR DISTRICT
16 AND MY DISTRICT AND HER DISTRICT, FOR THAT MATTER, IN EVERY
17 DISTRICT.

18

19 **SUP. BURKE, CHAIR:** AND MY DISTRICT, AS WELL.

20

21 **SUP. YAROSLAVSKY:** ALL THE FIVE DISTRICTS. THAT'S HOW WE GREW
22 THE 39 CLINICS TO CLOSE TO 100. IT USED TO BE OVER 100. IT'S
23 NOW DOWN TO 90 SOMETHING I THINK, RIGHT? AND UNDER CERTAIN
24 CIRCUMSTANCES, AND THOSE CIRCUMSTANCES, IN MY VIEW, ARE THAT
25 THE SERVICES THAT WE WOULD GET ARE AS GOOD OR BETTER, AT LESS



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1 COST, THAN THE SERVICES WE WOULD GET BY KEEPING IT OPEN UNDER
2 OUR MANAGEMENT. THAT WAS ESSENTIALLY THE DEAL, THE
3 UNDERPINNINGS OF THE DEAL WE MADE WITH PRESIDENT CLINTON IN
4 SEPTEMBER OF 1995. AND THAT'S A DEAL I STILL SUBSCRIBE TO,
5 MIKE, AS YOU SUGGEST. WHAT I RESPONDED TO AT THE TIME THAT THE
6 ORIGINAL PROPOSAL WAS MADE, AND THIS IS WHERE I PARTED COMPANY
7 WITH THE C.E.O.'S OFFICE AND THE D.H.S., DEPARTMENT OF HEALTH
8 SERVICES, WAS WHEN YOU SAID THAT YOU WERE GOING TO JUST CLOSE
9 CERTAIN FACILITIES, CONTRACT OUT OTHERS. THE WAY IT FIRST CAME
10 OUT YOU WERE JUST GOING TO CLOSE CERTAIN FACILITIES. THEN YOU
11 GUYS SCRAMBLED, AND BECAUSE OF THE BAD PUBLICITY, FRANKLY, AND
12 CONCOCTED A STORY THAT YOU WERE GOING TO CONTRACT IT OUT. AND
13 YOU WERE GOING TO CONTRACT IT OUT IN THOSE AREAS WHERE YOU
14 WERE GOING TO CLOSE COUNTY CLINICS AND YOU WERE GOING TO MEET
15 THAT TEST THAT I JUST DESCRIBED, ALTHOUGH IT WASN'T RESPONSIVE
16 TO MY REQUEST. BUT YOU WERE GOING TO CLOSE PODUNK CLINIC AND
17 YOU WERE GOING TO CONTRACT IT OUT TO THE A.B.C. HEALTH
18 CORPORATION IN PODUNK AND THEY WERE GOING TO SUBSTITUTE AT
19 LESS COST. WHAT YOU FAILED TO DO AND WHAT WAS NOT CREDIBLE ON
20 THAT DEAL WAS HOW YOU WERE GOING TO -- THERE WAS NO PRIVATE
21 CLINIC IN SOME OF THOSE AREAS THAT YOU WERE GOING TO CLOSE,
22 ESPECIALLY MRS. BURKE'S AREA AND SOME IN MRS. MOLINA'S AREA.
23 THERE IS NO PRIVATE SECTOR INFRASTRUCTURE THE LIKES OF WHICH
24 YOU HAVE IN THE WEST LOS ANGELES AREA, IN THE SAN FERNANDO
25 VALLEY, IN A COUPLE OF OTHER AREAS. AND SO WHEN YOU SAID YOU



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1 WERE GOING TO CLOSE SOMETHING DOWN BUT YOU WERE GOING TO
2 CONTRACT OUT THE SERVICES, THERE WAS NO ONE WITH WHOM YOU
3 COULD CONTRACT, SO ALL WE SAW WAS -- ALL I SAW WAS A SHUTDOWN.
4 AND YOU IDENTIFIED A 40 SOME ODD MILLION, OR I FORGOT THE
5 FIGURE. WAS IT 40? \$45 MILLION SAVINGS. AND THERE IS NO WAY
6 YOU WERE GOING TO GET A \$45 MILLION SAVINGS BY SHUTTING DOWN
7 NINE OR TEN CLINICS AND CONTRACTING OUT THE SAME SERVICES TO
8 NINE OR TEN OTHER PRIVATE CLINIC OPERATORS. IT DIDN'T MAKE
9 SENSE. WE'VE BEEN THROUGH THIS. A FEW THINGS WE KNOW UP HERE,
10 ONE OF THEM IS THAT. THAT'S WHERE I'M COMING FROM. I'M NOT IN
11 THE NEVER EVER CONTRACT OUT A CLINIC. BUT I WILL NEVER
12 CONTRACT OUT A CLINIC IF THE NET RESULT IN THE SERVICE TO MY
13 CONSTITUENTS OR TO ANYBODY ELSE'S CONSTITUENTS IS INFERIOR TO
14 WHAT WE HAD BEFORE WE STARTED. AND WHILE I -- YOU SAY YOU
15 AGREE TO IT AND I'M SURE YOU DO VISCERALLY BUT -- AND I
16 BELIEVE YOU DO, AND I BELIEVE SHEILA DOES. BUT I ALSO BELIEVE
17 THAT YOU'VE GOT TO SYNCHRONIZE YOUR BELIEFS WITH WHAT'S COMING
18 OUT ON PAPER, AND HOW YOU READ IT. AND NOT JUST US. BUT HOW
19 OUR CONSTITUENCY OUT THERE READ IT. THE CLINICS READ IT THAT
20 WAY. I SHOULD SAY THE PROVIDERS, AS WELL AS THE RECIPIENTS OF
21 SERVICE, READ IT THAT WAY, AND I READ IT THAT WAY. SO I KNOW
22 THAT MY FRIENDS FROM THE UNION ARE HERE. THEY WERE PART OF
23 THAT DEAL TOO, IN 1995. IF I'M NOT MISTAKEN, IT WAS GIL
24 SEDILLO WAS THE GENERAL MANAGER OF THE UNION AT THAT TIME. WE
25 WERE ALL PART OF THAT DEAL. AND NONE OF US WANT TO CONTRACT



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1 OUT OUR EMPLOYEES' JOBS IF WE DON'T HAVE TO. I CERTAINLY
2 DON'T. WE HAVE GREAT EMPLOYEES, ESPECIALLY THE PRIMARY CARE,
3 AMBULATORY CARE FOLKS. THEY DO A GREAT JOB. AND THEY SHOULD BE
4 REWARDED. BUT WHEN WE WERE FACED OF AN ISSUE OF COLLAPSE,
5 BANKRUPTCY, COLLAPSE OF OUR HEALTH SYSTEM AND FISCAL
6 BANKRUPTCY OF THE COUNTY ON THE ONE HAND, OR CONTRACT OUT SOME
7 OF THE CLINICS ON THE OTHER AND WE GOT MONEY FROM THE CLINTON
8 ADMINISTRATION, NOT THE BUSH ADMINISTRATION, THE CLINTON
9 ADMINISTRATION TO CONTRACT OUT THESE THINGS, IT WAS
10 ESSENTIALLY AN OFFER WE COULDN'T REFUSE. AND I THINK WE NEED
11 TO BE FAITHFUL TO THAT. SO I UNDERSTAND THE FRUSTRATIONS THAT
12 HAVE BEEN EXPRESSED HERE, BUT NOT EVERYBODY IS ON THE SAME
13 PLACE IN THE SPECTRUM. BUT THE ONE THING WE ARE, I THINK MOST
14 OF US ARE ON THE SAME, CERTAINLY SUPERVISOR MOLINA AND I AND
15 MRS. BURKE ARE ON THE SAME PAGE, IS NOT TO CONTRACT OUT A
16 COUNTY FACILITY AND NOT REPLACE IT WITH SOMETHING BETTER.
17 BECAUSE THE CLINICS NEED TO BE -- I THINK ARE THE MOST --
18 THAT'S THE MOST SUCCESSFUL PART OF OUR WAIVER. IT CERTAINLY
19 ISN'T IN THE HOSPITAL SYSTEM THAT WE'RE EARNING OUR STRIPES.
20 BUT IN THE PRIMARY CARE, IN THE AMBULATORY CARE SIDE WE HAVE
21 DONE A REASONABLY, I'D SAY MORE THAN REASONABLY, AN
22 OUTSTANDING JOB. IT'S THE ONE THING THAT THE HEALTH DEPARTMENT
23 CAN BE MOST PROUD OF IS THIS MASSIVE EXPANSION OF AMBULATORY
24 CARE. I DON'T KNOW IF WE'VE QUANTIFIED THE HEALTH OUTCOMES.
25 BUT I KNOW IN SOME COMMUNITIES THAT I REPRESENT WE'VE SEEN



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1 BETTER HEALTH OUTCOMES AND WE EXPECT TO SEE MORE BECAUSE WE'RE
2 INVESTING IN MORE OUTPATIENT CARE. SUPERVISOR MOLINA IS IN HER
3 DISTRICT. AND SUPERVISOR BURKE IS IN HERS. WE'RE ALL TRYING TO
4 DO THAT. SO TO RETRENCH ON THAT WOULD BE A MISTAKE. IT WOULD
5 BE PENNY WISE, VERY FEW PENNIES WISE AND A LOT OF POUNDS
6 FOOLISH.

7

8 **SUP. BURKE, CHAIR:** AND LET ME CLARIFY. I'VE BEEN A STRONG
9 SUPPORTER OF OUR PUBLIC/PRIVATE PARTNERSHIP. I'VE BEEN A
10 STRONG SUPPORTER OF THEM INDIVIDUALLY, FIGHTING FOR THEM TO
11 GET AN AMOUNT SO THAT THEY WOULD BE ABLE TO CONTINUE AS FAR AS
12 OUR CONTRIBUTION TO THEM AND THE RATES THAT WE PAY THEM. AND
13 WE HAVE SOME EXCELLENT PUBLIC/PRIVATE PARTNERS WHO ARE IN THE
14 SECOND DISTRICT. BUT THERE ARE AREAS OF THE SECOND DISTRICT
15 WHERE WE HAVE PARTNERS WHO CANNOT COMPETE BECAUSE THEY DO NOT
16 HAVE A BASIS TO BE ABLE TO PROVIDE THOSE SERVICES. AND THAT'S
17 WHERE WE REALLY STARTED. THEY WERE UNABLE TO EVEN COMPETE TO
18 GET THE CONTRACT. NOW, WHAT BOTHERS ME ABOUT THIS WHOLE
19 SCENARIO IS THAT WE'RE SAYING "OKAY, WE WILL TAKE SOME OF THE
20 PUBLIC COMMUNITY FACILITIES AND WE'LL BRING IN SOME OF THE
21 STRONG P.P.P.S FROM OTHER AREAS WHO WILL THEN COME IN AND OUR
22 ASSUMPTION IS WHEN THEY COME IN AND TAKE OVER WHAT ARE PUBLIC
23 CLINICS, THEY'RE GOING TO MAKE THEM SUCCESSFUL PUBLIC/PRIVATE
24 CLINICS." THIS IS THE STEP THAT I HAVE NOT BEEN ABLE TO
25 EMBRACE. AND I DO NOT SEE ANY FACTUAL BASIS OR EXPERIENCE THAT



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1 LEADS US TO BELIEVE THAT OUR MOST SUCCESSFUL PUBLIC/PRIVATE
2 PARTNER IS GOING TO BE ABLE TO COME IN AND SUBSTITUTE IN SOME
3 OF THOSE AREAS WHERE THE EXISTING PARTNERS HAVE NOT BEEN ABLE
4 TO OPERATE. SO THAT IS WHY I SAY I'M ALL FOR PUBLIC/PRIVATE
5 PARTNERS. IF GLENDALE WANTS TO DO IT, I WILL SUPPORT THEM. I
6 SUPPORT THOSE WE HAVE. BUT I ALSO RECOGNIZE THERE'S WEAKNESS
7 IN SOME OF THOSE WE HAVE BECAUSE THEY COME, THEY SERVE AN AREA
8 THAT DOES NOT PROVIDE THE ADDITIONAL ASSISTANCE TO MAKE IT
9 POSSIBLE FOR THEM TO COMPETE. BUT THAT'S WHERE I AM. I'M NOT
10 ANTI-PUBLIC/PRIVATE PARTNER. DON'T ANYONE EVER THINK THAT. I
11 SUPPORT IT. BUT I SUPPORT IT IN A CONTEXT OF SURVIVAL, AND AS
12 YOU SAY, ABILITY TO PREPARE EXISTING, EQUAL, OR BETTER
13 SERVICES. SO IS EVERYONE OKAY FOR THAT?

14

15 **SUP. KNABE:** I CONCUR. I MEAN, I THINK THE ISSUE HERE BEING THE
16 ENHANCEMENT OF SERVICES. I THINK THE DISCUSSION CENTERED
17 AROUND THE FACT THAT BACK WHEN THAT ORIGINAL PLAN WAS
18 PRESENTED, THE FIRE BALL WENT OUT WAS THE FACT THAT THE CLINIC
19 SYSTEM SHOULD BE ENHANCED. I MEAN THAT'S A MUCH MORE
20 ECONOMICAL FORM OF OPERATION THAN SERVICING THESE PEOPLE IN
21 EMERGENCY ROOMS. I LOOK TO THESE PUBLIC/PRIVATE PARTNERSHIPS
22 LIKE THE ONE WE DID IN NORWALK WHERE WE REOPENED A CLOSED
23 CLINIC. AND I THINK THOSE ARE THE KINDS OF OPPORTUNITIES THAT
24 WE LOOKED AT BECAUSE SOME OF THE OTHER ONES IT WASN'T SO MUCH
25 THAT YOU PRIVATIZED IT. YOU PRIVATIZED IT SO THE HEALTHCARE



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1 WAS LESS ACCESSIBLE, THAT THEY HAD TO GO TO GREATER DISTANCES.
2 SO I'VE ALWAYS LOOKED AT THE PUBLIC/PRIVATE PARTNERSHIP AS THE
3 WAY TO REOPEN TO EXPAND OUR SYSTEM, NOT NECESSARILY TO REPLACE
4 IT.

5

6 **SUP. BURKE, CHAIR:** ALL RIGHT. IF THERE'S NO OBJECTION, WE'LL
7 HEAR FROM THE PUBLIC. KATHY OCHOA, KAREN MORRIS, AND I'M
8 TRYING TO GET THOSE PEOPLE WHO ARE ON THE SAME -- LOUISE
9 MCCARTHY, PLEASE COME FORWARD. AND THEN WE'LL HEAR FROM ARNOLD
10 SACHS AND DR. CLAVREUL. SO, MR. SACHS, YOU MIGHT WANT TO START
11 FORWARD. WHAT? OKAY, FINE. PLEASE STATE YOUR NAME.

12

13 **KATHY OCHOA:** KATHY OCHOA, S.E.I.U. LOCAL 721. GIVEN THE
14 ACTIONS THAT YOU JUST TOOK IN TERMS OF DEFERRING A LOT OF THIS
15 DISCUSSION, I THINK WE WILL BE ABLE TO HAVE SOME CONVERSATIONS
16 WITH THE DEPARTMENT AND THE C.E.O. HOWEVER, THERE IS ONE BIT
17 OF OUTSTANDING BUSINESS THAT I THINK IS GERMANE TO THE
18 DISCUSSION THAT YOU'RE PROPOSING, SUPERVISOR BURKE, AND THAT
19 IS GETTING MORE PRECISE ON WHEN KNABE'S MOTION, WHEN THAT
20 RESPONSE WILL BE READY. BECAUSE PART OF WHAT WE WERE DOING OR
21 WHAT YOU DID WAS LAY OUT WHAT IS THE CONTEXT IN WHICH THESE
22 CHANGES ARE PROPOSED? WHAT ARE THE BENEFITS? WHAT ARE THE
23 COSTS? HE SET OUT SOME STANDARDS IN TERMS OF DOING AN ANALYSIS
24 ABOUT POTENTIAL PRIVATIZATION THAT WOULD BE CONSISTENT WITH
25 STANDARDS THAT THE ATTORNEY GENERAL USES. SO I'M JUST VERY



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1 UNCLEAR AND I WOULD LIKE SOME CLARIFICATION ABOUT WHEN THAT
2 WORK WOULD BE COMPLETED. IT WAS SUPPOSED TO HAVE BEEN
3 COMPLETED IN JULY.

4

5 **SUP. KNABE:** PART OF THE UPDATE I GUESS THAT WE GOT YESTERDAY,
6 PART OF THE SEPTEMBER 15TH MEMO, THE FINALS COULD BE PART OF
7 THE OCTOBER 7TH DISCUSSION, AS I UNDERSTOOD.

8

9 **KATHY OCHOA:** OKAY, SO I WOULD JUST LIKE TO POINT OUT THAT YOU
10 HAD SET THAT -- I STILL DON'T THINK IT GIVES YOU ENOUGH TIME
11 TO GET THAT INFORMATION AND THEN MAKE YOUR DECISIONS. YOU HAD
12 PUT THAT AS KIND OF AN INTERMEDIARY STEP THAT THEN WOULD LEAD
13 TO THE BUDGET DISCUSSIONS.

14

15 **SUP. KNABE:** YEAH, I MEAN, THE GOAL WAS TO -- YOU'RE RIGHT. THE
16 GOAL THERE WAS TO GET THE INFORMATION PRIOR TO THE FINAL
17 BUDGET DELIBERATION.

18

19 **KATHY OCHOA:** SO IS THAT NOW NOT GOING TO HAPPEN IF IT ALL
20 HAPPENS ON THE SAME DAY? I MEAN, IT KIND OF DEFEATS THE
21 PURPOSE OF GETTING THE OVERALL ASSESSMENT.

22

23 **SUP. KNABE:** I THINK THE PURPOSE THERE NOW IS THAT WE SHOULD
24 HAVE THAT INFORMATION TWO WEEKS PRIOR SO THAT WE CAN MAKE.

25



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1 **KATHY OCHOA:** OKAY, SO BY NEXT WEEK?

2

3 **SUP. KNABE:** THAT'S WHAT SHEILA SAID, RIGHT, SHEILA?

4

5 **KATHY OCHOA:** OKAY, GREAT, THANK YOU.

6

7 **SUP. BURKE, CHAIR:** PLEASE STATE YOUR NAME.

8

9 **LOUISE MCCARTHY:** HI, LOUISE MCCARTHY WITH THE COMMUNITY CLINIC
10 ASSOCIATION OF L.A. COUNTY, REPRESENTING THE VAST MAJORITY OF
11 THE PUBLIC/PRIVATE PARTNERSHIPS, IN PARTICULAR, THE STRATEGIC
12 PARTNERS OF THE P.P.P. PROGRAM. THANK YOU, ALL OF YOU, FOR
13 EVERYTHING YOU'VE SAID TODAY AND IN THE LAST SIX MONTHS SINCE
14 THIS PROPOSAL FIRST MADE LIGHT IN FEBRUARY. YOU'VE MADE AN
15 ONGOING COMMITMENT TO ISSUES THAT WE FEEL ARE CRITICAL TO THE
16 CURRENT SITUATION FOR THE CLINICS THROUGHOUT THE COUNTY AND IN
17 PARTICULAR IN UNDER EQUITY AREAS. AND I THINK THAT THE MOTIONS
18 OF THE PAST SIX MONTHS THAT YOU MADE REALLY SPEAK TO THAT
19 COMMITMENT. NOW WE HAVE THIS PLAN IN FRONT OF US, WHAT LOOKS
20 LIKE A PLAN, WITHOUT A WHOLE LOT OF DETAIL. BUT WHAT THEY
21 SUGGEST IS THAT THIS IS THE LEAST HARM APPROACH. BUT I THINK
22 THAT YOU'VE ALL BROUGHT UP THAT THERE'S A GREAT DEAL OF
23 CONCERN ABOUT THE HARM THAT WOULD BE DONE TO PATIENTS AND THE
24 PEOPLE THAT NEED TO BE SERVED BY THE CURRENT SYSTEM AS WELL AS
25 THE SYSTEM GOING FORWARD. WE ARE RESPONDING TO THIS PLAN. THIS



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1 IS NOT ANYTHING THAT WE HAVE HAD ANY INPUT INTO AT THIS POINT.
2 AND IT'S SOMETHING THAT YOU'VE REGULARLY BROUGHT UP IS THE
3 IMPORTANCE FOR THE CLINICS TO BE AT THE TABLE WITH THE
4 DEPARTMENT IN DEVELOPING A COMPREHENSIVE STRATEGY THAT'S GOING
5 TO ADDRESS PRIMARY CARE IN L.A. COUNTY. AND THAT'S WHAT WE
6 WANT TO SEE. WE DON'T WANT TO JUST RESPOND AND COME TO YOU AND
7 TELL YOU WHAT'S WRONG. WE WANT TO BE A PART OF CRAFTING A
8 SOLUTION. AND SO IN ALL OF YOUR MOTIONS, YOU'VE LOOKED REALLY
9 TO ADDRESSING OUR EQUITY ISSUES, EXPANDING FUNDING FOR CURRENT
10 SERVICES THAT NEED TO BE PROVIDED, SHORING UP CLINIC CAPACITY
11 FOR RIGHT NOW IN THE AREAS THAT NEED IT RIGHT NOW, WHICH IS
12 WHAT YOU'VE MADE VERY CLEAR COMMENTS ABOUT. AND ALSO, YOU'VE
13 MADE MOTIONS EVEN THAT -- SUPERVISOR YAROSLAVSKY MADE A MOTION
14 THAT INSTRUCTED THE DEPARTMENT TO WORK WITH THE CLINICS AND
15 KEEP TALKING TO US. SO I THINK THAT THAT'S ALL POINTED IN THAT
16 RIGHT DIRECTION AND WE THANK YOU FOR THAT. NOW, WE'RE READY TO
17 COLLABORATE AND BUILD A PROGRAM THAT RIGHT NOW SERVES THE
18 PEOPLE THAT IT NEEDS TO IN A WAY THAT'S MEANINGFUL. AND THEN
19 WHATEVER COMES REGARDING THE BUDGET, THAT WE'RE ABLE TO BUILD
20 IT APPROPRIATELY. BUT WE ABSOLUTELY NEED TO BE A PART OF THESE
21 DISCUSSIONS EARLY AND NOT LATER. AND SO THANK YOU VERY MUCH
22 FOR YOUR LEADERSHIP.
23



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1 **SUP. BURKE, CHAIR:** THANK YOU. KAREN MORRIS? YOU'RE NOT GOING
2 TO SPEAK? DR. CLAVREUL AND DOGG? PLEASE STEP FORWARD. ZUMA
3 DOGG.

4

5 **ZUMA DOGG:** YES, DON'T YOU REMEMBER ME?

6

7 **SUP. BURKE, CHAIR:** I REMEMBER YOU BUT I KEEP FORGETTING YOUR
8 FIRST NAME AND YOUR WRITING IS SO CONFUSING.

9

10 **ZUMA DOGG:** MAYBE I HAVE TO SHOW UP MORE OFTEN.

11

12 **SUP. BURKE, CHAIR:** OH NO, NO, NO, THAT'S OKAY. THAT'S ALL
13 RIGHT. JUST WRITE CLEARLY. JUST WRITE IT Z-U-M-A, SO I CAN
14 READ IT, THAT'S ALL.

15

16 **ZUMA DOGG:** YES, I DO WRITE THE "A" LIKE A STAR. THAT MIGHT
17 HAVE BEEN CONFUSING. BUT MY NAME IS ZUMA DOGG, AND I KNOW THE
18 COUNTY IS TUNING IN TO SEE MY POSITION ON THE HEALTHCARE
19 SYSTEM.

20

21 **SUP. BURKE, CHAIR:** ABSOLUTELY.

22

23 **ZUMA DOGG:** AND I'VE ACTUALLY SPENT SOME TIME. WE ALL KNOW
24 COUNCILMEMBER BERNARD PARKS WHO'S GOING TO BE RUNNING FOR YOUR
25 SEAT. I SPOKE WITH COUNCILMEMBER PARKS. I HEAR THE WRAPPER AND



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1 FIND I'M BEING DISTRACTED. SO ANYWAY, I SPOKE WITH
2 COUNCILMEMBER PARKS AND SAY "GEE, YOU WANT TO BE BOARD OF
3 COUNTY SUPERVISOR, WHAT'S YOUR LIST OF TOP PRIORITIES?" BOOM,
4 HE SNAPS BACK RIGHT AWAY, "HEALTHCARE." HE WANTS TO HAVE THE
5 ELECTED OFFICIAL, YOU WERE GOING TO MAKE IT AN APPOINTED WHEN
6 YOU WERE DISCUSSING, HE SAID ELECTED, BUT TO OVERSEE. I CALL
7 IT A HEALTHCARE CZAR, BUT AN ELECTED OFFICIAL TO OVERSEE THE
8 SYSTEM. NOW AS YOU CAN SEE, WE HAVE TREMENDOUS PROBLEMS WITH
9 THE HEALTHCARE SYSTEM. DR. DEMMING, I PATTERN ALL MY
10 DISCUSSION AFTER DR. W. EDWARDS DEMMING, FOREFATHER OF QUALITY
11 MANAGEMENT. FIRST THING YOU HAVE TO BE ABLE TO DRAW A
12 FLOWCHART OF WHO COMMUNICATES WITH WHO. AND I SEE THAT WE
13 CAN'T EVEN AGREE UPON THAT. THAT'S GOING TO BE A TREMENDOUS
14 PROBLEM. SO I'M HERE TO SAY THE MOST IMPORTANT THING I COULD
15 SAY IS YOU ARE GOING TO HAVE TO EMBRACE DR. W. EDWARDS
16 DEMMING, FOREFATHER OF QUALITY MANAGEMENT. BILL FUJIOKA
17 LUCKILY KNOWS WHO HE IS AND I HAVE COMPLETE FAITH IN BILL AND
18 I DO LIKE HIM AND I ALWAYS LIKE TO SIDE WITH HIM FOR THE MOST
19 PART. AND MAYBE HE CAN HELP BRING SOME OF DR. DEMMING'S
20 PRINCIPLES. I'M VERY SERIOUS ABOUT THIS. BY A SHOW OF HANDS,
21 DO ANY OF THE SUPERVISORS KNOW WHO DR. W. EDWARDS DEMMING IS?
22 OH, YOU MUST KNOW. I GUESS THEY'RE JUST BUSY. ANYWAY, SO LOOK
23 INTO THAT. AND AS ALSO REGARDING THE FINANCES. WE'RE GOING TO
24 NEED MUCH MORE MONEY FOR THE HEALTHCARE SYSTEM BECAUSE THE
25 CITY COUNCIL IS APPROVING LOTS OF DENSITY, LOTS OF DENSITY



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1 HOUSING. AND WE KNOW WITH DENSITY COMES MORE CRIME, AND WITH
2 CRIME WE NEED MORE EMERGENCY SERVICES. ALSO WITH THE WAVE OF
3 HOMELESSNESS AS MORE AND MORE PEOPLE HIT THE STREETS, WE'RE
4 GOING TO NEED MORE AND MORE MONEY FOR HEALTHCARE SERVICES THIS
5 WAY. I DON'T THINK WE EVEN UNDERSTAND HOW TAXED THE HEALTHCARE
6 SYSTEM'S GOING TO BE. WE HAVE A LOT OF PEOPLE MOVING TO THE
7 COUNTY THAT WILL BE EXPECTED IN THE MILLIONS. AND SO THESE ARE
8 SOME OF THE THINGS I'M CONCERNED ABOUT. SO FIRST OF ALL
9 PLEASE, I NEED TO SEE A FLOWCHART. I LIKE PRIVATIZATION OF
10 COURSE, BECAUSE OF COURSE YOU CAN DO THINGS BETTER IN THE
11 PRIVATE SECTOR. AND THAT'S NO OFFENSE. BUT THERE'S JUST WAY
12 TOO MUCH BUREAUCRACY. WAY TOO MANY HOOPS. NOBODY KNOWS WHO TO
13 ANSWER TO IN THE GOVERNMENT SYSTEM. AND ESPECIALLY IN THE L.A.
14 BOARD OF COUNTY SUPERVISORS. I KNOW, I SEE THAT YOU WANT TO
15 HOLD ONTO THE HEALTHCARE BUSINESS HERE, THIS \$300 MILLION, BUT
16 IF I HAD TO REALLY OVERSEE AND DO WHAT'S RIGHT TO PROVIDE THE
17 BEST HEALTHCARE, AND, YES WE NEED TO BE CONCERNED THAT THE
18 PRIVATE CLINICS ARE UP TO STANDARD. I'M SAYING THAT'S NOT
19 GOING TO BE THE PROBLEM. IF YOU PUT MORE OF THIS INTO THE
20 HANDS OF PRIVATE, WHERE THERE'S LESS BUREAUCRACY, AND MORE
21 DIRECT ACCOUNTABILITY, YOU CAN HAVE LEADERSHIP AND DECISIONS
22 TO BE MADE, THAT'S WHAT IT TAKES. WE NEED TO EMPOWER THE
23 BIGGEST ASSET THE COUNTY HAS, IT'S NOT THE MACHINES. IT'S THE
24 PEOPLE WHO RUN THE MACHINES. THAT'S THE FIRST THING DEMMING
25 WILL TELL YOU. THANK YOU LOS ANGELES COUNTY.



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1

2 **SUP. BURKE, CHAIR:** FOR YOUR ADJOURNMENTS, SUPERVISOR
3 ANTONOVICH? YOUR ADJOURNMENTS? WE DIDN'T MOVE THE DOCUMENT. WE
4 CONTINUED IT.

5

6 **CLERK SACHI HAMAI:** CONTINUED IT TO OCTOBER 7TH.

7

8 **SUP. BURKE, CHAIR:** WE CONTINUED THE DOCUMENT TO OCTOBER 7TH,
9 WITHOUT OBJECTION, SO ORDERED.

10

11 **SUP. ANTONOVICH:** AS WAS STATED, I WOULD LIKE TO MOVE THAT THE
12 BOARD MAKE OUR ADJOURNMENT TODAY IN MEMORY OF THE METROLINK
13 VICTIMS, CHRISTOPHER AIKIN, DENNIS ARNOLD, DEAN BROWER, YI
14 CHAO, ALAN BUCKLEY, SPREE DESHA, WHO WAS THE LOS ANGELES
15 COUNTY CITY POLICE OFFICER, WALTER FULLER, RONALD GRACE,
16 MICHAEL HAMMERSLY, JACOB HEFTER, KARI HSIEH, ERNEST KISH,
17 GREGORY LINTNER, PAUL LONG, MANUEL MACIAS, JR., DIA DELANIO,
18 CHARLES PECK, HOWARD PROMPELL, DONNA ROMATTA, ROBERT SANCHEZ,
19 DOYLE SOSER, ROGER SPACEY, MARIA VILLALOVES, AND ATU VILLAS.
20 I'D ALSO LIKE TO MOVE WE -- JACOB WAS 18 YEARS OLD FROM THE
21 ANTELOPE VALLEY, HE LIVED IN PALMDALE. HE WAS ATTENDING CAL
22 STATE LONG BEACH. HE WAS A STAR GRADUATE AT ANTELOPE VALLEY
23 HIGH SCHOOL WITH A 4.0 GRADE POINT AVERAGE. HE WAS ALL-STAR
24 STUDENT THERE.

25



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1 **SUP. BURKE, CHAIR:** ALL MEMBERS.

2

3 **SUP. ANTONOVICH:** AND THEN ALSO, AS WE DID ALL MEMBERS WITH
4 GEORGE PUTNAM. HE WAS A PERSON WHO, ONE OF THE ICONS IN
5 TELEVISION NEWS. HE HAD BILL WELSH, HAL FISHMAN, GEORGE
6 PUTMAN, STAN CHAMBERS, I MEAN THOSE ARE KIND OF THE ICONS OF
7 SOUTHERN CALIFORNIA NEWS. AND NOW THE ONE THAT'S LEFT IS STAN
8 CHAMBERS. GEORGE LOVED THIS COMMUNITY. HE LOVED BROADCASTING
9 AND BEING A REPORTER. EARNEST ZANSLER PASSED AWAY AT THE AGE
10 OF 82. HE HAD BEEN RETIRED AS A LIEUTENANT WITH THE LOS
11 ANGELES COUNTY SHERIFF'S DEPARTMENT. ELMER DILLS, WHO SHOWED
12 US THE BEST RESTAURANTS IN SOUTHERN CALIFORNIA FOR 30 YEARS.
13 HE WAS HOST ON KABC'S TALK RADIO, WHERE HE TOLD US THE GREAT
14 PLACES TO EAT. HE IS SURVIVED BY HIS WIFE, LYNNE, AND FOUR
15 CHILDREN. WILLIAM "MACK" MCMILLAN, SERVED AS A LIEUTENANT IN
16 THE UNITED STATES ARMY DURING THE VIETNAM CONFLICT, BECAME A
17 DEPUTY SHERIFF, AND PASSED AWAY AT THE AGE OF 62. JAMES
18 O'NEAL, ALSO A RETIRED LIEUTENANT, LOS ANGELES COUNTY
19 SHERIFF'S DEPARTMENT. JERRY WALTER MCGUIRE, PASSED AWAY AT THE
20 AGE OF 63 FROM THE ANTELOPE VALLEY. AND HE WAS A TEACHER AT A
21 HILLVIEW MIDDLE SCHOOL IN PALMDALE WHERE HE TAUGHT EIGHTH
22 GRADE MATHEMATICS. THOSE ARE MY ADJOURNMENTS AND THEN I WOULD
23 LIKE TO -- AND ALSO CLYDE REAVIS, WHO WAS PARKS RECREATION
24 VOLUNTEER OF THE YEAR IN 2005. HE TOOK PICTURES OF THE
25 ARBORETUM SINCE THE 1970'S, DONATING THEM TO THE HISTORICAL



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1 COLLECTION. ALSO WAS A FORMER COMBAT PHOTOGRAPHER FOR THE AIR
2 FORCE DURING THE KOREAN WAR, AND AND FIRST MILITARY
3 PHOTOGRAPHER AT THE 1952 KOREAN TRUCE TALKS. AND HE WAS QUITE
4 INVOLVED WITH THE COMMUNITY AND HAD THE OPPORTUNITY OF MEETING
5 HIM AND GIVING HIS AWARD AS A VOLUNTEER OF THE YEAR. RELATIVE
6 TO THE TRAGEDY, I WOULD LIKE TO HAVE TWO MOTIONS APPROVED
7 TODAY. FIRST, IN WAKE OF THE TRAGIC METROLINK TRAIN CRASH THAT
8 CLAIMED THE LIVES OF AT LEAST 25 INDIVIDUALS, CRITICALLY
9 INJURED DOZENS MORE, AND DEEPLY IMPACTED THESE INDIVIDUALS'
10 FAMILIES, IT'S IMPERATIVE THAT ASSISTANCE BE PROVIDED TO THEM
11 IMMEDIATELY TO HELP LESSEN THE FINANCIAL AND EMOTIONAL
12 HARDSHIPS THEY HAVE SUFFERED. THE FOCUS -- WE NEED TO IDENTIFY
13 THE NEEDS OF THESE FAMILIES WITH DEVELOPING VICTIM'S
14 ASSISTANCE FUND ORGANIZED AMONG THE METROLINK SOUTHERN
15 CALIFORNIA REGIONAL AIR AUTHORITY, VENTURA COUNTY AND LOS
16 ANGELES COUNTY WHO CAN HELP MEET THOSE NEEDS, IN
17 PUBLIC/PRIVATE PARTNERSHIP. I WOULD LIKE TO MOVE THAT THE
18 BOARD DIRECT THE C.E.O. TO WORK DIRECTLY WITH METROLINK'S
19 C.E.O. AND CHAIRMAN, AND THE VENTURA COUNTY C.E.O. AND CHAIR
20 TO CREATE A VICTIM'S ASSISTANCE FUND TO PROVIDE THE FINANCIAL,
21 EMOTIONAL, AND GOVERNMENT SUPPORT NECESSARY FOR THE FAMILIES
22 OF THE VICTIMS OF THE SEPTEMBER 12TH METROLINK CRASH AND TO
23 REPORT BACK TO THE BOARD NEXT WEEK WITH AN UPDATE ON THAT. AND
24 I WOULD ALSO SUGGEST THAT WE SEND LETTERS TO THE MAJOR
25 FINANCIAL INSTITUTIONS ASKING IF THEY WOULD MAKE ADJUSTMENTS



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1 IN THE MORTGAGE PAYMENTS THAT ARE DUE ON HOMES FOR THE NEXT 90
2 DAYS WHILE THIS TAKES PLACE. THAT WOULD BE MY MOTION, MADAME
3 CHAIR.

4

5 **SUP. KNABE:** ARE YOU ADVOCATING FOR THE COUNTY TO PUT MONEY
6 INTO A FUND?

7

8 **SUP. ANTONOVICH:** NO, I'M ASKING IF WE COULD HELP WITH THE
9 CREATION OF A PUBLIC/PRIVATE PARTNERSHIP.

10

11 **SUP. BURKE, CHAIR:** OKAY. WITH THAT CLARIFICATION. IT SAYS
12 CREATE. SO IT WOULD TO BE ASSIST IN THE CREATION. WITH THAT
13 CHANGE, SO ORDERED.

14

15 **SUP. ANTONOVICH:** AND THEN RELATIVE TO THE CRASH, I'D MOVE THAT
16 THE BOARD DIRECT THE C.E.O. TO AMEND IMMEDIATELY OUR FEDERAL
17 ADVOCACY PROGRAM TO INCLUDE A PRIORITY THAT LOS ANGELES COUNTY
18 FUNDING FOR THE FOLLOWING ITEMS RELATED TO RAIL SAFETY AND
19 INFRASTRUCTURE TRAIN COORDINATION, COMMUNICATION TECHNOLOGY,
20 GRADE SEPARATIONS, DOUBLE TRACKING, EXPANSION OF TRACKS,
21 STRAIGHTENING OF TRACK, IMPROVED SIGNALS, PILOT PROGRAMS TO
22 TEST NEW TECHNOLOGIES AND ANY ITEMS IN CONJUNCTION WITH THE
23 DEPARTMENT OF PUBLIC WORKS THAT METROLINK DEEM CRITICAL TO
24 UPGRADING THE RAIL SYSTEM. WITH A FIVE-SIGNATURE LETTER TO OUR
25 FEDERAL DELEGATION AND FEDERAL AGENCIES. WHAT'S INTERESTING,



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1 THERE IS NO TECHNOLOGY THAT WE'VE BEEN ADVISED OF BY THE
2 METROLINK BOARD RELATIVE TO -- THE FEDERAL GOVERNMENT HAS NOT
3 TESTED THE TECHNOLOGY AND IT WAS NOT READILY AVAILABLE FOR USE
4 RELATIVE TO TECHNOLOGY BEING DISCUSSED AS TO HOW DO YOU STOP
5 OR NOTIFY ONCOMING TRAINS TYPE? THEY SAY IT'S STILL SEVERAL
6 YEARS AWAY FROM IMPLEMENTATION. I WOULD SAY THAT I MENTIONED
7 THIS IN OUR MEETING YESTERDAY OR SUNDAY, WE NEED TO BE IN THE
8 FOREFRONT, METROLINK, ASKING TO BE A PILOT PROJECT FOR SOME OF
9 THESE TECHNOLOGIES THAT ARE STILL ON THE DRAWING BOARD SO THAT
10 RAIL SAFETY IS AS VITAL AS AIRCRAFT SAFETY. AND AS SUPERVISOR
11 KNABE POINTED OUT IN OUR MEETING HOW THE TRAGEDY IN HIS CITY
12 RESULTED IN TECHNOLOGY FOR AIRCRAFT SO THAT THEY KNEW WHEN
13 THEY WERE CLOSE TO ONE ANOTHER, TO PREVENT FUTURE CATASTROPHES
14 THAT OCCURRED IN CERRITOS. SO I MEAN, DON, YOU CAN ELABORATE
15 ON THAT.

16
17 **SUP. KNABE:** WHAT HAPPENED WAS VERY SIMILAR TO THIS POSITIVE
18 CONTROL SITUATION THAT THEY HAVE WHERE MECHANICALLY YOU CAN
19 OVERRIDE ANY HUMAN ERROR FOR TRAINS TO STOP. AND THEY HAD A
20 COLLISION AVOIDANCE SYSTEM FOR AIRCRAFT. BUT AGAIN IT WAS IN
21 THE TESTING PROCESS AND NOT EITHER MANDATED BY THE F.A.A. OR
22 THE PROGRAM HADN'T BEEN SET ASIDE. BUT OUT OF THAT, THEN
23 GOVERNOR WILSON AND MYSELF TESTIFIED AND AGAIN GOT A LARGE
24 DELEGATION TOGETHER TO ADVOCATE FOR THAT. AND I THINK, AGAIN,
25 WE HAVE A REAL OPPORTUNITY, BASED ON THE SIZE AND THE SCOPE OF



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1 OUR SYSTEM HERE, METROLINK, TO AT LEAST PUT METROLINK AT THE
2 TOP OF THE LIST FOR A TEST SYSTEM. SO I THINK THAT'S WHAT
3 MIKE'S ADDRESSING IN HIS MOTION. I THINK IT'S A GREAT IDEA.

4

5 **SUP. BURKE, CHAIR:** SO MOVED. WITHOUT OBJECTION, SO ORDERED.

6

7 **SUP. ANTONOVICH:** THAT'S ALL I HAVE, THANK YOU.

8

9 **SUP. BURKE, CHAIR:** SUPERVISOR MOLINA, DO YOU HAVE
10 ADJOURNMENTS? I HAVE SOME ADJOURNMENTS. I MOVE THAT WHEN WE
11 ADJOURN TODAY, WE ADJOURN IN MEMORY OF BILLY RAY HECTOR, LONG-
12 TIME SECOND DISTRICT RESIDENT WHO PASSED AWAY ON AUGUST 22ND.
13 HE LEAVES TO CHERISH HIS MEMORY, HIS WIFE, NIDRA HECTOR; AND
14 CHILDREN, ARTHUR, MADDIE, TONY, AND CAROL HECTOR. AND TINA
15 ALLEN, WHO WAS A FRIEND, A DISTINGUISHED SCULPTOR OF
16 MONUMENTAL AFRICAN-AMERICAN PORTRAITS WHO PASSED AWAY
17 SEPTEMBER 11TH OF COMPLICATIONS FROM A HEART ATTACK. ACTUALLY
18 SHE DID SCULPTURES INTERNATIONALLY. SHE WAS 58 YEARS OLD. FOR
19 OVER 22 YEARS SHE CREATED SCULPTURES AND BRONZES OF PROMINENT
20 AMERICANS AND OTHER PEOPLE, FROM LABOR LEADER A. PHILLIP
21 RANDOLPH TO ONE OF HER MOST FAMOUS, A 13-FOOT BRONZE OF AUTHOR
22 OF "ROOTS," ALEX HALEY. SHE CREATED A MAGNIFICENT SCULPTURE OF
23 MARTIN LUTHER KING JUNIOR AT THE MARTIN LUTHER KING-DREW
24 MAGNET SCHOOL IN SOUTH LOS ANGELES. SHE WAS NOT ONLY A
25 WONDERFUL, TALENTED, TALENTED PERSON, SHE HAD A GREAT INTEREST



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1 IN THE COMMUNITY. AND I HAVE TO SAY THAT TO ME SHE WAS A
2 PERSON THAT HAD SUCH A GREAT SENSE OF HUMOR. THERE'S NO ONE
3 I'VE EVER KNOWN THAT COULD JUST KEEP PEOPLE ENTERTAINED AND
4 KEEP THEM IN GOOD SPIRITS FOR LONG PERIODS OF TIME. AND SHE
5 WAS TRULY A WONDERFUL, WONDERFUL PERSON. SHE LEAVES TO CHERISH
6 HER MEMORY HER CHILDREN, CORRIAN, JOSEPHINE, AND TARA ALLEN,
7 ALONG WITH A HOST OF FAMILY AND FRIENDS. AND REVEREND OTTO
8 MCCLINTON, LONG-TIME SECOND DISTRICT RESIDENT, FOUNDER AND
9 PASTOR OF ST. THOMAS MISSIONARY BAPTIST CHURCH. HE PASSED AWAY
10 ON SEPTEMBER 7TH AT THE AGE OF 78. HE LEAVES TO CHERISH HIS
11 MEMORY HIS DAUGHTER, YOLANDA MCCLINTON, AND GRANDDAUGHTER,
12 MEVA BURKS AND DONOVAN DONNELL, ALONG WITH A HOST OF FAMILY
13 AND FRIENDS. AND DONNA LYNN RAMADA, LONG-TIME METRO EMPLOYEE
14 WHO RECENTLY PASSED AWAY. SHE LEAVES TO CHERISH HER MEMORY HER
15 HUSBAND, METRO MECHANIC LAWRENCE RAMADA; CHILDREN, LARRY AND
16 TIFFANY RAMADA; AND PARENTS, EVELYN AND TONY NEAVES; ALONG
17 WITH A HOST OF COLLEAGUES, FRIENDS AND FAMILY. SO ORDERED.
18 SUPERVISOR YAROSLAVSKY, YOUR ADJOURNMENTS?

19

20 **SUP. YAROSLAVSKY:** I HAVE NONE.

21

22 **SUP. ANTONOVICH:** I HAVE ONE MORE MOTION, AND THAT'S RELATIVE
23 TO THE FUNERAL FOR OFFICER SPREE DESHA ON THURSDAY, SEPTEMBER
24 18TH AT 9:30. I'D MOVE THAT THE BOARD FIND THAT DETAILS FOR
25 THE SERVICE CAME TO ATTENTION SUBSEQUENT TO THE AGENDA, I MOVE



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1 THAT WE WAIVE THE PARKING FEES FOR 500 CARS AT THE MUSIC
2 CENTER GARAGE FOR GUESTS ATTENDING MEMORIAL SERVICE FOR THE
3 OFFICER ON SEPTEMBER 18TH.

4

5 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION. SECONDED BY KNABE.
6 WITHOUT OBJECTION, SO ORDERED. IF THERE'S NOTHING FURTHER,
7 PUBLIC COMMENT. ARNOLD SACHS, LANGANJI CHASE SIAME. EDGARDO
8 RIVAS FRATTI. PLEASE COME FORWARD. EDGARDO RIVAS FRATTI.
9 LENGANJI CHASE SIAME, AND ARNOLD SACHS. HAVE A SEAT. PLEASE
10 STATE YOUR NAME. I HAVE NOT CALLED YOUR NAME. BUT I WILL CALL
11 IF YOU'LL HAVE A SEAT THERE, I'LL CALL YOU NEXT.

12

13 **ARNOLD SACHS:** GOOD AFTERNOON, COUNTY BOARD OF SUPERVISORS.
14 ARNOLD SACHS. JUST TO BRING YOU UP TO DATE. LAST WEEK, WE WENT
15 TO THE WEST SIDE EXTENSION TRANSIT CORRIDOR UPDATE MEETING
16 THAT WAS HELD AT WESTWOOD PRESBYTERIAN CHURCH ON WEDNESDAY. IT
17 WAS VERY INTERESTING. MIND BOGGLING, ALSO. BUT, AGAIN,
18 DISCUSSION REGARDING THE NUMEROUS DIFFERENT ALTERNATIVES FOR
19 THE WEST SIDE SUBWAY LINE. UNFORTUNATELY OR FORTUNATELY IT
20 ALMOST SOUNDED LIKE A SKIT FROM SATURDAY NIGHT LIVE WITH DAN
21 AYKROYD WHERE HE PLAYED JULIA CHILDS. AND HE DOES A SKIT WHERE
22 HE'S COOKING IN THE KITCHEN AND LOPS OFF HIS THUMB, AND JUST
23 CONTINUES RIGHT ALONG. AND THE REASON I BRING THAT UP IS
24 BECAUSE THE GENTLEMAN WHO WAS DOING THE SPEAKING FOR METRO,
25 OH, IT'S 28-YEAR PLAN. AND IT WAS GOING TO TALK ABOUT MAYBE



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1 WE'LL LOOP HERE AND WE'LL GO THERE. OR WE'LL GO DOWN TO SANTA
2 MONICA BOULEVARD AND WE'LL HAVE CENTURY CITY AND WE'LL SAVE
3 FIVE MINUTES. IT'S A 28-YEAR PLAN. AND I WAS STRUCK BY A
4 COUPLE THINGS. A, THAT IN THE WEST SIDE THEY WANT TO GO TO
5 EVERY LOCATION POSSIBLE. AND ON THE EAST SIDE, ACCORDING TO
6 THE ARTICLE REGARDING THE METRO GOLD LINE FOOTHILL EXTENSION,
7 THEY'RE GOING TO BYPASS ARCADIA. THEY'RE GOING TO BYPASS THE
8 WESTFIELD MALL. THEY'RE GOING TO BYPASS SANTA ANITA RACETRACK.
9 BUT THEY'RE GOING TO BE IN AN AREA WHERE THEY CAN DO SOME
10 DEVELOPING FOR HOMES, FOR METRO CENTERS, FOR RAIL CENTERS. ON
11 THE WEST SIDE, EVERYWHERE. THEN I WAS STRUCK BY AN ARTICLE
12 REGARDING EUROPEAN STYLE, THE RAIL LINE IN OCEANSIDE. A 20-
13 YEAR PLAN ON A 22-MILE TRACK, UP AND RUNNING. WHY? BECAUSE
14 THEY STUCK WITH THE PLAN. THEY STUCK WITH THE PLAN IN
15 PORTLAND. WHAT ABOUT THE PLAN IN L.A. FOR A RAIL LINE DOWN
16 WILSHIRE BOULEVARD FROM DOWNTOWN L.A. TO SANTA MONICA? FROM
17 1980. WHAT ABOUT THAT PLAN? WHAT HAPPENED TO THAT ORIGINAL 20-
18 YEAR PLAN? HOW CAN IT BE SO SUCCESSFUL EVERYWHERE ELSE BUT IN
19 LOS ANGELES, WITH COUNTY BOARD OF -- WITH AN M.T.A. BOARD, HOW
20 CAN WE GET SUCH A DYSFUNCTIONAL GROUP OF PEOPLE SITTING
21 AROUND. THE ONLY THING THAT THEY'RE CAPABLE OF DOING IS
22 SPENDING PUBLIC FUNDS? WE NEED SOME OPPORTUNITY FOR CHANGE AND
23 IT STARTS HERE. AGAIN, AS ALWAYS, YOUR TIME, YOUR ATTENTION
24 AND YOUR ANSWERS ARE GREATLY APPRECIATED.

25



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1 **SUP. BURKE, CHAIR:** PLEASE STATE YOUR NAME.

2

3 **LENGANJI CHASE SIAME:** GOOD MORNING. MY NAME IS MR. LENGANJI
4 CHASE SIAME. NO. 1, SUCCESS TODAY COMES WITH STANDARD WAYS AND
5 METHODS ABOUT HOW TO LIVE PROPERLY WITHIN EACH PASSING DAY.
6 HAVING ACQUIRED A BACHELOR'S DEGREE IN ARCHITECTURE HAS
7 ALLOWED ME TO FEEL CONFIDENT AND SECURE TO A LARGE EXTENT. ON
8 THE OTHER HAND, ADJUNCT IN ITS MANNER AND METHODS, GANGSTERISM
9 IS A CHALLENGING SOCIAL EXPERIENCE TO OVERCOME. THIS IS THE
10 MAIN REASON WHY I HAVE DECIDED TO STEP DOWN AS A GANGSTER
11 BOSS. I NEED FOR THE RESPONSIBLE AUTHORITIES TO LOOK INTO THIS
12 IMMEDIATE CONCERN AND CHOOSE THE NEXT GANGSTER BOSS WHO CAN BE
13 ACCESSIBLE ENOUGH SO AS NOT TO BRING DESTRUCTION INTO OUR
14 COMMUNITIES. NUMBER TWO, SCHIZOPHRENIA IS NOT A DESIRED
15 CHARACTERISTIC FOR MYSELF OR FOR AMERICANS AS A WHOLE. I WISH
16 FOR CONGRESS TO CREATE A NEW POLICY THAT CAN AIM TO TACKLE
17 THIS MENTAL ASPECT BY REMOVING IT FROM OUR CHARACTER
18 DEVELOPMENT PROCESS AS WELL AS OUR INDIVIDUAL NATURES.
19 REFERENCE SHOULD BE MADE TO MY PAPER WHICH I CALL "THE
20 ARGUMENT," WHICH I USED AS AN EXHIBIT IN MY JUST ENDED CASE
21 TITLED "15 YEARS OF FOUL PLAY" AT THE U.S. DISTRICT COURTS
22 HERE IN LOS ANGELES. NUMBER THREE, I SIGNED UP TO BE A
23 PREACHER A FEW DECADES AGO AS A LIFETIME VOCATION, WHICH I
24 OBLIGATED MYSELF TO CARRYING OUT. HOWEVER, I HAVE NOT HAD THE
25 GOOD FORTUNE TO ACTUALLY START PREACHING, LOOKING AT HOW



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1 EVENTS HAVE TRANSPIRED. I WOULD LIKE TO CHANGE MY DECISION
2 ABOUT BECOMING A PREACHER BECAUSE IT IS A DUTY WHICH WILL NOT
3 BE ABLE TO SUSTAIN. MY APOLOGIES TO ANYONE IF I HAVE CAUSED
4 THEM ANY INCONVENIENCE OR DISAPPOINTMENT. NUMBER FOUR, ALL THE
5 CATCH-22 TRAPPINGS THAT I REQUESTED TO BE IMPOSED ON MY LIFE
6 SHOULD BE UNRAVELED AND DISMANTLED. MY PERSONAL WELL-BEING
7 HAVING BEEN COMPROMISED IN THIS REGARD SHOULD BE RESTORED AND
8 PUT BACK TO NORMAL. I NEED FOR THE UNITED STATES CONGRESS TO
9 SERIOUSLY LOOK INTO THIS MATTER TO IDENTIFY ALL THE WRONG THAT
10 HAS BEEN DONE AND PROVIDE ME WITH THE NECESSARY COMPENSATIONS
11 WHERE APPROPRIATE. THANK YOU.

12

13 **SUP. BURKE, CHAIR:** PLEASE STATE YOUR NAME, SIR. AND WILL ANNA
14 FAKTOROVICH.

15

16 **EDGARDO RIVAS FRATTI:** MY NAME IS EDGARDO RIVAS FRATTI.

17

18 **SUP. BURKE, CHAIR:** HILLARIE LEVY.

19

20 **EDGARDO RIVAS FRATTI:** GOOD AFTERNOON.

21

22 **SUP. BURKE, CHAIR:** AND ZUMA DOG COME FORWARD.

23

24 **EDGARDO RIVAS FRATTI:** MR. ANTONOVICH, RELATING FROM SEPTEMBER
25 2ND, I GAVE YOU, EACH MEMBER, IT WAS FOUR PAGES LONG PLUS ONE



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1 OF YOUR LADIES, AND HER NAME IS LITA ERICKSON, I PUT IT ON TOP
2 OF THE PAGE. AND I AM CONCERNED. LISTENING TO S-1 TODAY
3 TALKING ABOUT MEDICAL DOCTORS AND NURSES. OKAY, THANK YOU.
4 TALKING ABOUT NURSES AND DOCTORS, YOU FORGOT TO MENTION YOUR
5 MEDICAL MENTAL HEALTH CENTER. I WAS NOT -- YOU USED THE WORD
6 MEDICAL MALPRACTICE. AND GLORIA MOLINA, YOU SAID IF IT
7 HAPPENED TO ONE OF MY MEMBERS, I WOULD HAVE DONE SOMETHING
8 ABOUT IT. I'M IN THIS THING WITH MR. PHONER AND MR. WILLIAMS,
9 THEY GOT ME IN THE SYSTEM, THE MENTAL HEALTH SYSTEM, WHICH I'M
10 TRYING TO AVOID IT. I KNOW I'M LEGALLY BLIND IN ONE EYE. I
11 KNOW THAT THE MENTAL HEALTH CENTER FOR THE COUNTY, MR. PHONER,
12 AND MR. WILLIAMS HAVE BEEN PARTICIPATING IN MEDICAL
13 MALPRACTICE. ILLEGAL MALPRACTICE. EVERY TIME I CALL MR.
14 PHONER'S OFFICE, HE HANGS UP ON ME. PUTS THE MENTAL HEALTH
15 CENTER. I'M HERE FOR HELP. I'M NOT HERE TO CONTROL EACH OF
16 YOU. I'M HERE FOR HELP. I LIVE IN YOUR AREA. BEAUTIFUL AREA.
17 BUT I'M NOT GOING TO BE CONTROLLED BY MR. PHONER AND MR.
18 WILLIAMS WHO ARE ON YOUR LEFT-HAND SIDE NEXT TO SHERIFF
19 WHEATCROFT. AND MR. WHEATCROFT AND GINO ARE WITNESS THEY HEARD
20 A TAPE FROM THE MENTAL HEALTH CENTER, THE LADY'S NAME WAS MRS.
21 O'DONNELL. I COULD SAY THAT YOU THREATENED MY LIFE TO GET YOU
22 IN TROUBLE. THIS IS WHAT'S GOING ON IN THE MENTAL HEALTH
23 CENTER. IN SANTA CLARITA, CERRITOS I HAD A FANTASTIC TIME.
24 BECAUSE I WAS VERY SICK AND DR. CLARK IS THE ONLY WOMAN THAT I
25 HAVE FAITH TO TRY TO HELP ME AND WAS STOPPED BY MR. PELLMAN,



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1 CARDINAL VALLEY. NOW IT'S MR. WILLIAMS AND PHONER. THREE
2 MINUTES IS NOT ENOUGH TO RESOLVE MY PROBLEMS, I TELL YOU THAT
3 RIGHT NOW. ONCE I GET LOOSE I TALK FOR FOUR HOURS. AND I COULD
4 PROVE TO YOU ALL THE MEDICAL MALPRACTICE DONE BY MR. WILLIAMS,
5 BY MR. PHONER, MR. PELLMAN AND ALL OF YOU ARE PARTICIPATING
6 WITH ALL THIS MEDICAL MALPRACTICE. THIS IS BEEN GOING ON FOR
7 27 YEARS, MR. ANTONOVICH. I REMEMBER YOU GETTING HIRED IN '77
8 AT R.T.B.M. TODAY. IT HAS ALWAYS BEEN RUN BY THE GOVERNMENT,
9 STATE AND FEDERAL FUNDS. GLORIA MOLINA HAS MADE MEDICAL
10 DECISIONS WITHOUT BEING A DOCTOR. AND I NEED SOME MORE TIME.
11 THREE MINUTES IS NOT ENOUGH WITH ME. I NEED THIS CASE TO BE TO
12 THE AGENDA.

13

14 **SUP. BURKE, CHAIR:** IS THERE SOMEONE HERE FROM MENTAL HEALTH
15 WHO CAN MEET WITH HIM? LET'S SEE IF THERE'S SOMEONE WITH
16 MENTAL HEALTH WHO CAN ARRANGE FOR HIM TO --

17

18 **EDGARDO RIVAS FRATTI:** NO. I NEED TO SPEAK WITH MR. ANTONOVICH.

19

20 **SUP. BURKE, CHAIR:** WELL LET'S GET SOMEONE FROM MENTAL HEALTH
21 FIRST.

22

23 **EDGARDO RIVAS FRATTI:** NO, WELL MISS BURKE, THE CORRUPTION.

24



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1 **SUP. BURKE, CHAIR:** HE'S GOT TO FINISH HIS MEETING RIGHT NOW.
2 LATER, HE CAN TALK TO YOU AS SOON AS IT'S OVER. AS SOON AS HE
3 FINISHES THE MEETING, HE'LL TALK TO YOU. MS. FAKTOROVICH? SEE
4 IF THERE'S SOMEBODY -- WOULD YOU LIKE TO START? YES.

5

6 **ANNA FAKTOROVICH:** MY NAME IS ANNA FAKTOROVICH. YOU CAN GOOGLE
7 MY NAME. I HAVE A MASTER'S IN COMPARATIVE LITERATURE. I RUN AN
8 ENGLISH PH.D. PROGRAM IN I.U.P. AND AN ASSISTANTSHIP IN
9 JANUARY. THE METROLINK INCIDENT THAT KILLED SEVERAL PASSENGERS
10 THIS WEEK HAPPENED BECAUSE THE OPERATOR RAN A RED LIGHT AND
11 COLLIDED WITH ANOTHER RAIL VEHICLE. HE RECEIVED THREE WARNINGS
12 THAT THE LIGHT WAS YELLOW AND THEN THAT IT WAS RED. AND HE
13 IGNORED THESE WARNINGS. THIS IS MY FOURTH PUBLIC COMMENT TO
14 THE BOARD OF SUPERVISORS IN THE MONTH AND A HALF SINCE I WAS
15 FIRED FROM THE METRO FOR COMPLAINING ABOUT SIMILAR MISTAKES
16 THAT I NOTICED THAT THE BLUE LINE, THE LONG BEACH LINE AS A
17 CLERK OR FOR THE BLUE LINE DIVISION. AND ONE INCIDENT I WAS A
18 WITNESS TO THE FIRST DISCIPLINARY HEARING IN SEVERAL MONTHS
19 DESPITE THE NUMEROUS INFRACTIONS AND MISSED COUNSELING
20 APPOINTMENTS BY ALMOST ALL OF THE OPERATORS AT THAT DIVISION,
21 THE MANAGER, ROBERT KESTIMAN, DELAYED THE HEARING UNTIL HE
22 WENT ON VACATION FOR A WEEK. JOSE SERRANO PRESIDED OVER THE
23 MEETING. HE FOUND THE OPERATOR TO BE GUILTY OF DELIBERATELY
24 AND KNOWINGLY RUNNING A GRADE CROSSING WITHOUT STOPPING. THERE
25 WERE NUMEROUS SIMILAR INCIDENTS AT THE METRO THAT LED TO THE



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1 DEATHS OF PEDESTRIANS. THE OPERATOR RECEIVED A 3-DAY
2 SUSPENSION BUT WAS NOT FIRED. I CREATED A HEARING DRAWER WITH
3 PROPER LABELS AND OTHERWISE HELPED TO ORGANIZE THOSE FILES
4 THAT WERE JUST THROWN INTO A DRAWER BEFORE. OPERATORS WHO
5 REGULARLY RUN RED LIGHTS AND GRADE CROSSINGS HAVE TO BE FIRED
6 TO AVOID THESE KINDS OF TRAGEDIES. AND THEY ARE TOO FREQUENT
7 AND THE CORRUPTION IN THE METRO IS STOPPING PEOPLE FROM SEEING
8 CLEARLY JUST HOW DAMAGING THEY ARE. I SAW THAT AT LEAST ONE OF
9 THE FAMILIES OF THE VICTIMS ARE FILING LAWSUITS AGAINST THE
10 METRO ON THE NEWS LAST NIGHT. THE METRO HAS ALREADY DENIED MY
11 CLAIM THAT I WAS WRONGFULLY TERMINATED FROM THE METRO AND
12 INVITED ME TO PRESS CHARGES. IT IS VERY DIFFICULT FOR SOMEBODY
13 WHO IS CURRENTLY HOMELESS AND IMPOVERISHED, I'M IN \$30,000
14 WORTH OF DEBT BECAUSE I HAD BEEN FIGHTING GANG-RELATED
15 BATTERIES AND OTHER CRIMES, TO PRESS CHARGES AGAINST AN
16 ORGANIZATION SUCH AS THE METRO WITH SO MANY LAWYERS AND THEIR
17 OTHER CONTACTS AND STAFF. I HOPE THAT THE FAMILIES OF THE
18 VICTIMS CAN CONTACT ME TO PERHAPS FILE A JOINT CLASS ACTION
19 AGAINST THE METRO'S UNSAFE PRACTICES. ANYBODY WHO IS
20 INTERESTED CAN CALL ME AT 626-253-7745. THAT'S 6126-253-7745.
21 MY EMAIL ADDRESS IS AMMAFAKTOR@YAHOO.COM. AND THEY CAN CONTACT
22 ME AT ANY TIME TO DISCUSS POSSIBLY FILING A JOINT ACTION.
23 THANK YOU SO MUCH.
24



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1 **SUP. BURKE, CHAIR:** MARTIN DAVIS, PLEASE COME FORWARD. YES, MR.
2 DOGG AND REVEREND TILLMAN, PLEASE COME FORWARD.

3

4 **ZUMA DOGG:** YES. THANK YOU MY NAME IS ZUMA DOGG, ZUMA
5 TIMES.COM, AN L.A. DAILY BLOG. AND I'M HERE TO DELIVER A VERY
6 IMPORTANT MESSAGE. I THINK IT'S BECOME CRITICAL TO THE REGION
7 AND COUNTY, BERNARD PARKS MUST BECOME SUPERVISOR TO REPLACE
8 YVONNE BURKE, SECOND DISTRICT. I KNOW PEOPLE ARE WATCHING ME
9 RIGHT NOW, SAYING "ZUMA DOGG, WE'VE SEEN YOU FOR 2-1/2 YEARS,
10 YOU'RE THE MOST OUTPOKEN OPPONENT OF LOS ANGELES CITY COUNCIL
11 OF ALL TIME." AND TO BE HONEST WITH YOU, I COULD NOT WAIT FOR
12 THE CHANCE TO STAND IN THE WAY OF A LOS ANGELES CITY COUNCIL
13 MEMBER IN THE ADVANCEMENT OF THEIR CAREER. HOWEVER, THEN I SAW
14 WHO THE OTHER NAME ON THE BALLOT WAS. SO HEY PEOPLE, WE HAVE
15 TO DROP ALL OF -- WE HAVE TO DROP.

16

17 **SUP. YAROSLAVSKY:** YOU CAN'T USE THIS FOR POLITICKING, I'M
18 SORRY. THIS VIOLATES THE RULES--

19

20 **ZUMA DOGG:** CAN YOU STOP THE CLOCK, PLEASE?

21

22 **SUP. YAROSLAVSKY:** PLEASE STOP THE CLOCK. YOU CAN'T USE YOUR
23 PUBLIC COMMENT TIME TO TALK ABOUT PEOPLE RUNNING FOR OFFICE.

24



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1 **ZUMA DOGG:** OKAY. WELL, AM I ALLOWED TO URGE YOUR SUPPORT OF
2 COUNCILMEMBER PARKS TO DO ALL YOU CAN?

3

4 **SUP. YAROSLAVSKY:** NO. CUT HIM OFF. YOU CAN'T DO IT.

5

6 **ZUMA DOGG:** I WON'T. LET ME CHANGE THE TOPIC ENTIRELY.

7

8 **SUP. YAROSLAVSKY:** YOU HAD TWO CHANCES. I'M NOT THE CHAIR BUT
9 I'M SUGGESTING TO THE CHAIR THAT SHE CUT YOU OFF.

10

11 **ZUMA DOGG:** NO, I JUST HAD A CLARIFICATION. I'LL CHANGE THE
12 TOPIC, OKAY? HE TALKED THROUGH MY THING AND HE'S NOT EVEN THE
13 CHAIR, SO I DON'T KNOW WHY HE INTERRUPTED AND VIOLATED MY
14 BROWN ACT. BUT LET'S TALK ABOUT SOME OTHER THINGS HERE. LET'S
15 TALK ABOUT DENSITY AND THE FACT OF AM I ALLOWED TO TALK ABOUT
16 AFFORDABLE HOUSING BALLOT MEASURE? OKAY. THIS IS OUTRAGEOUS. I
17 SEE WHY THE COUNTY IS IN SUCH PROBLEMS. IT'S TOTAL
18 BUREAUCRACY. AND LET ME JUST ALSO SAY, FOR ALL THE PEOPLE AT
19 HOME, WHEN YOU SEE THESE BOARD OF COUNTY SUPERVISORS SIT HERE
20 AND INTERRUPT THESE PUBLIC COMMENT SPEAKERS LIKE THE LADY THAT
21 WAS TALKING ABOUT THE HEALTHCARE, THAT IS IN VIOLATION OF THE
22 LAW. IT'S IN VIOLATION OF THE BROWN ACT. YOU OPENED THE COUNTY
23 UP FOR A LAWSUIT. OKAY, AND THAT'S WHY I DO HOPE WE SEE SOME
24 CHANGES HERE. BECAUSE, YOU KNOW, YOU DON'T OPEN UP THE COUNTY
25 FOR LAWSUITS BY VIOLATING THE MOST SIMPLE THING AS THE FIRST



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1 AMENDMENT OF THE BROWN ACT. AND THANK YOU FOR NOT INTERRUPTING
2 ME ON THAT. NOW I'D LIKE PEOPLE TO BE VERY AWARE, LOS ANGELES
3 COUNTY, A PORTION OF IT IS COVERED BY MAYOR ANTONIO
4 VILLARAIGOSA. AND IF YOU CHECK L.A. WEEKLY, YOU CAN SEE A NEWS
5 ARTICLE WHERE ONLY 11 PERCENT OF THE MAYOR'S TIME IS BEING
6 SPENT ON CITY BUSINESS. AND AS COUNTY OFFICIALS, I'D BE VERY
7 CONCERNED. I'D GET ON THE PHONE WITH MAYOR ANTONIO AND SAY
8 "WHAT THE HECK ARE YOU DOING WITH YOUR TIME? THE L.A. WEEKLY
9 REVIEWED YOUR CALENDAR. YOU'RE ONLY DOING 11 PERCENT OF YOUR
10 TIME, 50 MINUTES A DAY ON CITY BUSINESS. THE REST PHOTO
11 OPPORTUNITIES AND DOING ALL KIND OF FUNDRAISING." I'D LIKE THE
12 SPEND THE REST OF THE TIME TO TALK ABOUT DR. W. EDWARDS
13 DEMMING AND BILL FUJIOKA, WHO I RESPECT AND ADMIRE SO MUCH,
14 AND I'D LIKE TO SAY ALSO I WOULD LIKE TO SEE YOU GIVE HIM THE
15 BALL A LITTLE MORE. I MEAN I UNDERSTAND IF YOU WERE CAUGHT
16 SHORT WITH NOT SEEING THINGS IN TIME, BUT I WOULD LIKE TO SAY
17 GIVE "THE FUJ" THE BALL A LITTLE MORE. HE'S VERY GOOD AT WHAT
18 HE DOES. AND ALSO DR. W. EDWARDS DEMMING, HE'S A DISCIPLE OF
19 DR. W. EDWARDS DEMMING. AND NOW BEFORE I LEAVE, I'D LIKE TO
20 WRAP UP BY SAYING THE MOST IMPORTANT COMMENT I COULD EVER MAKE
21 HERE IS EMBRACE THE PRINCIPLES OF DR. W. EDWARDS DEMMING,
22 FOREFATHER OF QUALITY MANAGEMENT. HE IS THE AMERICAN
23 STATISTICIAN WHO TAUGHT THE JAPANESE ABOUT QUALITY. AND YOU
24 WILL CONTINUE TO TRIP OVER YOURSELVES AND RUIN THIS PLACE INTO



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1 OBLIVION UNTIL YOU EMBRACE HIS 14 POINTS. THANK YOU, COUNTY OF
2 LOS ANGELES.

3

4 **SUP. BURKE, CHAIR:** MARTIN DAVIS, PLEASE STATE YOUR NAME.

5

6 **MARTIN DAVIS:** MARTIN DAVIS. WE'D LIKE TO SPEAK ABOUT THE
7 VETERANS AGAIN FOR MORE VOUCHERS FOR HOMELESS VETERANS. WE
8 THANK YOU THAT WE DID HAVE ONE AND WE'VE GOT AN APARTMENT NOW.
9 BUT WE ALSO, THE DAY WE MOVED INTO MY APARTMENT, THE NEXT DAY
10 MY VAN WAS STOLEN. AND AS WE GAVE YOU A 10 TO 12-PAGE STORY,
11 WE WOULD LIKE TO GET AN ANSWER ON THAT STORY FROM THE BOARD.
12 WE UNDERSTOOD THAT THERE WAS SUPPOSED TO BE AN ANSWER WHEN YOU
13 SPEAK ON PUBLIC COMMENTS TO GIVE A STORY OUT. AND ALSO WE WANT
14 TO KNOW WHY PEOPLE CAN RUN AROUND IN COMPTON, SAY FOR
15 INSTANCE, STEALING CARS WITH CAR HAULERS WITH NO LICENSE
16 PLATES ON THEM, ONLY A NUMBER ON THE SIDE OF THE DOOR. AND
17 THEY DON'T DO ANYTHING ABOUT IT. THEY HAVE THIS ILLEGAL
18 MONITORING SYSTEM. MY VAN WAS STOLEN THE DAY AFTER WE MOVED
19 INTO MY APARTMENT. IT'S JUST PART OF THIS CONSPIRACY. WE DON'T
20 BELIEVE THAT THIS THING WITH A NUMBER ON THE DOOR, NO LICENSE
21 PLATE FRONT OR BACK, JUST GOT A CA294861, A WHITE CAR HAULER
22 ON THE SIDE OF THE DOORS THAT'S ALL THAT'S ON THERE. AND YET
23 HE CAN RUN AROUND COMPTON ALL HE WANTS TO AND PICK OFF CARS.
24 THEN IN THIS HOT SHEET IT SAYS \$250 PAID FOR A VEHICLE RUNNING
25 OR NOT RUNNING. NO PAPERS NECESSARY. THAT'S JUST ABOUT



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1 ENCOURAGING PEOPLE TO STEAL VEHICLES. HOW CAN THEY GET BY WITH
2 THIS? USED TO BE WHENEVER YOU HAD A VEHICLE, YOU TOOK IT TO
3 SCRAP, YOU HAD TO HAVE THE PAPERWORK OR YOU COULDN'T EVEN
4 SCRAP IT. NOW THEY CAN GIVE YOU MONEY AND BUY THEM WITH NO
5 PAPERS NECESSARY. WE THANK YOU FOR THE APARTMENT AND WE DO
6 WISH FOR LIKE GEORGE DIXON GETTING VOUCHERS FOR HOMELESS
7 VETERANS THAT HE WILL END UP GETTING MORE VOUCHERS FOR THEM SO
8 THAT HE CAN GET HIS STACK OF VOUCHERS AND TAKE ON SOME MORE.
9 GOD BLESS AND THANK YOU.

10

11 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. REVEREND TILLMAN?

12

13 **REVEREND C.R. TILLMAN:** YES, THANK YOU. VERY KIND OF YOU,
14 MADAME CHAIR. RESPECT TO ALL THE BOARD OF SUPERVISORS AND OF
15 COURSE TO MY SUPERVISOR, MIKE ANTONOVICH. I'M HERE TO ASK ONCE
16 AGAIN FOR A RECONSIDERATION OF THE DECISION OF MY SUPERVISOR
17 OR HIS STAFF, PAUL NOVAK, TO MEET WITH THE C.E.O. OF FARM
18 FRESH RANCH MARKET, WHO IS VERY CONCERNED ABOUT HIS PLIGHT IN
19 ALTADENA AND REQUESTED THAT I APPEAR BEFORE YOU. THE SECOND IS
20 A RECONSIDERATION OF THE ITEM NO. 27 ON SEPTEMBER 9TH AGENDA.
21 AND THE PRIMARY REASON WAS THAT APPARENTLY THE C.E.O. WASN'T
22 ABLE TO HOLD THAT ITEM FOR PUBLIC COMMENT BECAUSE HE DIDN'T
23 KNOW THE PROCEDURE. AND ONE OF THE RULES THAT WAS ADOPTED IN
24 2000 ABOUT THE PACK ELECTION IN ALTADENA STATED IN SECTION 600
25 THAT ANY CERTIFICATION OF THE PACK ELECTION SHALL TAKE PLACE



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1 30 DAYS FROM THE ELECTION. THE ELECTION WAS JULY 28TH. THE
2 CERTIFICATION WAS SEPTEMBER 9TH. CLEARLY THE CERTIFICATION
3 TOOK PLACE OUTSIDE THE SCOPE OF THE RULES, AND YOUR
4 CERTIFICATION SAID THAT IT TOOK PLACE WITHIN THE CONFINES OF
5 THE RULES. SO THE SIMPLE PROBLEM IS THE RULES DON'T COMPORT
6 WITH THE BEHAVIOR THAT YOU CERTIFIED. AND OUR SOLUTION IS TO
7 RECONSIDER, SET UP AN AMENDMENT TO THE RULES AND THEN CHANGE
8 THE RULES TO SAY WITHIN 30 DAYS AFTER A FILED OBJECTION.
9 THAT'S A SIMPLE SOLUTION. SUPERVISOR MOLINA SAID TO GIVE ME A
10 SIMPLE PROBLEM, STRAIGHT. THAT'S THE PROBLEM, SUPERVISOR
11 MOLINA. THE SOLUTION IS AMEND THE RULES SO THAT THEY COMPLY.
12 SO YOU'RE NOT FLIPPING THE COIN TWO DIFFERENT WAYS. AND THEN
13 THE LAST IS TO CONSIDER ALLOWING US TO DISPLAY T-SHIRTS OF A
14 POLITICAL NATURE, OF A MINIMUM NUMBER, 5 TO 10, WITHOUT BEING
15 ACCOSTED BY ONE OF YOUR EMPLOYEES ASKING US THAT WE CAN'T.
16 WE'VE ALREADY ASKED FOR A RECONSIDERATION OF THAT. IT'S ONLY A
17 MINOR POINT, BUT IT'S SOMETHING THAT WE WOULD LIKE TO HAVE YOU
18 LOOK AT AND CONSIDER. AND LASTLY, I WOULD LIKE TO READ JUST
19 THE FIRST PARAGRAPH OF THE LETTER THAT STEVE LAMB, COUNCILMAN
20 OF ALTADENA, WROTE TO MY SUPERVISOR ASKING FOR A SOLUTION
21 CONCERNING THE D.D.A. OF THE C.D.C. "I WISH TO DIRECTLY INFORM
22 YOU THAT (INAUDIBLE) HAVE LINCOLN CROSSING UP FOR SALE. I HAVE
23 INFORMED OUR STAFF OF THIS IN THE PAST. AS YOU MAY RECALL, THE
24 D.D.A. VERY CLEARLY STATED THE PROJECT CANNOT BE SOLD WITHOUT
25 THE C.D.C.'S PERMISSION FOUR YEARS AFTER THE CONTRACT HAS BEEN



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1 COMPLETED. THEY'RE IN DEFAULT RIGHT NOW AND WE WANT TO KNOW
2 WHAT YOUR POSITION IS ON THAT MATTER. THANK YOU FOR MY TIME.

3

4 **SUP. BURKE, CHAIR:** I THINK THAT CONCLUDES PUBLIC COMMENT?

5

6 **SUP. ANTONOVICH:** STATE FOR THE RECORD THAT THE BOARD DOES NOT
7 APPOINT MEMBERS TO THE WEST ALTADENA ADVISORY COMMITTEE. THE
8 BOARD OF SUPERVISORS DID ESTABLISH THE WEST ALTADENA PROJECT
9 ADVISORY COMMITTEE, AND THEY ESTABLISHED A SET OF BYLAWS. WHEN
10 THEY DID, THOSE BYLAWS AND PROCEDURES WERE FOR THE ELECTIONS
11 TO THE COMMITTEE. THE BYLAWS ALSO ESTABLISHED PROCEDURES FOR
12 THEM TO APPOINT VACANCIES OR FILL VACANCIES. THE PROJECT AREA
13 HAS ABIDED BY THESE BYLAWS IN EVERY ELECTION. AND ONE MONTH
14 BEFORE THE ALTADENA ADVISORY PROJECT ELECTION, THE COUNTY
15 STAFF HELD A PUBLIC INFORMATION MEETING TO OUTLINE ALL THE
16 ELECTION PROCEDURES. SO THE CANDIDATES FOR THE WEST ALTADENA
17 PROJECT ADVISORY COMMITTEE WERE GIVEN DETAILED INFORMATION
18 ABOUT THOSE PROCEDURES, REQUIREMENTS AND GUIDELINES. YOU WERE
19 A CANDIDATE. YOU DIDN'T RECEIVE ANY VOTES. THE LEAGUE OF WOMEN
20 VOTERS SUPERVISED THE ELECTION. THE LEAGUE OF WOMEN VOTERS
21 OPENED THE BALLOT BOX. THE LEAGUE OF WOMEN VOTERS COUNTED THE
22 VOTES. THE LEAGUE OF WOMEN VOTERS RECOUNTED THE VOTES TO
23 ASSURE ACCURACY. AND THE LEAGUE OF WOMEN VOTERS' RESULTS OF
24 THOSE TWO COUNTINGS WERE THE SAME ON BOTH THE ACCOUNTS. AND SO
25 THE BOARD CERTIFIED THESE RESULTS AT OUR LAST MEETING UPON



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1 RECOMMENDATION FROM THE DEPARTMENT AND BECAUSE OF THE RESULTS
2 OF THAT ELECTION. SO THAT'S WHY THAT WAS APPROVED. AND I GUESS
3 YOU'D HAVE TO WAIT UNTIL THE NEXT ELECTION TO RUN AGAIN, MR.
4 TILLMAN.

5

6 **REVEREND C.R. TILLMAN:** WELL NO, IT WASN'T ME RUNNING. IT WAS
7 FARM FRESH RANCH MARKET THAT RAN.

8

9 **SUP. ANTONOVICH:** YOU WERE ONE OF THE CANDIDATES, YOU GOT ZERO
10 VOTES.

11

12 **REVEREND C.R. TILLMAN:** I WASN'T A CANDIDATE. I WAS
13 REPRESENTING THEM, YOU CONFUSED IT TOO. AND THE ISSUE WAS ONLY
14 WHETHER OR NOT THEY COMPLIED WITH THE 30-DAY RULE FROM THE
15 ELECTION. THE ELECTION WAS JULY 28TH. THE CERTIFICATION WAS
16 SIX WEEKS LATER. THAT'S THE ISSUE. THANK YOU.

17

18 **SUP. ANTONOVICH:** THAT'S THE INFORMATION WE HAVE FROM THE
19 DEPARTMENT AND FROM THE LEAGUE OF WOMEN VOTERS.

20

21 **REVEREND C.R. TILLMAN:** OKAY. I THANK YOU VERY MUCH FOR
22 ANSWERING. I THANK YOU, MADAME CHAIR, FOR ALLOWING ME TO
23 RESPOND. THANK YOU.

24

25 **SUP. ANTONOVICH:** THANK YOU.



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1

2 **SUP. KNABE:** MADAME CHAIR? IT'S COME TO MY ATTENTION IN THE
3 LAST -- I HAVE ANOTHER ADJOURNMENT. I JUST GOT WORD THAT
4 CONGRESSMAN DREIER'S MOTHER PASSED AWAY IN THE LAST COUPLE
5 DAYS. WE'LL GET ALL THE INFORMATION. AND ALL MEMBERS. THANK
6 YOU.

7

8 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,
9 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL
10 CONVENE IN CLOSED SESSION TO DISCUSS ITEM NO. CS-1 AND CS-2,
11 CONFERENCES WITH LEGAL COUNSEL REGARDING EXISTING LITIGATION.
12 ITEM NO. CS-3, CONSIDERATION OF DEPARTMENT HEAD PERFORMANCE
13 EVALUATION. ITEM NO. CS-4, CONSIDERATION OF CANDIDATE FOR THE
14 APPOINTMENT TO THE POSITION OF LEAD ATTORNEY, CHILDREN'S
15 SPECIAL INVESTIGATION UNIT. AND ITEM NO. CS-5, INTERVIEW AND
16 CONSIDERATION OF CANDIDATES FOR THE APPOINTMENT TO THE
17 POSITION OF DIRECTOR OF INTERNAL SERVICES. AND CONFERENCE WITH
18 LABOR NEGOTIATOR MICHAEL J. HENRY, DIRECTOR OF PERSONNEL. ALSO
19 ACTING AS THE GOVERNING BODY OF THE HOUSING AUTHORITY,
20 CONSIDERATION OF ITEM NO. 1-H AND ITEM NO. CS-6 CONFERENCE
21 WITH LEGAL COUNSEL REGARDING EXISTING LITIGATION. THANK YOU.

22

23

24

25



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1 **REPORT OF ACTION TAKEN IN CLOSED SESSION ON SEPTEMBER 16, 2008**

2

3

4

5 CS-1. (07-0651) No reportable action was taken.

6

7 CS-2. (08-2189) Continued one week to September 23, 2008.

8

9 CS-3. (08-1770) No reportable action was taken.

10

11 CS-4. (08-2193) No reportable action was taken.

12

13 CS-5. PUBLIC EMPLOYMENT (Government Code Section 54957)

14 Interview and consider candidate for appointment to the
15 position of Director of Internal Services. CONFERENCE WITH
16 LABOR NEGOTIATORS (Government Code Section 54957.6) Agency
17 Representative: Michael J. Henry, Director of Personnel;
18 Unrepresented Employee: Candidates for position of Director
19 of Internal Services. (08-2194)

20

21 ACTION TAKEN: The Board pursuant to County Code Section
22 2.01.030, approved the Chief Executive Officer's
23 recommendation to appoint Thomas O. Tindall to the position of
24 Director, Internal Services, effective September 24, 2008, and
25 instructed the Director of Personnel to negotiate an annual



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1 salary and execute an at-will employment contract which is
2 approved as to form by the County Counsel subsequent to
3 approval of an annual salary for Thomas O. Tindall by the
4 Board of Supervisors.

5

6 The vote of the Board was unanimous.

7

8 CS-6. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

9 (Subdivision (a) of Government Code Section 54956.9) Shalon
10 Ennis and Erica Lewis v. Housing Authority of the County of
11 Los Angeles and Carlos Jackson Los Angeles Superior Court Case
12 No. BS 098739

13

14 This case arises from alleged civil rights violations related
15 to the Housing Authority's administration of the Section 8
16 Housing Assistance Program. (08-2209)

17

18 1-H. Recommendation: Approve settlement in the amount of
19 \$49,999.99 to Erica Lewis and \$15,000 to Shalon Ennis for
20 Ennis and Lewis vs. the Housing Authority of the County of Los
21 Angeles and Carlos Jackson, and authorize the Acting Executive
22 Director to execute a settlement agreement; and find that
23 approval of settlement is exempt from the California
24 Environmental Quality Act. APPROVE (08-2166)

25



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1 ACTION TAKEN: Acting as the governing body of the Housing
2 Authority on Item No. 1-H related to case titled Ennis and
3 Lewis vs. the Housing Authority of the County of Los Angeles
4 and Carlos Jackson, and on Item No. CS-6, conference with
5 legal counsel regarding existing litigation, the Board
6 authorized settlement of the above captioned lawsuit. The
7 specific terms of the settlement will be disclosed upon
8 inquiry by any person as soon as the settlement becomes final
9 following approval by all parties.

10

11 The vote of the Board was unanimous.

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1 I, JENNIFER A. HINES, Certified Shorthand Reporter

2 Number 6029/RPR/CRR qualified in and for the State of
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the
5 Los Angeles County Board of Supervisors September 16, 2008
6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as
9 archived in the office of the reporter and which

10 have been provided to the Los Angeles County Board of
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor

14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 19th day of September 2008 for the County records to be used
17 only for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22

23

24

25